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December 8, 2017

Director Michael Cohen  
Director, Department of Finance  
State Capitol, Room 1145  
Sacramento, California 95814

The Honorable Holly J. Mitchell  
Chair, Joint Legislative Budget Committee  
1020 N Street, Room 553  
Sacramento, California 95814


Dear Mr. Cohen and Senator Mitchell:

Pursuant to Provision 2.2 of the appropriation to the University of California in the Budget Act of 2017, attached are:

1. a list of the existing programs budgeted at the University of California Office of the President; and
2. proposed funding level changes to expenditures at the Office of the President related to the enrollment of at least 1,500 more resident undergraduate students in the 2018-19 academic year.

If you have any questions regarding this report, Executive Vice President and Chief Financial Officer Nathan Brostrom would be pleased to speak with you. He can be reached by telephone at (510) 987-9029, or by email at [Nathan.Brostrom@ucop.edu](mailto:Nathan.Brostrom@ucop.edu).

Yours very truly,

  
Janet Napolitano  
President

## Attachments

cc: The Honorable Phil Ting, Chair  
Assembly Committee on Budget  
The Honorable Anthony J. Portantino, Chair

Director Michael Cohen and the Honorable Holly J. Mitchell  
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Senate Committee on Budget and Fiscal Review, Subcommittee #1  
(Ms. Anita Lee)  
(Ms. Cheryl Black)  
The Honorable Kevin McCarty, Chair  
Assembly Committee on Budget, Subcommittee #2  
(Mr. Mark Martin)  
(Ms. Katie Sperla)  
Ms. Peggy Collins, Joint Legislative Budget Committee  
Mr. Danny Alvarez, Secretary of the Senate  
Mr. E. Dotson Wilson, Chief Clerk of the Assembly  
Mr. Jason Constantouros, Legislative Analyst's Office  
Ms. Amy Costa, Department of Finance  
Mr. Christian Osmena, Department of Finance  
Mr. Jack Zwald, Department of Finance  
Mr. Michael T. Brown, UCOP  
Mr. Nathan Brostrom, UCOP  
Mr. David Alcocer, UCOP  
Ms. Rachael Nava, UCOP  
Ms. Zoanne Nelson, UCOP  
Mr. Kieran Flaherty, UCOP  
Ms. Seija Virtanen, UCOP

# University of California

## AB 97 Redirection of Funding for Enrollment Growth

This report is provided in compliance with Provision 2.2 of the appropriation to the University of California (6440-00-0001) in the Budget Act of 2017:

6440-001-0001, Provision 2.2:

(a) It is the expectation of the Legislature that:

- (1) The university enroll at least 1,500 more resident undergraduate students in the 2018–19 academic year compared to the number of resident undergraduate students enrolled in the 2017–18 academic year.
- (2) At least one additional transfer student is enrolled for every two additional freshman students enrolled pursuant to this provision.
- (3) Costs of resident undergraduate students enrolled pursuant to this provision can be funded by redirecting funds from systemwide programs or other programs and expenditures at the Office of the President.
- (4) The state and the university share the costs of enrollment, with the further expectation that the state regularly review the university's cost structure and the state's fiscal condition.

- (b) (1) The University of California Office of the President, following enactment of this budget, shall consult with the Legislature and the Department of Finance regarding (A) the existing programs budgeted at the Office of the President and (B) possible changes to those programs to support enrollment.
- (2) The University of California Office of the President shall provide information to the Legislature and the Department of Finance, no later than December 1, 2017, on (A) the existing programs budgeted at the Office of the President, (B) any proposed changes to those programs to support enrollment, and (C) the rationale for those proposed changes.
- (3) It is intent of the Legislature to make decisions, including but not limited to decisions about enrollment, in the Budget Act of 2018 using the information provided pursuant to paragraph (2).

This document is the report responding to this request.

### **Background:**

California State Auditor report number 2016-130, released on April 25, 2017, requires the University of California system to report on all University of California Office of the President (UCOP) programs and initiatives, including their purpose, cost, and funding source by April 2018. Much of this work is still in progress and is anticipated to be completed by the timeline set by the California State Auditor. The Budget Act of 2017 created an accelerated timeline for the University of California (UC) to report on UCOP-affiliated programs and initiatives from which funding could be redirected for enrollment growth. The portfolio of programs and initiatives affiliated with UCOP was compiled through a validation of multiple sources of information, including fiscal year 2016-17 and 2017-18 UCOP budget data, fiscal year

2016-17 and preliminary 2017-18 State General Fund set-aside allocations, California State Auditor April 2017 audit list of program, a list of budget “earmarks” provided by the Legislative Analyst’s Office compiled from prior years’ State budget acts, and historical data from the UCOP Academic Affairs division. This compilation of existing UCOP-affiliated programs and other centralized expenditures has been shared, reviewed, and discussed with fiscal, policy, and leadership staff to the Legislature, and the Legislative Analyst Office and Department of Finance as part of the consultative process referenced in the Budget Act of 2017. The list of existing programs requested in Provision 2.2 b (2) (A) is attached to this report and should be considered a working draft until UC finalizes and submits the information required by the State Auditor in April 2018.

The following proposed funding redirections for enrollment growth were determined following multiple rounds of internal consultation among University stakeholders, multiple meetings among UC and Sacramento staff representatives from the Assembly, Senate, Department of Finance and the Legislative Analyst’s Office, and a meeting with Assembly Budget Chair Phil Ting and Assembly Budget Subcommittee #2 on Education Finance Chair Kevin McCarty.

### **Summary of the UC Enrollment Proposal and Proposed Funding for Redirection to Support Enrollment**

The University, continuing its trajectory of resident undergraduate enrollment growth in recent years, agrees with the goal of enrolling at least 1,500 more resident undergraduate students in the 2018–19 academic year compared to the number of resident undergraduate students enrolled in the 2017–18 academic year, consistent with Provision 2.2(a)(1) above. UC would like to achieve enrollment growth above 1,500 students, should resources be identified to ensure quality instruction and support for students to succeed. The marginal cost of instruction is approximately \$19,000 per student, of which approximately \$9,000 is covered by student fees (net of funding set aside for financial aid). The remainder, which has historically been considered the State’s share of the marginal cost, is roughly \$10,000 per student. Therefore, UC calculates that \$15 million would be sufficient for enrollment growth of 1,500 students. Additionally, budget bill language in Provision 2.2(b) (4) states that the costs of additional enrollment are to be shared among UC and the State, but the amount of the cost share was not specified.

After consultation with the Department of Finance and Legislature as referenced in the Budget Act 2.2(b)(1), UC identifies in this report approximately \$15 million that would be redirected to support enrollment growth, an amount that the University would typically request from the State to support 1,500 additional students based on the marginal cost calculation.

Through the aforementioned consultation process, some stakeholders stated they would like to pursue enrollment growth of 2,000 students in 2018-19. UC would like to establish a target for enrollment growth of 2,000 undergraduate students, an amount equal to \$20 million, provided that \$5 million are made available from other State funding sources. However, UC makes enrollment target decisions for the 2018-19 academic year in January 2018, well before the Budget Act of 2018 is finalized. Consequently, UC would like to continue consultation with the Legislature and Department of Finance in January to assess progress toward identifying State funding above the \$15 million to inform the enrollment decision process.

The following information responds to the language in the Budget Act and outlines a plan for identifying funds to support enrollment growth of 1,500 in 2018-19 while minimizing the impact on UC's instructional, research, and public service mission. To guide the UC decision-making process, UC developed the following principles:

- Honor, to the extent possible, the programs and initiatives that are a high priority of the Department of Finance and the State Legislature;
- Honor the outcomes of available academic and administrative program reviews;
- Shield core research, teaching and research-based, and teaching-based service programs;
- Shield initiatives that support and advance academic quality, student preparation and access, and affordability initiatives;
- Shield multi-campus initiatives;
- Consider the program's ability to absorb cuts; and
- Acknowledge that reductions to cost adjustments are preferable to cuts to non-cost adjusted base funding.

**Administrative UCOP Budget Expenditures: \$6.0 Million**

The UCOP administrative services budget consists of the divisions of Academic Affairs, Finance, Operations, President's Executive Office, Health Sciences, Government Relations, Public Affairs, Innovation and Entrepreneurship, National Labs, and the Regents (which includes the offices of the General Counsel, Chief Investment Officer, the Secretary, and Ethics, Compliance and Audit Services). In an effort to minimize disruptions to delivering services that support the campuses and core functions of the entire University, UC identified reductions to expenditures at the Office of the President divisions of approximately \$6 million which could be redirected to support enrollment growth of 600 students. As the budget process for 2018-19 is still in the early stages of analysis and development, UCOP may adjust the final contributions from the various sources below to arrive at the \$6.0 million.

<b>OP Operations Budget</b>		<b>Notes:</b>
Operations Contingency	1,500,000	Reduce 50%
Professional Services	2,074,000	Reduce 5%
Merit Savings	500,000	Reduce based on 17/18 budget v. actual
Travel & Meetings (T&M)	400,000	Reduce unrestricted by 10%
Administrative Funds (Chancellors)	442,000	Eliminate
Administrative Funds (UCOP)	90,000	Reduce 60%
Chancellor's House Maintenance	510,000	Reduce 50%
Savings from Star Award Policy Change	250,000	Reduce based on policy change
Outreach/Memberships	234,000	Reduce outreach/membership activities
<b>Total UCOP Opex Savings</b>	<b>6,000,000</b>	

**Presidential Initiatives Fund: \$2.0 Million**

The purpose of the Presidential Initiatives Fund (PIF) is to provide the president with the opportunity to identify areas where UC can bring to bear its knowledge, expertise and resources to address challenges in higher education and society at large. Examples of initiatives include Carbon Neutrality, Undocumented Students, Sexual Violence/Sexual Harassment, Global Food, Public Service Law Fellowships, UC Mexico, Research Catalyst Awards, and other Fellowship, Research and Scholarship

programs. Funds typically are disbursed to campuses for the benefit of faculty and students. Reducing the PIF by \$2 million will reduce or eliminate the scope of several currently-active programs but provide funding to enroll 200 more students.

**Lottery Funds: \$3 Million**

As a result of The California State Lottery Act of 1984, UC received approximately \$38 million in lottery funds (budget year 2015-16) that are primarily used for instructional computing, instructional support, instructional equipment, library support, and the Science and Math Initiative. This amount reflects an increase over prior years and the University believes that these revenues will be maintained at this approximate amount, and therefore can permanently allocate \$3 million to support enrollment growth of 300 students.

**Cost-Adjusted Set-Aside Programs: \$2.5 Million**

UCOP funds certain systemwide programs (known as “set-aside programs”) from UC’s main State General fund appropriation before the remaining funds are distributed. Five of these systemwide programs receive an annual inflationary adjustment: the Agricultural Experiment Stations, Scripps Institute, Neuropsychiatric Institutes, Mental Health Teaching Support, and MIND (Medical Investigation of Neurodevelopmental Disorders). Reducing the amount of cost adjustment by 50% for 2018-19 (based on a 3% increase in State General Funds for the University’s base budget) for these five programs allows for \$2.5 million to be redirected to support enrollment growth of 250 students. Reducing the cost adjustment of these five programs does not reduce the base amount of funding to these programs.

<b>Cost-Adjusted Set-Aside Program</b>	<b>FY17-18 Base Budget</b>	<b>FY18-19 Adjustment Reduction</b>
Agricultural Experimental Stations	112,001,000	1,400,000
Scripps Institute	28,831,000	360,000
Neuropsychiatric Institutes	36,499,000	456,000
Mental Health Teaching Support	15,122,000	189,000
MIND	4,194,000	52,000
<b>Total</b>	<b>196,647,000</b>	<b>2,457,000</b>

**Programmatic Reductions: \$1.5 Million**

As part of the effort to implement the recommendations made to UC in the audit released in April 2017, UCOP formed a working group to define systemwide programs and initiatives. The working group included leadership from numerous UCOP divisions with substantial representation from Academic Affairs and the Academic Senate. The group carefully considered the attached list of programs for adherence to the aforementioned guiding principles and determined that several programs budgeted at less than \$1 million which reside and operate within a single campus were appropriate to propose for redirection. These programs are identified below:

<b>Programmatic Funding for Possible Redirection</b>	<b>Amount</b>
California Program on Access to Care (CPAC)	935,000
Graduate Fellows Program (GFP)	54,000
Health Initiatives of the Americas (HIA)	310,000
Social Security / Double Taxation (Wilkie)	187,000
<b>Total</b>	<b>1,486,000</b>

### **Additional Enrollment Growth**

Because UC and its partners in the Legislature would like to increase enrollment growth beyond 1,500 students and the University believes it can accommodate up to 2,000 students, UC would like to continue to work to identify additional resources. The funds in this report reflect \$15 million toward enrollment growth redirected from resources budgeted through the Office of the President. It is critical that we understand the likelihood of this additional State funding as soon as possible since our campuses will begin making admission and enrollment decisions early in the new year.

PROGRAMS and INITIATIVES WITH UCOP AFFILIATION (WORK - IN - PROGRESS - DRAFT)							FY 17-18 UCOP Budget										FY17-18 State General Funds			
Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)		
1	Agricultural Experiment Station (AES)	Systemwide Program	The mission of the Agricultural Experiment Station (AES) is to conduct research that encompasses the continuum of fundamental and applied research for the purpose of developing new knowledge and technologies that address specific problems of importance to the people of California. Key to this mission is a broad range of research focused on the discovery of solutions and the development of educational programs that disseminate knowledge and technology to an identified clientele. The AES mission focuses on agricultural, environmental and societal issues that are impacted by, or impact upon, the management of agricultural and natural resource systems.	In FY16-17 the three AES campuses (Berkeley, Davis and Riverside) received \$108.2M in set-aside State General Funds to support the AES mission.	Campuses: UC Berkeley, UC Davis, UCR. Stakeholders include the California public, State and Federal Agencies, the State Legislature, and ANR Cooperative Extension. URL: VP, ANR	State General Funds												112,000,699		
2	Agriculture and Natural Resources (ANR) Division	Statewide Program	The Agriculture and Natural Resources (ANR) Division is the statewide research and extension arm of UC, responsible for carrying out the fundamental tenets of the land grant mission. ANR is a statewide network of researchers and educators dedicated to the creation and application of knowledge in agricultural, natural and human resources. With over 60 local offices, ANR develops and implements programs in every county in California. Cooperative Extension (CE) Advisors and programmatic staff are located in county offices, and CE Specialists are located primarily on the three Agriculture Experiment Station (AES) campuses (Berkeley, Davis and Riverside).	In FY16-17, ANR's budget was \$204.4M from several fund sources budgeted at UCOP and other locations. Sources include assessment funds, extramural funds, federal appropriations, endowment income, sales and service, gifts and other. \$158.2M is allocated directly to ANR while \$46.2M resides with County Governments and the three AES campuses. ANR uses UC's July-June fiscal cycle, except for Federal Capacity Funds which use the Federal October-September fiscal cycle.	All UC campuses. Stakeholders include the California public, California County Governments, State and Federal Agencies, Academic Senate, Donors, Cooperative Extension, Agricultural Experiment Station. URL: VP, ANR	Assessment Funds; Revenue; Extramural Funds; Federal Funds		73,604,761	73,604,761		8,175,953	969,390					19,517,692	28,663,035	102,267,796	
3	Bridge Funding to Improve Graduation Rates	Systemwide Initiative	Bridge funding for this systemwide initiative was intended to provide temporary funding to four campuses (UCM, UCR, UCSB and UCSC) during the implementation of rebenching in order to support programs designed to improve 4-year graduation rates.	Four campuses receive \$1.6M each (for a total of \$6.4M) in State General Funds.	1. Campuses: UCM, UCR, UCSC, UCSB; 2. Clients: Students; 3. Beneficiaries: Students; 4. Boards: N/A; 5. External: N/A; 6. URL: President	State General Funds													6,400,000	
4	California Breast Cancer Research Program	Statewide Program	The California Breast Cancer Research Program (CBCRP) is a statewide program administered by UCOP. Its mission is to prevent and eliminate breast cancer by leading innovation in research, communication, and collaboration in the California scientific and lay communities. CBCRP was established by the California Legislature in 1993 to administer research funding to California investigators (both UC and non-UC) working to solve questions in basic breast cancer biology, causes and prevention of breast cancer, innovative treatments, and ways to live well following a breast cancer diagnosis.	CBCRP is the largest state-funded breast cancer research effort in the nation. Since 1994, CBCRP has awarded over \$266 million in research funds to 834 investigators at over 130 institutions across California. In FY16-17, CBCRP received approximately \$5.8M in state funds through the tobacco tax, voluntary tax contributions on personal California income tax forms, and individual donations. UCOP receives and distributes CBCRP funds on behalf of the state.	Campuses: All UC campuses, UC Health. Clients: UC and non-UC researchers, advocates, community-serving organizations, breast cancer survivors and families, and the California general public. Beneficiaries: Women and men with and at-risk for breast cancer and their communities. Boards: The Breast Cancer Research Council (BCRC) is made up of advocates, scientists, clinicians, industry and nonprofit health organization representatives with extensive interest in breast cancer issues. External: Legislature, BCRC. URLs: VP for Research and Graduate Studies; CBCRP Director	State Restricted Funds						7,580,000					7,580,000	7,580,000		
5	California Council on Science and Technology (CCST)	Coordinated Function	The California Council on Science and Technology (CCST) is a coordinated function with participants from UC and other institutions (CSU, CCC, Stanford, Caltech, and federal labs including LBNL, LLNL, Sandia, SLAC, NASA Ames, and JPL). Established by the California State Legislature in 1988, it is modeled after the National Academies and provides the State of California with a network of California's best scientists and research institutions who can advise the Governor, the Legislature, and other State entities on public policy issues affecting the State of California relating to science and technology.	CCST's budget was approximately \$2.5M in 2015 (2015 annual report), with revenues provided by State Sustaining Institutions, Federal Laboratory Affiliates, and through gift funds. Currently, UCOP provides \$258k per year in unrestricted funds to support CCST activities (reduced from \$288k/year in FY13-14). The CCST fiscal cycle is from January through December.	Campuses: Faculty from all campuses. Faculty from UC Davis, UC Berkeley, UCSC, UCSD, UCSF, LLNL, and LBNL serve on CCST's Board and Council. Clients: Faculty, researchers, policy fellows (recent Ph.D. graduates) Beneficiaries: State government, Californians. Boards: The Board of Directors (16 members from state institutions, federal labs, industry) provides strategic vision and direction and has fiduciary responsibility. CCST Council is the operational body which convenes experts and provides independent assessments on public policy issues. External: Industry, academia, non-profit/foundations, state government URL: VP, Research and Graduate Studies	Assessment Funds		257,850	257,850										257,850	
6	California Digital Library (CDL)	Systemwide Program	The California Digital Library (CDL) is a systemwide program that, in partnership with the UC campus libraries, provides core technologies and services that connect every UC faculty member and student with access to the physical and digital scholarly resources managed by the UC Libraries and others. CDL's open access publishing and data management services provide UC researchers with tools to increase the scholarly impact of their articles and datasets and comply with funder mandates. Over the past decade, CDL has saved UC more than \$500M by negotiating systemwide licenses for electronic journals and databases, providing all campuses with access to substantially more content than they could afford individually.	FY16-17 revenue: \$22.8M from assessment funds (\$19.9M), Lottery funds (\$907k), grants (\$1.3M), restricted gifts (\$42k), recharges (\$17k), fees for service (\$192k), WEST Membership (\$469k), royalties (\$514). \$8.26M of the assessment funds are a direct pass-through to the campuses; the remainder is an investment in systemwide library infrastructure that campuses would have to individually replicate if it weren't a systemwide program. Gift funds are one-time; funds from 6 grants end between 7/31/17 and 4/30/19.	Campuses: All UC campuses Clients: UC students, faculty, researchers, Council of University Librarians; Lawrence Berkeley and Lawrence Livermore National Lab; CSU Libraries (CSU participates in many CDL-negotiated licenses). Beneficiaries: Students, faculty, researchers, K-12, California museums and cultural heritage institutions; general public External (partial list): Grantors (Andrew W. Mellon Foundation, Alfred P. Sloan Foundation, IMLS); other libraries and institutions (Western Regional Storage Trust, HathiTrust, Digital Public Library of America); partnerships (NSF, PLOS, DataONE, Google, Internet Archive, Digital Curation Centre) URL: VP, Academic Personnel and Programs	Assessment Funds; State Restricted Funds; Revenue; Extramural Funds		19,397,655	19,397,655		977,133	1,000,000						1,432,961	3,410,094	22,807,749



Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)	
7	California Education Round Table Intersegmental Coordinating Committee (CERT-ICC)	Statewide Program	The California Education Round Table Intersegmental Coordinating Committee (CERT-ICC) is a statewide program providing policy, technical, administrative, and operational support to the ICC and the Round Table. The California Education Round Table comprises the chief executive officers of all the educational sectors in the state. The ICC is the administrative and programmatic arm of the Round Table, linking California's educational community at all levels, including Academic Senates. Impacts include nearly 20 years of successful GEAR UP state grants and state-level web portals for financial aid and college application support.	In FY16-17 this program received \$810k in restricted funds, comprising dues paid by its member organizations, including UC. It also receives Federal funds through the California GEAR UP grant.	CERT-ICC is administered by UC on behalf of the State in collaboration with other education sectors in California. Boards: Oversight for the ICC is vested in its Executive Committee, which comprises one senior administrator from each of the member institutions. The Round Table is the ultimate governance structure for the ICC but vests that authority in its Executive Committee. Beneficiaries: K-12 and higher education (all segments). External: K-12, California Community Colleges, California State University, private/independent colleges and universities, CA Department of Education, CA Student Aid Commission, policymakers. URL: VP-Diversity and Engagement.	Revenue; Federal Funds			-						491,000	491,000	491,000		
8	California Health Benefits Review Program (CHBRP)	Systemwide Program	The California Health Benefits Review Program (CHBRP) responds to requests from the State Legislature to provide independent analysis of the medical, financial, and public health impacts of proposed health insurance benefit mandates and repeals. A team of analytic staff at UCOP works with a task force of faculty from several UC campuses, as well as actuarial consultants to complete each analysis during a 60-day period, usually before the Legislature begins formal consideration of a mandate bill. A strict conflict of interest policy ensures that analyses are undertaken without bias. A National Advisory Council reviews draft studies to assure their quality before they are transmitted to the Legislature. Reports summarize sound scientific evidence on the proposed mandate and makes recommendations, deferring policy decision-making to the Legislature.	The FY16-17 budget for this program was \$2M. The State funds this program through a small annual assessment of health plans and insurers in California (restricted State funds which by statute retire on June 30, 2020)	The State Legislature, Health Insurance	State Restricted Funds							2,000,000			2,000,000	2,000,000		
9	California HIV/AIDS Research Program (CHRP)	Statewide Program	California HIV/AIDS Research Program (CHRP) is a statewide program funding UC and non-UC basic, clinical, social/behavioral, and policy research that accelerates progress in prevention, education, care, treatment, and development of a cure for HIV/AIDS. CHRP's research is responsive to the needs of California's citizens and underserved communities, and its initiatives include testing and evaluation of the new HIV prevention pill (Pre-Exposure Prophylaxis, or PrEP) in at-risk populations; evaluation of new methods for providing HIV care services; and development and evaluation of interventions to address HIV-related racial/ethnic and gender disparities.	CHRP's total revenue in FY16-17 was \$8.75M, primarily from State General Funds (set-aside). CHRP receives limited donor funds. Funds are provided on a year-by-year basis. All funds are distributed by the end of the fiscal year. CHRP grantees leveraged CHRP funds to subsequently bring in nearly \$80 million in Federal and other grant funding between 2010 and 2015. In FY13, CHRP was removed as line item in the State budget.	Campuses: All UC campuses, CA non-UC academic and community-based institutions Clients: faculty, post-doctoral and graduate students, UC and non-UC researchers including community-based organizations and local government agencies. Beneficiaries: Californians with or at risk for HIV/AIDS. Since 2010, 23,000 Californians have received CHRP-funded research-based interventions. Boards: Statewide Advisory Council comprised of 14 members External: community advocates, CA legislature URLs: Vice President for Research and Graduate Studies; Director of CHRP	State General Funds	8,753,000	8,753,000								-	8,753,000	8,753,000	
10	California Program on Access to Care (CPAC)	Systemwide Program	The California Program on Access to Care (CPAC) is an applied research center created at the behest of the Legislature in 1997 and hosted at the UC Berkeley School of Public Health. CPAC provides a critical link between UC faculty and policy makers in Sacramento, supporting effective public policymaking that improves access to health for the state's most vulnerable populations including immigrant workers and their families, working poor, and households in agricultural and rural areas. Currently building its team and updating its website.	In FY16-17 this program received \$935k in assessment funds. Other funds are likely generated from external sources by the campus (not tracked by UCOP). In 2008, CPAC was transferred to UC Berkeley from the UCOP California Policy Research Center.	Campus: UC Berkeley School of Public Health. Clients: UC researchers, Legislators, policy makers Beneficiaries: Legislators, other policy makers, vulnerable populations (e.g., working poor, immigrant workers, rural communities) Boards: None External: Legislators URL: Provost and Exec VP AA	Assessment Funds		935,465	935,465								-	935,465	
11	California State Summer School for Mathematics and Science (COSMOS)	Systemwide Program	The California State Summer School for Mathematics and Science (COSMOS) is a systemwide program offered at Davis, Irvine, San Diego, and Santa Cruz. COSMOS is a residential summer academic experience for top high school students that prepares future scientists, engineers, and mathematicians who will lead California, the nation, and the world. Of the nearly 5,000 COSMOS alumni enrolled at colleges and universities in 2015-16, 82% were at four-year institutions, with 54% at UC, 22% at private or out-of-state universities, and 6% at CSU campuses. Another 18% enrolled at California Community Colleges. The UC Davis provides enrollment management, fundraising, program evaluation, and oversight of the program's Advisory Board and Executive Committee.	In FY16-17 this program received \$1.4M in State General Funds allocated to UCD, UCI, UCSD, and UCSC as part of the per-student funding formula. In FY16-17, \$241k in assessment funds were also transferred to UC Davis to manage the program. Since 2010, the program has raised more than \$3M in extramural, private funds to support low-income and first generation COSMOS participants and also receives tuition and fee revenues.	Campuses: UCD, UCI, UCSD, UCSC. Clients: High school students, families. Beneficiaries: High school science and mathematics teachers, colleges and universities. Boards: Advisory Committee (industry leaders, non-profit educators, philanthropists), Executive Committee (campus deans of mathematics and sciences). External: State policymakers, donors. URL: Vice Provost-Diversity and Engagement.	State General Funds; Tuition and Fees; Extramural Funds		240,562	240,562									240,562	
12	California Subject Matter Project (CSMP)	Statewide Program	The California Subject Matter Project (CSMP) is a statewide intersegmental program comprising a network of nine discipline-based projects that provide rigorous professional learning for K-12 educators. UCOP administers CSMP, which has nearly 90 regional sites located across UC, CSU and independent university and college campuses. From 2011-2015, CSMP served more than 100,000 California educators through nine professional development projects: Arts, History-Social Science, International Studies, Math, Physical Education-Health, Reading and Literature, Science, World Language, and Writing.	In FY16-17 this program received \$8.6M which includes \$195k in assessment funds and \$5M in State General Funds (set-aside) as reflected in the UCOP budget. The program also received \$3.4M in No Child Left Behind federal funds which flow directly to CSMP statewide offices and regional sites (and are not reflected in the UCOP budget).	UC administers the CSMP on behalf of the state and in collaboration with other education segments. Beneficiaries: K-12 educators, students, and their families; colleges and universities, research faculty. Boards: CSMP Concurrence Committee. External: policymakers. URL: Vice Provost, Diversity and Engagement.	Assessment Funds; State General Funds	5,000,000	194,770	5,194,770								-	5,194,770	5,000,000

Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
13a	Cal-ISI: Calit2	Systemwide Program	The California Institute for Telecommunications and Information Technology (Calit2; now the Qualcomm Institute at UCSD) is a systemwide California Institute for Science and Innovation (CalISI). Calit2 works to unite faculty, students and research professionals at UCI and UCSD with private-sector partners to explore how emerging information technologies and telecommunications can transform arenas vital to the state's economy and our citizens' quality of life. Calit2 explores IT innovations by integrating them into 'living laboratories,' studying emerging digital transformations of health, energy, the environment and culture. Notable contributions include the Pacific Research Platform, microbiome initiatives, and data science initiatives.	Collectively, the Cal-ISI campuses receive \$4.8M from State General Funds (set-aside) annually, and \$11.8M in assessment funds through the OP budget for a total of \$16.6M per year. This is distributed annually to each of the four programs. Altogether, the Cal-ISIs estimate they leverage these funds to obtain several hundred million dollars annually through research funds received through, e.g., their seed grants programs.	Campuses: UCI, UCSD (lead campus) Clients: Students, faculty, researchers, industry partners Beneficiaries: University, industry, and the public through development of new knowledge, new applications, and new industries Boards: UCSD and UCI Divisional Councils (affiliated faculty), Governing Board (school deans and senior administrators from UCSD and UCI), Advisory Board (industry and non-UC academics) External: Industry partners, legislature, state and federal agencies URLs: Provost and SVP, Innovation & Entrepreneurship+G18	Assessment Funds; State General Funds	1,200,000	2,966,000	4,166,000							-	4,166,000	1,200,000
13b	Cal-ISI: CITRIS	Systemwide Program	The Center for Information Technology in the Interest of Society (CITRIS) and the Banatao Institute enable innovations in nanotechnology, computer science, engineering, manufacturing, social media and other sectors. CITRIS is a systemwide California Institute for Science and Innovation (CalISI). Notable contributions include the California Telehealth Network, the Pacific Research Platform, the California Report Card citizen engagement platform, annual seed funding for interdisciplinary research, and the CITRIS Foundry startup incubator. In 2016, CITRIS and the Banatao Institute partnered to leverage UC expertise and IT solutions for the benefit of developing regions in the U.S. and abroad.	Collectively, the Cal-ISI campuses receive \$4.8M from State General Funds (set-aside) annually, and \$11.8M in assessment funds through the OP budget for a total of \$16.6M per year. This is distributed annually to each of the four programs. Altogether, the Cal-ISIs estimate they leverage these funds to obtain several hundred million dollars annually through research funds received through, e.g., their seed grants programs.	Campuses: UCB (lead campus), UCD, UCM, UCSC Clients: Students, faculty, researchers, industry partners Beneficiaries: University, industry, and the public through development of new knowledge, new applications, and new industries Boards: CITRIS's Advisory Board consists of members from academia, industry, government, and non-profit sectors External: Industry partners, legislature URLs: Responsible Leaders: Provost and SVP, Innovation & Entrepreneurship+G19	Assessment Funds; State General Funds	1,200,000	2,965,000	4,165,000							-	4,165,000	1,200,000
13c	Cal-ISI: CNSI	Systemwide Program	The California NanoSystems Institute (CNSI) was established as a California Institute for Science and Innovation (CalISI) in 2000. CNSI fosters interdisciplinary research, translation, and education where scientists from diverse fields find common purpose in addressing grand challenges of the 21st century related to nanoscale systems. Located at UCLA and UCSB, CNSI leverages public and private investment to drive cross-discipline collaborative nanoscience research, translates discoveries into knowledge-driven commercial enterprises, and educates the next generation of scientists and engineers. CNSI hosts startup incubators with wetlab facilities at each campus, and has supported 40+ companies.	Collectively, the Cal-ISI campuses receive \$4.8M from State General Funds (set-aside) annually, and \$11.8M in assessment funds through the OP budget for a total of \$16.6M per year. This is distributed annually to each of the four programs. Altogether, the Cal-ISIs estimate they leverage these funds to obtain several hundred million dollars annually through research funds received through, e.g., their seed grants programs.	Campuses: UCLA (lead campus), UCSB Clients: Students, faculty, researchers, industry partners Beneficiaries: University, industry, and the public through development of new knowledge, new applications, and new industries; K-12 educators and students (CNSI has developed educational resources.) Boards: none were identified on CNSI websites External: professional associations, industry partners, legislature, state and federal agencies URL: Responsible Leaders: Provost and SVP, Innovation & Entrepreneurship	Assessment Funds; State General Funds	1,200,000	2,966,000	4,166,000							-	4,166,000	1,200,000
13d	Cal-ISI: QB3	Systemwide Program	The California Institute for Quantitative Biosciences (QB3) was founded in 2000 as a California Institutes for Science and Innovation (Cal-ISI), and is focused on growing California's life sciences economy. QB3 is UC's life sciences accelerator, helping life science entrepreneurs (at UC and beyond) to commercialize discoveries. QB3's Startup in a Box program has assisted hundreds of life science entrepreneurs with company formation, serving as a template for similar programs at other UC campuses. QB3 houses over 45 companies in its San Francisco incubator QB3@953, and hosts several early-stage companies in UCB and UCSF incubators.	Collectively, the Cal-ISI campuses receive \$4.8M from State General Funds (set-aside) annually, and \$11.8M in assessment funds through the OP budget for a total of \$16.6M per year. This is distributed annually to each of the four programs. Altogether, the Cal-ISIs estimate they leverage these funds to obtain several hundred million dollars annually through research funds received through, e.g., their seed grants programs.	Campuses: UCB, UCSC, UCSF (lead campus) Clients: Students, faculty, researchers, industry partners Beneficiaries: Bay Area bioscience industry, startups, biosciences faculty and researchers, entrepreneurs Boards: QB3 has an advisory board comprised of industry leaders. External: Industry, legislature URLs: Responsible Leaders: Provost and SVP, Innovation & Entrepreneurship	Assessment Funds; State General Funds	1,150,000	2,963,000	4,113,000							-	4,113,000	1,150,000
14	Casa de California	Systemwide Program	Purchased in 2003, <i>La Casa de la Universidad de California en México</i> (Casa de California) was established to expand UC's academic research and outreach in Mexico and to serve as a meeting space for the exchange of ideas by scholars and students from both sides of the border, offered by outside officials or by Casa de California. Casa is available for use by all UC campuses, faculty and researchers, as well as outside institutions. Casa has been viewed as the UC "hub" in Mexico, its presence demonstrating UC's commitment to a binational relationship with Mexico.	In FY16-17 this program received \$549k from a combination of assessment funds, lease and event income, and reimbursements from campuses. Funds are maintained in Casa de California's account in Mexico and UCOP. Until FY07, UC received funding from state to support the Casa operation.	All UC campuses. Clients: UCEAP, UC-Mexico Initiative, UC faculty, students, researchers, Mexican higher ed. institutions, government representatives, other non-profit and private organizations, private tenants. Beneficiaries: UCEAP students, faculty, researchers, Mexico and state government officials, Mexican higher ed. institutions, UC leadership, local neighborhood association Boards: Casa de California Board External: State Legislators, Mexican higher ed. leaders, government officials and non-government representatives URL: Provost; budget resides under VP, Academic Personnel and Programs.	Assessment Funds; Revenue		256,500	256,500		269,000					269,000	525,500	
15	Center for Health Quality and Innovation (CHQI)	Systemwide Initiative	A key UC Health objective is for UC Medical Centers, and affiliated schools and programs to collaborate and learn from each other in order to efficiently and rapidly standardize and monetize clinical efforts. CHQI is a key UC Health initiative with the ability to foster and support collaboration among and between the 6 UC health systems.	The six individual UC health systems committed temporary funding to support the Center for its first few years and is currently reviewing the next phase. The one-time budget for 16-17 was \$1.5M.	The six individual UC health systems (e.g., UCD, UCSF, UCI, UCLA, UCR, UCSD) benefit from the Center.	One Time Med Center Funding			-							-	-	

Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
16	Charles R. Drew University of Medicine and Science	Campus Program	The Charles R. Drew University of Medicine and Science (CDU), a private, nonprofit corporation with its own Board of Trustees, conducts educational and research programs in south central Los Angeles. Since 1973, the State has appropriated funds to UC to support a medical student education program operated by the UCLA School of Medicine under two contracts with CDU. One contract provides State support for medical education; the other a separate public service program that funds activities in the Watts-Willowbrook community. Currently 112 medical students are enrolled with 96% from under-represented minorities. In 2017, 62% of CDU graduates matched in primary care residency programs. One-third of all minority physicians practicing in LA County are graduates of CDU medical school and/or its residency training programs.	Funding for CDU instructional and public service programs in 2016-17 was \$8.3M in State General Funds (set-aside) and \$475k in matching funds. The University provides additional support from medical student Professional Degree Supplemental Tuition revenue and other University funds.	1. Campuses: CDU and UCLA 2. Clients: Students, faculty, and researchers 3. Beneficiaries: Patients, K-16 via CDU pipeline programs, and the Watts-Willowbrook community. 4. CDU Board of Trustees and Board of Councilors 5. External: Legislators and foundations 6. URL: John Stobo, SVP-UC Health and Cathryn Nation, AVP-Health Sciences	Assessment Funds; State General Funds		475,000	475,000							-	475,000	8,301,000
17	Collaborative Exchange (CETAD)	Coordinated Function	In 2008, UCOP asked the UC Davis Undergraduate Admissions technical team to develop and maintain a new systemwide exchange to facilitate online evaluation of transfer applications. Upon implementation, UC campuses realized tremendous resource and time saving efficiencies and consistency. At this time, all UC campuses use this site to perform their transfer evaluation work.	UC Davis entered into an MOU whereby UCOP provides funding of \$144k per year to cover the annual cost of running, maintaining, and enhancing the system. In 2012 the funding became a permanent UCOP line item.	Campuses: 9 undergraduate campuses. Clients: undergraduate admission offices Beneficiaries: undergraduate admissions offices, transfer applicants Boards: campus Admission Directors URL: Vice President, Student Affairs	Assessment Funds		143,766	143,766							-	143,766	
18	David Hayes-Bautista Center for Studies in Latino Health and Culture (CESLAC)	Campus Program	The David Hayes-Bautista Center for Studies in Latino Health and Culture program is a campus program that has provided research, education, and public information about Latinas/os, their health and culture, emerging medical market, and positive contributions to California's economy and society since 1992. It combines cultural research, demographic trends, and historical perspective and provides technical assistance to non-profit and for-profit organizations. Located in UCLA's School of Medicine, it oversees Médicos, Enfermeros, y Dentistas Para El Pueblo (MEDPEP), a medical preparation and education pipeline program.	This program received \$557k in FY16 UCOP assessment funds. The program may received additional funds from the campus (which UCOP does not track). MedPEP relies on funds from the Office of Statewide Health Planning and Development (OSHPD) Health Careers Training Program (HCTP).	Campus: UCLA (Geffen School of Medicine) Clients: academic researchers, community members, business leaders, policy makers Beneficiaries: Latinas/os External: Latino Caucus and other Legislators URL: Provost and Exec VP AA (previously overseen by Health Sciences and Services)	Assessment Funds		556,602	556,602							-	556,602	
19	Diversity Pipeline	Coordinated Function	The Diversity Pipeline is a coordinated function at UCOP that provides policy and technical guidance, professional development, training, and accountability oversight to UC campus offices of diversity, equity and inclusion. Activities include support to improve campus climate and compositional diversity; training and professional development for UC leaders and practitioners to advance equity and inclusion from pre-college through graduate education; and initiatives that expand the academic pipeline to UC. Impacts include systemwide training to mitigate unconscious bias, accountability frameworks for campus climate initiatives, and expanded pre-college informational outreach initiatives.	In FY16-17 this program received \$532k, including \$250k in assessment funds and \$282k in one-time funds.	Campuses: all UC campuses. Beneficiaries: UC leaders and diversity practitioners; K-12 students, families, educators; UC students, staff, faculty. Boards: Council of UC Chief Outreach Officers, Council of UC Chief Diversity Officers. URL: Vice Provost-Diversity and Engagement.	Assessment Funds		250,000	250,000							-	250,000	
20	DREAM Loan Program	Systemwide Initiative	The California DREAM Loan Program is a systemwide initiative that provides eligible undocumented AB 540 undergraduates with the option to borrow loans to help cover the cost of attending UC.	In FY16-17 this initiative received \$2.5M in State General Funds (set-aside).	1. All campuses except UCSF; 2. Clients: AB 540 students (about 1,450); 3. Beneficiaries: AB 540 students; 4. Boards: N/A; 5. External: State Legislators; 6. URL: VP Student Affairs	State General Funds										-		2,500,000
21	Eligibility in the Local Context (ELC)	Systemwide Program	Eligibility in the Local Context (ELC) is a program defined by Regents Policy 2103 by which UC identifies top-performing California high school students and guarantees admission to a top percentage of each individual high school class. By design, ELC broadens the geographic, racial/ethnic, and socioeconomic diversity of UC's student body, allowing the University to provide more opportunity to historically underserved populations and ensure access for students from all of California's high schools. Undergraduate Admissions identifies the top 9% of high school students from each ELC-participating school who meet or exceed the UC-established benchmark GPA for that high school.	In FY16-17 this program received \$993k in assessment funds.	Campuses: All UC campuses. Clients: undergraduate admission offices Beneficiaries: California high school students Boards: Academic Senate - Board of Admissions and Relations with Schools (BOARS) URL: VP, Student Affairs	Assessment Funds		1,007,924	1,007,924							-	1,007,924	
22	Faculty Hiring Incentive Program (FHIP)	Systemwide Program	The Faculty Hiring Incentive Program (FHIP) was established by President Atkinson in 2003 to provide an incentive for hiring President's Postdoctoral Fellowship Program (PPFP) fellows and Chancellor's Postdoctoral Fellowship Fellows (CFP) into the UC ladder-rank faculty. PPFP supports diversifications of the UC faculty through fellowship support and career development training for postdoctoral scholars who have a demonstrated commitment to diversity in their research, teaching, and/or outreach and who show promise in the UC system. Before FHIP, UC hired very few fellows into faculty positions. In 2011, during budget cuts, the program was capped at 12 incentives per year.	FHIP received \$4.3M in State General set-aside funds in 16-17. A hiring campus receives \$85k/year for 5 years in salary/benefits support (\$425k in total). The amount expended varies by year depending on the number of incentives awarded during the previous five years and the continuing status of faculty members hired. Over the last five years, the amount expended has varied between \$4.1 and \$4.6M. In the last five years, there have been 11, 12, 13, 22, and 18 incentives in the program, but the cap of 12 new hires has meant that awards in excess of 12 have been deferred.	All UC campuses except UCSF are eligible for the FHIP. UCSF is not eligible since health sciences schools and other professional schools are not eligible. Beneficiaries: faculty, students, academic departments URL: VP, Academic Personnel and Programs.	State General Funds										-		4,320,000
23	Firearms Violence Research Center (UCFC)	Systemwide Initiative	The UC Firearm Violence Research Center (UCFC) is a systemwide initiative that was established with a 5-year commitment of state funding to study firearm violence. The Center will provide small research grants to UC scholars across the system, host a national convening, and constitute an advisory group to provide guidance to the UCFC's scholarly directions and outreach activities.	A total of \$5M over five years was allocated by the State in FY16-17 to establish this Center. Funding in FY16-17 was \$677k.	UC Davis is the home for UCFC. Clients: UC students, faculty, and researchers Beneficiaries: the public Boards: an advisory board will be established External: state government officials URL: VP, Research and Graduate Studies	State Restricted Funds							676,723			676,723	676,723	

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24	Gaining Early Awareness and Readiness for Undergraduate Programs (CA State GEAR UP)	Statewide Program	California State GEAR UP (Gaining Early Awareness and Readiness for Undergraduate Programs) is a federally funded intersegmental program to support low-income students in developing the skills to enter and succeed in postsecondary education. Serving 140 middle schools, California GEAR UP impacts student development by providing professional development for the middle-grades adult community. GEAR UP impacts include increases in the number of students enrolled in advanced classes, and increased percentages of students scoring proficient or higher on standardized exams.	In FY16-17 this program received \$5M in federal funding from the Dept of Education. This program operates on an October-September (federal) fiscal cycle. Note: The current California GEAR UP grant expires on September 25, 2017; a No Cost Extension has been granted to UC (therefore no new budget in FY17-18) that expires on September 25, 2018. A proposal has been submitted by the University for a seven-year grant that would begin on October 1, 2017.	GEAR UP is administered by UC on behalf of the State in collaboration with other education sectors in California. Beneficiaries: K-12 students, families, and educators; colleges and universities. External: K-12, CCC, CSU, private/ independent colleges and universities, California Dept of Education, California Student Aid Commission. Boards: GEAR UP Governance Committee with representatives from California's education sectors and government. URL: VP, Diversity and Engagement	Federal Funds			-							-	-		
25	Graduate Fellows Program (GFP)	Campus Program	The Graduate Fellows Program (GFP) program supports the recruitment, training, and matriculation of students from historically underrepresented groups in order to increase the ethnic/racial diversity of Berkeley's post-graduate student body and the pool of Ph.D. candidates for tenure-track positions. Berkeley reports that the GFP has supported 134 graduate students since its inception in 1971, 20 of whom have gone on to tenure-track positions at UC campuses alone.	In FY16-17 this program received \$41k from the payout of the State Tideland Endowment. The annual amount was increased by the President in Spring 2107 for two years to \$54k to account for inflation. The UC Berkeley Chancellor contributes additional funds. No indication of any external funding. UCOP has provided annual financial support since 1983. The prior commitment was renewed by President Yudof in March 2011 for a five-year period.	Campus: UC Berkeley Institute for the Study of Societal Issues. Clients: UC Berkeley underrepresented graduate students, faculty. Beneficiaries: Graduate students, faculty Boards: None URL: Provost	Endowment Funds			-		54,000					54,000	54,000		
26	Health Initiatives of the Americas (HIA)	Campus Program	The Health Initiative of the Americas (HIA) program draws upon multidisciplinary scholarship and moral calling to produce new knowledge through action-oriented research; teaching and mentoring; and service and community engagement programs to reduce health disparities of the less advantaged Latino population in the US. Scientific-based activities to inform and influence policy changes and to produce new knowledge are currently operated by HIA through the Migration and Health Research Program, Migration and Health Research Center, Center of Expertise on Migration and Health, Resource Development Center, and Binational Policy Forum on Migration & Global Health.	This program received \$310k in assessment funds in FY16-17 and will receive the same in FY17-18 after which no funds have been committed. Funds are provided for infrastructure functions only. HIA receives funding from foundations (not tracked by UCOP). Funding HIA began in 2001 at OP. In 2008 it was moved to UCB with a 5-year MOA for funds from OP, UCB Chancellor, and UCB School of Public Health. Funds from UCOP are recommitted on a two-to-three year basis.	Campuses: UCB only (School of Public Health) Clients: researchers, students, faculty Beneficiaries: Latinas/os Boards: Board of Advisors External: Legislators, Latino Caucus, Foundations URL: Provost	Assessment Funds		310,000	310,000								-	310,000	
27	High School Articulation	Systemwide Program	The mission of UCOP High School Articulation is to communicate and implement the UC faculty "a-g" policy: Annually reviews tens of thousands of high school courses for alignment with college-prep ("a-g") curriculum expectations; and supports California educators and administrators in preparing students for college and careers. UC's commitment to maintaining this unique endeavor that promotes curriculum alignment and students' academic preparation is on behalf of K-12 and all public higher education in the state.	In FY16-17 this program received \$1.07M in assessment funds, inclusive of \$550K that supports the A-G Course Management Portal.	Campuses: 9 UC undergraduate campuses; 23 CSU campuses Clients: California high school students and families; K-12 educators, administrators, counselors Beneficiaries: California K-12 schools and districts, 4-year higher education segments Boards: UC faculty Board of Admissions and Relations with Schools and Colleges (BOARS); A-G Advisory Committee (K-12 educators, administrators, counselor, higher education and California Dept of Education representatives) External: State policymakers interested in K-12 curriculum; California Dept of Education; State Board of Education URL: VP, Student Affairs	Assessment Funds		1,082,262	1,082,262								-	1,082,262	
28	Historically Black Colleges and Universities (HBCU) Fellowship Initiative	Systemwide Initiative	UC-HBCU Fellowship Initiative provides two years of competitive fellowship support as part of a cost-share funding arrangement with UC campuses. Campuses are required to offer at least 2 years of additional funding support to receive the UCOP funding. UC-HBCU Fellows receive the equivalent funding package, or better, for the competitive norms of that particular program as there is strong competition for these students. Campus departments determine the funding package. The minimum package is four years of funding, but most programs offer longer support.	Beginning in FY16, an annual appropriation of \$1M in assessment funds was granted to support the fellowships which are critical to recruiting these students to UC. Unspent funds carry forward each year to ensure adequate resources are available to meet UC's commitment. Important funding changes over time: In FY14, the program received one-time funds of \$2M from the President to support cost-share fellowships and maximize the enrollment goals of the initiative.	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD, UCSF. Former UC-HBCU summer interns can apply to any UC PhD program. Clients: UC Graduate Division Deans and staff; UC-HBCU Fellows, prospective UC-HBCU Fellows and faculty and staff of UC graduate programs. Beneficiaries: UC-HBCU Fellows, campus departments, campus communities. URLs: VP, Research and Graduate Studies; Executive Director, Graduate Studies	Assessment Funds		1,000,000	1,000,000								-	1,000,000	
29	Historically Black Colleges and Universities (HBCU) Summer Research Initiative	Systemwide Initiative	UC-HBCU Summer Research Program advances UC's diversity and inclusion efforts by providing grants to UC faculty that allow them to build relationships by having HBCU students work with them to conduct summer research at UC with the goal of eventually enrolling these students into UC Ph.D. programs. Interns benefit from the mentorship they receive on their projects. For Fall 2017: 27 former UC-HBCU summer interns applied to UC Ph.D. programs. Admitted: 17 (63%) Stated Intent to Register: 16 (94% yield rate).	In FY16-17, UC-HBCU received \$1M in assessment funds to support summer research grants to faculty. In FY12, the UC-HBCU Pilot was launched with one-time funds, and due to demonstrated program potential, an annual appropriation of \$1M was granted in FY14. In FY16, \$463K in additional one-time funding was provided for additional grants in response to the number of outstanding applications in the review cycle.	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD, UCSF Clients: UC faculty, HBCU faculty and students; UC Graduate Divisions -Vice Provosts, Deans and staff; UC campus community including undergraduate research centers/programs, graduate students and postdocs, Chairs, Deans and Chancellors. Beneficiaries: See above External: HBCUs, State Legislators Boards: UC-HBCU Advisory Committee (UC faculty/administrators, HBCU faculty) URLs: VP, Research and Graduate Studies; Executive Director, Graduate Studies	Assessment Funds		1,000,000	1,000,000								-	1,000,000	
30	Innovative Learning Technology Initiative (Online Education)	Systemwide Program	The Innovative Learning Technology Initiative (ILTI) program was created in 2013 by President Yudof. The Governor provided a permanent online education fund of \$10M each for UC, CSU and CCC. ILTI has so far provided campuses funding for development and enhancement of 80+ courses, both fully online and hybrid. A number of these courses earn general education, pre-major, and major credit on other UC campuses. A cross-campus enrollment	ILTI receives \$10,000,000 annually in State General Funds (set-aside). In addition, ILTI has generated up to \$100k per year in enrollment fees from non-matriculated students. The majority of funds are allocated to the campuses each year.	Campuses: All Clients: faculty, instructors, departments, registrars Beneficiaries: undergraduate students, registrars, departments Boards: Steering Committee composed of Academic Council Chair and Vice Chair, Provost, and three ILTI program leaders External: Governor's Office URL: Provost	State General Funds	10,000,000		10,000,000							-	10,000,000	10,000,000	



Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
31	Institute for Research on Labor and Employment (IRLE)	Campus Program	The Institute for Research on Labor and Employment (IRLE) is a multidisciplinary research program dedicated to research, teaching, and service on labor and employment issues at two campuses, UCB and UCLA. IRLE disseminates its center-based research to a wide audience of policymakers, academics and the public; and educates California's labor, business, and community leaders.	In 2015-16, the Legislature augmented the University's budget to bring permanent funding for the program from \$4M to \$6M (\$3M/location). During the fiscal crisis, the University provided funding to be split between locations: \$4M in FY08-09; \$2M in FY09-FY12. In FY15, the Budget Act appropriated \$2M in permanent funds and \$2M in one-time funds; the State Assembly also provided an additional \$2M from its operating budget to augment IRLE's budget for one year.	Campuses: UCB, UCLA Clients: Faculty (both UC and non-UC), graduate students, visiting scholars Beneficiaries: Policymakers, business community Boards: Both locations maintain faculty Advisory Committees. External: Legislature URL: VP, Research and Graduate Studies	State General Funds			-							-	-	6,000,000
32	Institute of Transportation Studies (ITS)	Systemwide Program	The Institute of Transportation Studies (ITS) is a systemwide program and multicampus research unit (MRU) serving the UC transportation research community on four campuses: UCB, UCD, UCI and UCLA. ITS provides facilities used for scientific research, teaching, and public service by the UC transportation research community, which includes faculty, students, and researchers. It maintains close relationships with metropolitan, regional, and state transportation agencies, and many of its graduates go on to work at these organizations on issues including congestion, land use, energy, air quality, freight, travel behavior, planning, and engineering challenges.	In FY16-17, ITS received a total of \$3.98M including \$980k of permanent funds from the State's Public Transportation Account, plus \$3M in one-time funding from State General Funds (separate from set-aside) after a coordinated budget augmentation effort. With the funding augmentation, all four ITS locations achieved relative funding parity. In FY17-18, the Legislature passed SB-1, allocating \$5M/year to ITS for ten years beginning in January 2018. ITS research is supported by extramural funds from federal, state, regional, local, non-profit, and industry sources.	Campuses: UCB, UCD, UCI, UCLA Clients: UC faculty, students, researchers Beneficiaries: Local, regional, state, and federal transportation agencies; general public; industry Boards: The ITS maintains a systemwide external advisory board comprised of representatives from industry, transportation agencies, state agencies and legislature, and non-profit groups. Individually, each ITS campus branch maintains a local advisory board. External: Legislature, state/regional/local agencies, industry partners URL: VP, Research and Graduate Studies	State Restricted Funds			-			901,717				901,717	901,717	
33	Librarian's Association of the University of California (LAUC)	Coordinated Function	The Librarians Association of the University of California (LAUC), founded in 1967, is a statewide organization of all librarians employed at least half time by the University. The formal objectives of LAUC are: to advise the University on professional and governance matters; to make recommendations concerning the UC librarians' rights, privileges and obligations; and to promote full use of UC librarians' professional abilities.	In FY16 this program received \$64k-assessment funds: Presidential Funds-\$14k, Operating Funds-\$17k, Grant Funds-\$32k. Presidential and Operating funds passed through to LAUC President's campus (changes annually) and directly to Research and Professional Development grant recipients upon notification to UCOP. Grant funds are based on collective bargaining with the librarians.	All UC librarians. Beneficiaries: UC systemwide librarians, students, faculty, UC President Boards: LAUC Executive Board LAUC has three standing committees with representatives from all ten campuses: Diversity Committee; Committee on Professional Governance; and the Research and Professional Development Committee. External: N/A URL: VP, Academic Personnel and Programs Librarians.	Assessment Funds		63,650	63,650							-	63,650	
34	Mathematics Diagnostic Testing Project (MDTP)	Statewide Program	The Mathematics Diagnostic Testing Project (MDTP) is a statewide intersegmental program managed by UC San Diego on behalf of California's education segments. MDTP promotes and supports student readiness and success in college mathematics courses. MDTP achieves its purpose by developing diagnostic readiness tests aligned to the Common Core State Standards (CCSS) and supplying these diagnostic tools to secondary schools in California free of charge. Studies of MDTP show that use of diagnostic tests by teachers improves student outcomes in mathematics.	In FY16-17 this program received \$979k in restricted state funds under a contract with no end date. Funds flow from UCOP to the MDTP statewide office at UCSD and program regional sites (UC and CSU campuses). MDTP also received \$59k in assessment funds distributed to UCSD. Additional Work Group support is provided by other education segments.	MDTP is administered by UC at UCSD in collaboration with other education sectors in California. Campuses: Berkeley, Davis, UCLA, UCSD, UCSC (regional sites). Beneficiaries: K-12 and higher education (all segments), policymakers. Boards: The MDTP Work Group comprising mathematics faculty from the California State University (CSU), the University of California (UC), California's community colleges and California secondary schools along with science faculty from CSU and UC. URL: VP, Diversity and Engagement.	Assessment Funds; State Restricted Funds		59,082	59,082			979,000				979,000	1,038,082	
35	Mental Health Teaching Support (MHTS)	Campus Program	UC operates two Mental Health Teaching Support (MHTS) programs located at UCLA and UCSF (under Neuropsychiatric Institutes, or NPis). MHTS funding was provided concurrently with the transfer of operational responsibility for the NPis in 1973 to support both clinical care of indigent patients and training of psychiatrists/other mental health professionals. MHTS is designated for clinical teaching support, but indirectly supports research because it enables UCLA and UCSF to care for patients who would not otherwise be able to afford care, many of whom participate in research studies.	In FY16-17 this program received \$15.1M from State General Funds (set-aside). State funding for MHTS was exempted from UC's Rebenching Process in 2012, as it was determined that these funds supported specialized and vital university activities rather than direct instruction of undergraduate and graduate students, and thus it was inappropriate to allocate these funds to the campuses based solely on student enrollment targets. Other MHTS support funds come from Medicare and other third-party payer sources.	Campuses: UCLA and UCSF. Clients: Clinical faculty and researchers, psychiatry and mental health professional students, city, county, regional mental health systems, Veterans Administration (VA). Beneficiaries: Californians suffering from mental and developmental disorders, addictions, and psychological illnesses, which are especially prevalent in homeless, indigent, and recent immigrant populations. Boards: unknown External: City and County Health Departments, VA, other regional mental health systems, legislature, state agencies. URL: EVP, UC Health	State General Funds; Medicare; Third-party Payer										-	-	15,121,964
36	Natural Reserve System (NRS)	Systemwide Program	UC Natural Reserve System (NRS) is a systemwide program serving the UC community on all campuses. Established by the Regents in 1965, NRS is the largest university-managed system of its kind in the world. With 39 units managed by the nine general campuses, NRS provides facilities for research, teaching, and public service by the full UC community, including faculty, students, researchers, and staff. Several reserves are open to the public. NRS contributes to the understanding of climate science and wise stewardship of ecological systems by supporting teaching, research and public service at protected natural areas throughout California.	In FY16-17, NRS's annual budget was approximately \$2.1M from all fund sources including nearly \$0.4M in gift endowment income and \$1.7M in assessment funds. Other fund sources include: external project income and research support from contracts and grants, and gifts from private fundraising. Note: White Mountain Research Center (WMRC), which was identified by the CSA as a separate program, is fully incorporated as one of the 39 reserves in the NRS, and its budget is included in the NRS budget.	Campuses: All UC campuses. Clients: UC faculty, students, and researchers. Beneficiaries: UC community, particularly those in the natural sciences; general public (facility use, K-12 students using facilities). Boards: UC-wide NRS Advisory Committee (convened by the President, with administrative responsibility delegated to the Provost), and the NRS 50th Anniversary Capital Campaign Board of Councilors. External: State and federal government agencies, environmental NGOs, land trusts, donors, the general public. URL: VP, Research and Graduate Studies.	Assessment Funds; Endowment Funds; Extramural Funds		1,860,064	1,860,064		388,480					388,480	2,248,544	
37	Neuropsychiatric Institutes (NPI)	Campus Program	UC operates two Neuropsychiatric Institutes (NPis) at UCLA and UCSF (former county mental health facilities; UC assumed responsibility for them at the direction of the State in 1973). They serve as primary resources for mental health research and fulfill a critical mission for the State in educating and training providers to care for California's citizens suffering from mental and developmental disorders, addictions, and psychological illnesses. The NPis are at the forefront of developing next-generation treatments for depression, schizophrenia, addictions, and other illnesses that are among the leading causes of disability in California.	In FY16-17 the NPis receive a combined total of \$35.3M in State General Funds (set-aside). Funding for the NPis was exempted from UC's Rebenching Process in 2012, as it was determined that these funds supported specialized and vital university activities rather than direct instruction of undergraduate and graduate students, and thus it was inappropriate to allocate these funds to the campuses based solely on student enrollment targets. Other sources of funding for the NPis include contracts & grants, indirect cost recovery funds, gifts & endowments, clinical revenues, and sales & service funds.	Campuses: UCLA and UCSF Clients: Clinical faculty and researchers, psychiatry and mental health professional students, city/county/regional mental health systems, Veterans Administration (VA) Beneficiaries: Californians suffering from mental and developmental disorders, addictions, and psychological illnesses, which are especially prevalent in homeless, indigent, and recent immigrant populations Boards: unknown External: City and County Health Departments, VA, other regional mental health systems, legislature, state agencies URL: EVP, UC Health	State General Funds; Revenue; Endowment; Gift Funds; Extramural Funds										-	-	36,498,929

Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
38	Office of the National Laboratories (UCNL)	Systemwide Program	The Office of the National Laboratories (UCNL) is a systemwide program responsible for executing the management and governance responsibilities at the three UC-affiliated DOE National Laboratories -- Lawrence Berkeley National Laboratory (LBNL), Lawrence Livermore National Laboratory (LLNL), and Los Alamos National Laboratory (LANL). The fee income earned from the operation of the three labs supports the UC Lab Fee Research program and other projects.	UCNL is funded exclusively by non-State sources including in part UC's share of the fee earned from operating LLNL and LANL, as approved by the Regents. UC's share earned at the 3 national labs for last cycle is ~\$32M. UCNL is also funded through reimbursement from the federal government as the "home office" for LBNL. The national laboratories operate on a federal fiscal cycle, and the LANL, LLNL LLCs operate on a calendar-based fiscal year. Allocations of UC's share of the LLC fee is approved by Regents on a UC fiscal year basis.	Clients: U.S. Department of Energy and other sponsoring government agencies; private business partners; and research community Beneficiaries: UC and non-UC faculty, researches, and students; public Boards: LLC Boards of Governors; LBNL Contract Assurance Council; LBNL Advisory Board URL: VP, National Laboratories	Federal Funds			-	3,158,406				2,122,722		5,281,128	5,281,128	
39	Pacific Earthquake Engineering Research Center (PEER)	Systemwide Program	Pacific Earthquake Engineering Research Center (PEER) is a multi-institutional research and education center with headquarters at UCB. PEER conducts research to develop performance-based earthquake engineering technology, defines appropriate performance targets, and develops engineering tools and criteria that can be used to achieve safety, cost, and post-earthquake functionality requirements. PEER disseminates its research findings to earthquake engineering professionals across the state, nation, and world.	UC Berkeley currently receives \$1M/year directly from the State Transportation Fund, and brings in external grant and gift funding (from public and industry sources) to support its research activities (none of the budget is managed at OP). PEER funds research activity at all Core Institutions. Prior to 2007, PEER received \$1.75M in state support (\$1M from the State Transportation Fund, and \$750K from DOF and UCOP). The \$750K was reduced between 2007-2010 and eliminated in 2010. UCB provided transition funding for several years to mitigate the impact of the elimination of these funds.	Core Institutions: UCB, UCSD, UCI, UCLA, UCSD, Caltech, Oregon State, Stanford, USC, UW. Clients: Faculty, students, and researchers at core institutions. Beneficiaries: general public, private industry, public infrastructure agencies, federal and state government Boards: Institutional Board (1 member from each Core Institution; meets bi-annually); Transportation Systems Research Program (2 UC members, 2 non-UC members; meets quarterly); Research Committee (1 UC and 4 non-UC members; meets quarterly) External: Industry partners, non-UC institutions, State of California URL: VP, Research and Graduate Studies	State Restricted Funds; Extramural Funds; Gifts			-							-	-	
40	Presidential Initiatives Fund (PIF)	Systemwide Initiative	The purpose of the Presidential Initiatives Fund is to provide the president with the opportunity to identify areas where UC can bring to bear its knowledge, expertise and resources to address challenges in higher education and society at large. Initiatives launched as part of the PIF include Carbon Neutrality, Global Food, Public Service Law Fellowships, UC Mexico, Undocumented Students, Sexual Violence/Sexual Harrassment, Research Catalyst Awards, and other Fellowship and Scholarship programs. Funds typically are disbursed to campuses to the benefit of faculty and students.	In FY16-17 \$9.8M was allocated to the President's Initiative Fund from unrestricted fund sources. At the President's direction, program leaders develop and submit proposals for PIF funding via decision memo. Programs are reviewed annually for actual expenditures against budget and renewal.	Faculty researchers, undocumented students, student and post-doctoral fellows at all campuses. URL: President	Assessment Funds; Endowment Funds		9,768,352	9,768,352							-	9,768,352	
41	President's Educator Fellowships (PEF)	Systemwide Program	Launched in 2016, the President's Educator Fellowships (PEF) is a systemwide program that provides support for UC graduate students with significant financial need to participate in the Governor Teacher Scholars (GTS) program and Principal Leadership Institutes (PLI) at Berkeley and Los Angeles. The GTS program housed at each of the eight UC Teacher Education Programs is a 15-month program of study leading to a master's degree and state teaching credential. PLI prepares leaders for urban schools. Students completing the program receive an M.A. in Education and a recommendation toward a Tier I Administrative Services Credential from the CCTC. In its inaugural year 143 UC graduate students are PEF recipients.	In FY16-17 this program received \$620k in unrestricted funds that flow through UCOP to UC's schools and departments of education.	Campuses: All UC campuses except Merced and San Francisco. Beneficiaries: UC graduate students, faculty, K-12 students and schools. Boards: UC Deans and Directors of Education (UCDDE). External: State policymakers. URL: VP, Diversity and Engagement.	Endowment Funds		620,000	620,000							-	620,000	
42	President's Postdoctoral Fellowship Program (PPFP)	Systemwide Program	The UC President's Postdoctoral Fellowship Program (PPFP) was established in 1984 to encourage outstanding women and minority Ph.D. recipients to pursue academic careers at the University of California. The current program offers postdoctoral research fellowships, professional development, faculty mentoring and a hiring incentive to outstanding scholars in all fields whose research, teaching, and service will contribute to diversity and equal opportunity at UC. Approximately 70% of PPFP Fellows have received tenure track faculty appointments. Since 2003, over 170 former fellows received faculty appointments at UC campuses. Of those, 86 of the 87 eligible for tenure have achieved that important career milestone.	In FY16-17 this program received \$2.1M in assessment funds. Additional funding at the UC Berkeley campus includes \$360k in Opportunity Funds, \$136k in State General Funds, \$26k in Service Income from Partnerships for Faculty Diversity. Assessment funds were added in FY11-12 to restore cuts and in FY17-18 to support operations. UC Berkeley administers this prrgram under a host campus arrangement established in 2009.	Campuses: All UC campuses and LANL. Beneficiaries: graduate students, postdoctoral scholars, faculty, hiring departments, fellowship department hosts, faculty diversity officers, senior administrators, faculty search committees, Chancellor's Postdoctoral Fellowship Programs, Dissertation-Year Fellowship Program (DYFP), UC-HBCU Boards: PPFP Advisory Committee (UC faculty from all fields and Academic Senate) External: Partnership for Faculty Diversity institutions -- UMichigan, UColorado, UMaryland, The California Alliance, Other non-UC institutions, policy makers and experts URL: VP, Academic Personnel & Programs	Assessment Funds; State General Funds; Revenue		2,059,351	2,059,351							-	2,059,351	
43	Riverside School of Medicine	Campus Program	The Riverside School of Medicine at the University of California, Riverside is a campus program that was built to fulfill a unique social mission. It is dedicated to expanding and diversifying the physician workforce in Inland Southern California, and to develop research and health care delivery programs that will improve the care of the region's under-served populations.	The School receives \$15 million in State General Funds (set-aside).	1. Campuses: UCR 2. Clients: UCR 3. Beneficiaries: Students, faculty, researchers, public 4. Boards: N/A 5. External: State Legislators 6. URL: EVP UC Health	State General Funds			-							-	-	15,000,000

Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
44	San Diego Supercomputer Center (SDSC)	Systemwide Program	The San Diego Supercomputer Center (SDSC) is a systemwide program located at UCSD, which creates end-to-end computational and data solutions for research projects at national, UC system-wide and campus levels. SDSC conducts research, education, outreach, diversity and service programs. Core elements are: providing national leadership in advanced cyberinfrastructure through delivery of high-performance computing (HPC) and data systems and software for UC and national researchers; leading applied R&D in computational and data science; engaging in collaborative research across UC where "big data" infrastructure/expertise is needed; partnering with industry; developing curricula and creating K-12 programs; and advancing diversity.	State General Funds (set-aside) support has been about \$2.6M per year for the past five years. UCSD has provided a similar amount of funding. SDSC has diversified its funding base and sought efficiencies in business and support operations. Research award funding in FY15-16 was about \$22.5M, primarily from federal sources. Almost \$8M in additional funding was obtained through service agreements, gifts and other sources.	Clients: UC students, researchers and faculty; national user community; various state and regional agencies. Beneficiaries: Federal, state, regional and UC research communities. Boards: An External Advisory Board was formed as part of an initiative called UC@SDSC to promote collaboration, innovation and education. It meets annually and comprises vice chancellors, deans, and distinguished professors from all UC campuses as well as representatives from the 3 UC national laboratories. External: Federal, state and regional/local agencies; industry and K-12 partners. URL: Vice President for Research and Graduate Studies	State General Funds; Extramural Funds; Campus Funds; Service Agreements; Gifts			-							-	-	2,550,000
45a	SAPEP	Coordinated Function	The Student Academic Preparation and Educational Partnerships (SAPEP) Statewide Office is a coordinated function at UCOP providing policy and technical guidance, informational outreach support, accountability oversight, training, and professional development in support of the portfolio of intersegmental and campus-based SAPEP programs. SAPEP programs prepare students for postsecondary education, graduate, and professional school opportunities, and success in the workplace. SAPEP comprises student academic preparation programs; articulation support; school and community partnerships, undergraduate, graduate and educator preparation programs; and online and technology-assisted services. In 2015-16, SAPEP served 188,000 students, 52,000 parents and 13,000 teachers, counselors and administrators.	In FY16-17 the statewide office component of SAPEP received \$1.8M in assessment funds. Overall, SAPEP received \$10.4M in State General Funds (set-aside) which was distributed across several of the specific SAPEP programs. (SAPEP funding at UCOP supports programs fully managed at UCOP, jointly managed by UCOP and UC campuses, or fully managed at UC campuses.) See SAPEP-specific programs for additional details.	Campuses: All UC campuses. Many SAPEP programs are intersegmental, and administered by UC in collaboration with other California segments of higher education. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities, research faculty. Boards: Council of UC Chief Diversity Officers, Council of UC Chief Outreach Officers, SAPEP Council (program representatives). External: State policymakers, other education segments. URL: Vice Provost-Diversity and Engagement.	Assessment Funds		1,795,710	1,795,710							-	1,795,710	10,374,096
45b	SAPEP - ASSIST	Statewide Program	ASSIST is a statewide program to facilitate the transfer of California Community College (CCC) students to California's public four-year universities by providing an online system to support academic planning that delivers accurate, timely, and complete information. ASSIST operates as the official statewide database and online resource that shows transfer students how course they complete at a community college transfer to CSU or UC campuses (i.e., "transfer articulation"). As such, the system serves prospective transfer students and all three public higher education segments.	This program receives funding from all three segments. In FY16-17, the program budget was \$1.9M in permanent and one-time restricted funds administered by UCOP but funded by UC, CSU, CCC systems. UC: \$464K (\$367K permanent, restricted funds); \$97K one-time, restricted funds) CSU: \$617K restricted transfer of funds CCC: \$848K restricted contract funds.	Campuses: All UC undergraduate campuses; 23 CSU campuses; 113 community colleges. Clients: CCC students; CCC/CSU/UC articulation officers, counselors, advisors, admissions officers, outreach/transfer directors and staff, registrars. Beneficiaries: California 2-year and 4-year higher education segments. Boards: Executive Management & Oversight Committee (EMOC); Technical Advisory Committee (TAC). External: State policymakers with vested interest in transfer curriculum and transfer admissions. URL: VP, Student Affairs	Assessment Funds; State General Funds		551,541	551,541							-	551,541	
45c	SAPEP - Community College Transfer Prep	Systemwide Program	Community College Transfer Prep (Transfer Prep) is a systemwide program at all UC undergraduate campuses that increases opportunities for community college students to transfer to four-year postsecondary institutions. Academic advisers provide guidance and support to prospective transfer students. Transfer Prep is part of UC's Student Academic Preparation and Educational Partnerships (SAPEP) portfolio. SAPEP programs prepare students for postsecondary education, graduate, and professional school opportunities, and success in the workplace. In 2015-16, Transfer Prep advisors served 16,000 students at 109 California Community Colleges.	In FY16-17 this program received \$2.765M in state general funds (set-aside).	Campuses: All UC undergraduate campuses. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, other education segments. URL: Vice Provost-Diversity and Engagement.	State General Funds			-							-	-	
45d	SAPEP - Early Academic Outreach Program (EAOP)	Systemwide Program	SAPEP Early Academic Outreach Program (EAOP) is a systemwide program, with offices on every UC campus, that provides academic development services (academic advising, test preparation, college awareness, college application, and financial aid support) in partnership with schools to provide educationally disadvantaged California students the skills and knowledge needed to succeed at UC and elsewhere. In 2015-16, more than 40,000 K-12 students attending more than 200 schools participated in EAOP.	In FY16-17 this program received a portion of the \$10.4M in State General Funds (set-aside).	Campuses: All campuses. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities, research faculty. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, other education segments, donors. URL: Vice Provost-Diversity and Engagement.	State General Funds			-							-	-	
45e	SAPEP - Evaluation	Systemwide Program	SAPEP Evaluation is a coordinated function on the campuses for data collection, systems development and management, reporting and evaluation for UC's portfolio of SAPEP programs. SAPEP Evaluation is part of UC's Student Academic Preparation and Educational Partnerships (SAPEP) portfolio.	In FY16-17 this program received a portion of the \$10.4M in State General Funds (set-aside).	Campuses: All UC campuses. Beneficiaries: UC campuses; K-12 students, schools, families; education researchers, colleges and universities. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, donors. URL: Vice Provost-Diversity and Engagement.	State General Funds			-							-	-	
45f	SAPEP - Graduate & Professional School Programs	Systemwide Program	SAPEP Graduate & Professional School Programs prepares promising students for advanced education in science, technology, mathematics and engineering (STEM) fields. The program identifies upper-division undergraduates with the potential to succeed in STEM disciplines who have had experiences that adversely impacted advancement in their field of study. The program provides long-term research experience and mentoring in preparing them for graduate education in STEM fields. The program also serves to enhance diversity and inclusion in STEM disciplines.	In FY16-17, this program received \$99k from assessment funds.	Campuses: All UC campuses. Clients: UCSB Graduate Division operates this program on behalf of OP; UC Graduate Division Deans and staff, and STEM-focused majors, programs and offices on the campuses are clients and potential stakeholders. Beneficiaries: UC undergraduates. External: Koret Foundation (provides endowed funds, solely for annual research symposium). Boards: Executive Steering Committee. URL: ED, Graduate Studies; UC Director is based at UCSB.	Assessment Funds		98,507	98,507							-	98,507	

Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
45g	SAPEP - Mathematics, Engineering, Science Achievement (MESA)	Statewide Program	Mathematics, Engineering, Science Achievement (MESA) is a statewide intersegmental program, focused on STEM education, that helps K-16 students excel academically in math and science to graduate from four-year institutions with degrees in STEM-based fields. MESA serves K-12 students through the MESA Schools Program, community college students through the MESA Community College Students, and undergraduates through the MESA Engineering Program. In 2015-16, of MESA 12th-graders served, 76 percent enrolled in postsecondary institutions (including UC, CSU, CCC and private/out-of-state institutions). MESA is part of the SAPEP portfolio.	In FY16-17, this program received \$4.2M in assessment funds.	MESA is administered by UC in collaboration with other education segments. Campuses: Davis, Irvine, UCLA, Riverside, UCSF, Santa Barbara, Santa Cruz. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities, research faculty. Boards: MESA Intersegmental Steering Committee, MESA Industry Advisory Board. External: State policymakers, other education segments, donors. URL: Vice Provost-Diversity and Engagement.	Assessment Funds		4,213,018	4,213,018							-	4,213,018	
45h	SAPEP - Puente Project	Statewide Program	The Puente Project (Puente) is a systemwide program, managed by UC Berkeley on behalf of UC and the California Community Colleges that focuses on literacy to prepare high school and community college students to enroll in baccalaureate degree-granting institutions, earn college degrees and return to their communities as mentors and leaders of future generations. In FY15-16, nearly 5,000 high school and 8,500 community college students, participated in Puente.	In FY16-17 this program received \$1.3M in assessment funds directed to UC Berkeley (Puente transferred from UCOP to UCB in 2012).	Puente is administered by UC Berkeley on behalf of UC and the California Community Colleges. Campuses: All campuses. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities, UC research faculty. Boards: Advisory Board comprised of education leaders, industry leaders, and philanthropists. External: State policymakers, other education segments, donors. URL: Vice Provost-Diversity and Engagement.	Assessment Funds		1,266,403	1,266,403							-	1,266,403	
45i	SAPEP - Regional Intersegmental Alliances (P-20)	Systemwide Program	SAPEP Regional Intersegmental Alliances (P-20) is a systemwide program at all UC campuses that align campus SAPEP programs and their local and regional K-20, community and business partners to increase "a-g" course-completion and college-going rates. In 2015-16, P-20 efforts impacted nearly 90,000 K-12 and community college students.	In FY16-17 this program received a portion of the \$10.4M in State General Funds (set-aside).	Campuses: All UC campuses. Beneficiaries: UC campuses; K-12 students, schools, families; education researchers, colleges and universities; business and industry. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, donors. URL: Vice Provost-Diversity and Engagement.	State General Funds			-							-	-	
45j	SAPEP - Student Initiated Programs (SIP)	Systemwide Program	SAPEP Student-Initiated Programs (SIP) is a systemwide program, on every campus except Merced and San Francisco, that facilitates college access for K-12 and community college students labeled "at risk" through academic development and individual attention from volunteer UC students. In 15-16, UC undergraduate and graduate students served 13,000 K-12 students through SIP activities.	In FY16-17 this program received a portion of the \$10.4M in State General Funds (set-aside).	Campuses: All campuses except Merced and San Francisco. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, other education segments. URL: Vice Provost-Diversity and Engagement.	State General Funds			-							-	-	
45k	SAPEP - Transcript Evaluation Service (TES)	Systemwide Program	SAPEP Transcript Evaluation Service (TES) is a data tool created by UC to help students reach college readiness. Using a proprietary algorithm and trained UC evaluators, TES analyzes students' transcripts, providing a UC-certified snapshot of earned "a-g" course credits and those still needed. Recent studies of TES show that after four consecutive years, student eligibility at TES high schools increased for CSU by 32.1%, and for UC by 21.6%.	In FY16-17 this program received \$735k in assessment funds and fee revenue from K-12 schools.	Campuses: All UC undergraduate campuses. Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities, research faculty. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, other education segments. URL: Vice Provost-Diversity and Engagement.	Assessment Funds		735,154	735,154			100,000				100,000	835,154	
45m	SAPEP - UC Scout	Systemwide Program	SAPEP Scout is a systemwide program, managed by UC Santa Cruz on behalf of the UC system, that facilitates college preparation through internet-based high school courses, including Advanced Placement and A-G approved classes. In 2016-17, Scout served more than 2,000 students at 320 California K-12 schools, with 3,750 online course enrollments. Since 2013, Scout has enrolled over 18,000 students.	In FY16-17 this program received a portion of the \$10.4M in State General Funds (set-aside).	Campuses: All campuses Beneficiaries: UC campuses; K-12 students, schools, families; colleges and universities Boards: Advisory Board comprised of faculty, administrators, policymakers, and industry External: State policymakers, other education segments URL: Vice Provost-Academic Personnel and Programs	State General Funds			-							-	-	
45n	SAPEP - University-Community Engagement (UCE)	Coordinated Function	SAPEP University-Community Engagement (UCE) is a coordinated function at UCOP that supports UC campuses in their efforts to increase the capacity of community- and faith-based organizations to provide high-quality academic enrichment and college readiness services to the students and families in underserved communities. In 2015-16, UCE-funded programs on UC campuses reached nearly 8,000 students and families with after-school, summer, and weekend enrichment activities in local communities.	In FY16-17 this program received \$225k in assessment funds provided as grants (passthrough) to UC campuses.	Campuses: All UC campuses. Beneficiaries: UC campuses; K-12 students, schools, families; education researchers, colleges and universities. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers External: State policymakers, donors URL: Vice Provost-Diversity and Engagement	Assessment Funds		224,851	224,851							-	224,851	
45p	SAPEP - University-Community Links (UC LINKS)	Systemwide Program	SAPEP University-Community Links (UC LINKS) is a systemwide program, managed at UC Berkeley on behalf of the system, that connects UC faculty and students with school and community partners through after-school programs. UC LINKS provides academic preparation for youth while offering quality educational opportunities linking academic content with real-world practicum experience to the undergraduates who mentor them. In 2015-16, nearly 4,000 K-8 students participated in UC LINKS.	In FY16-17 this program received a portion of the \$10.4M in State General Funds (set-aside).	Campuses: All UC campuses. Beneficiaries: UC campuses; K-12 students, schools, families; education researchers, colleges and universities. Boards: SAPEP Council, UC Chief Outreach Officers, UC Chief Diversity Officers. External: State policymakers, donors. URL: Vice Provost-Diversity and Engagement.	State General Funds			-							-	-	



Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)
46	Science and Math Teacher Initiative (CalTeach)	Coordinated Function	The Science and Mathematics Teacher Initiative (CalTeach) is a coordinated function for a program that recruits and prepares UC undergraduate students majoring in science, technology, engineering, or mathematics (STEM) disciplines to explore careers as K-12 math or science teachers. CalTeach provides a sequence of courses to introduce students to teaching while they simultaneously complete their undergraduate degrees, preparing them to seek a teaching credential while or after earning a bachelor's degree. UCOP coordinates the 9-campus program and provides policy and technical guidance, accountability support, and administrative oversight. In 14-15, CalTeach alumni earned 56% of all math and science credentials awarded to UC baccalaureates. Since FY06-07, over 10,000 UC undergraduates have participated.	In FY16-17 this program received \$1.12M in State General Funds as part of the instructional allocation of funds to the UC undergraduate campuses (not budgeted at OP or through the set-asides), and \$203k in assessment funds.	Campuses: 9 undergraduate UC campuses. Beneficiaries: UC undergraduates, K-12 science and mathematics teachers, K-12 students and schools, colleges and universities, UC faculty. Boards: Executive Committee (campus deans of science and mathematics). External: State policymakers, donors. URL: Vice Provost-Diversity and Engagement.	Assessment Funds; State General Funds		106,624	106,624							-	106,624	
47	Scripps Institution of Oceanography	Campus Program	Scripps Institution of Oceanography (SIO) is a UCSD program that conducts research on and communicates understanding of the oceans, atmosphere, Earth, and other planets for the benefit of society and the environment. Interdisciplinary research conducted by SIO leads to science-based solutions for a wide range of problems and challenges, including climate change impacts and adaptation. SIO conducts leading education programs through postgraduate training as well as extensive outreach activities.	In FY15-16, SIO reports receiving a total of \$46M in core funds (State General Funds, tuition, indirect cost recovery) from UCSD to support its programs. SIO researchers also raised more than \$148M in sponsored research awards and secured over \$26M in private support. Total expenditures for the year were about \$184M.	Campus: UCSD Clients: UCSD student, faculty, and researchers Beneficiaries: K-12, local/regional/state partners Boards: SIO has advisory mechanisms External: Legislators URL: Vice President for Research and Graduate Studies	State General Funds; Tuition and Fees; Extramural Funds			-							-	-	28,831,259
48	Social Security / Double Taxation (Wilkie)	Campus Program	U.S.-Mexico Social Security and Tax Policy (TAX) (Wilkie) has apparently been active as a program since early 1990s. The First Stage, ending in 1994, resulted in revision of the Mexico-U.S. Tax Treaty to provide for tax-free flow of non-profit funds between the two countries. The Second Stage involves preventing double taxation and over-withholding taxes from employee and independent-consultant salaries. The amount of credit "frozen" in D.C. and owed to Mexicans totals US\$ 300 billion (in real terms adjusted for inflation and interest) accumulated since 1942.	This program received \$187k in FY5-16 from assessment funds. Other funds may be available at the campus but are not tracked by UCOP.	Campuses: UCLA only (Graduate School of Education & Information Studies) Clients: Researchers, perhaps graduate students Beneficiaries: Mexicans, Legislators Boards: None External: Latino Caucus and other Legislators URL: Provost and Exec VP AA	Assessment Funds		187,093	187,093							-	187,093	
49	Song-Brown Healthcare Workforce Training Act	Coordinated Function	The Song-Brown Program was established in 1973 to increase the number of family physicians providing medical services to California residents. The program encourages universities and primary care health professionals to provide healthcare in medically underserved areas, diversify the health workforce, provide financial support to family medicine, internal medicine, OB/GYN, and pediatric residency programs, and provide family nurse practitioner, physician assistant, and registered nurse education programs. AB3426 created a funding mechanism to augment the local assistance line item of the annual Budget Act by authorizing OSHPD to collect funds from physicians, surgeons, physician foundations, and health maintenance organizations. AB3426 requires UC to match the funds collected.	In FY16-17, UC's contribution matching the voluntary donations made by physicians in FY 2015-16 was \$194k. UC has contributed over \$700k since FY13-14.	1. Beneficiaries: The Song-Brown Program; Residency, Nursing, & PA training programs in CA; patients, and underserved communities throughout the state. 4. Boards: California Healthcare Workforce Policy Commission. 5. External: Office of Statewide Health Planning and Development and legislators. 6. URL: Cathryn Nation, AVP-Health Sciences	Assessment Funds		180,000	180,000							-	180,000	
50	Teaching, Learning, and Leadership Grants	Coordinated Function	Teaching, Learning and Leadership Grants is a community sponsorship that supports education leadership-focused conferences, meetings, and symposia conducted by UC campus partners. The goal is to develop a diverse cadre of leaders who return to their campuses and communities as next generation leaders for access, equity, and diversity. In 2016-17, funding supported educators from K-12, UC, and other higher education segments to attend the LeadLearn conference and the Diversity Educators Retreat. Funding also supported the American Indian Counselors and Recruiters Association (AICCRA) and Hispanic Serving Institution capacity-building activities.	In FY16-17 the program distributed \$50k in assessment funds to UC campuses and programs.	Campuses: all campuses. Beneficiaries: teachers and education leaders from K-12, CCC, CSU, UC, private/independent colleges and universities, non-profit organizations. External: K-12, CCC, CSU, private/independent. URL: VP, Diversity and Engagement.	Assessment Funds		50,000	50,000							-	50,000	
51	Tobacco-Related Disease Research Program (TRDRP)	Statewide Program	The Tobacco-Related Disease Research Program (TRDRP) is a statewide program created by Proposition 99 and funds research on the prevention and treatment of tobacco-related diseases in California (including research in biomedical sciences, nicotine dependence, epidemiology, social behavioral science and policy); widely disseminates research findings; supports new scientific infrastructure and networks critical for a comprehensive approach to tobacco control; and serves as a resource for those interested in current research on tobacco control and tobacco-related disease. TRDRP-funded research projects have enabled researchers to obtain additional funding from federal agencies and foundations, with an average return on investment of \$3 per \$1 of TRDRP support.	TRDRP is funded primarily through Proposition 99 and 56 and also receives extramural grants and gift funds. It supports multi-year grants for researchers throughout California (both UC and non-UC). For the current period (7/1/17-6/30/18), TRDRP will be funding research projects totaling approximately \$88.0M (this includes the increased funding resulting from Proposition 56). UCOP receives TRDRP funding annually and grants research award funding to researchers on a biannual cycle.	Campuses: UC and CSU campuses, other non-UC entities. Clients: California faculty and student researchers, independent California research non-profits. Beneficiaries: California researchers, policymakers, public health officials, general public. Boards: Prop 99 mandates two committees: Tobacco Education and Research Oversight Committee (TEROC; members from TRDRP, CA Depts. of Public Health and Education) and Scientific Advisory Committee (SAC; experts from California research institutions and public health organizations). External: California voters, legislators URLs: VP, Research & Graduate Studies; Director, TRDRP	State Restricted Funds			-							91,943,018	91,943,018	91,943,018

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52	Transfer Articulation	Systemwide Program	The UCOP Transfer Articulation unit facilitates students' successful preparation for and transfer to UC. In collaboration with faculty and staff across all public higher education segments in California, Transfer Articulation annually maintains transferable course agreements and develops general education transfer curriculum. This work is foundational to the ongoing efforts under the UC President's Transfer Initiative to streamline the overall UC transfer admissions process.	This program received \$324k in State General Funds (set-aside) and \$148k in one-time UCOP discretionary funds.	Campuses: 9 UC undergraduate campuses; 23 CSU campuses; 113 community colleges Clients: California Community College students; CCC/CSU/UC articulation officers, counselors, advisors, admissions officers, outreach/transfer directors and staff, registrars Beneficiaries: CSU/CCU. Boards: UC faculty Board of Admissions and Relations with Schools and Colleges (BOARS); Intersegmental Committee of the Academic Senates (ICAS) External: State policymakers interested in transfer curriculum and transfer admissions URL: Vice President, Student Affairs	Assessment Funds; State General Funds		352,818	352,818							-	352,818		
53	UC Davis Medical Investigation of Neurodevelopmental Disorders Institute (MIND)	Campus Program	The UC Davis Medical Investigation of Neurodevelopmental Disorders Institute (MIND Institute) is a campus program and collaborative research and clinical center committed to the awareness, understanding, prevention, care, and cures of autism and other neurodevelopmental disorders. The MIND Institute educates future clinicians and researchers in the field of neurodevelopmental disorders; provides clinical care to 2,500 families annually (25% on Medicaid; 30% Hispanic or African-American); and educates professionals and community members through lecture series, workshops, and community-based clinics and outreach. MIND Institute researchers come from five UC Davis schools/colleges and currently lead extramurally funded projects totaling over \$110 million.	The MIND Institute receives \$2.7M in State General Funds (set-aside) annually, and in FY15-16 also received \$0.6 million in clinical revenue, \$0.5 million in service agreements and recharges, and \$3.7 million in endowment and gift funds. All other funds received are competitively awarded through grants and contracts to the MIND Institute's scientists and clinical providers. UCOP transitioned the MIND Institute line of funding to the UC Davis campus in FY14-15.	Campuses: UC Davis Clients: UC Davis faculty, clinicians, medical students, researchers Beneficiaries: members of the community including patients and their families, educators, physicians, psychologists, and scientists Boards: MIND Institute Advisory Council (community, industry, government representatives); National Council of Visitors; UC Davis Scientific Advisory Committee	State General Funds; Revenue; Endowment; Gift Funds; Extramural Funds			-							-	-	4,193,690	
54	UC Programs in Medical Education (PRIME)	Systemwide Program	UC PRIME (Programs in Medical Education) is a systemwide program launched in 2004 to help meet the health needs of California's underserved populations by combining specialized coursework and clinical training experiences designed to prepare future clinician experts, leaders, and advocates for the communities they will serve. PRIME's focus on medically underserved communities has led to extraordinary increases in racial, ethnic, and socioeconomic diversity across the UC medical education system; >65% of 352 PRIME students are from underrepresented groups. This program reflects innovation in medical education and is increasingly recognized as a model for other programs committed to addressing societal needs and increasing the diversity and cultural competence of the workforce.	The State currently funds 78 of the 352 PRIME positions in the approximate amount of \$1.8M per year. UC medical schools have redirected funds to provide additional support to this program.	1. Campuses: UC Davis, UCCLA, UCM, UCSD, UCSF, UCSF-Fresno, and CDU. 2. Clients: Students, faculty, administrators, staff, and researchers. 3. Beneficiaries: Patients, K-16 via pipeline programs, health providers where students do clinical rotations, residency programs, and underserved communities throughout the state. 4. External: Legislators, foundations, and professional associations. 5. URL: John Stobo, SVP-UC Health and Cathryn Nation, AVP-Health Sciences	State Funds; Campus Funds													
55	UC Recruit Tool	Coordinated Function	UC Recruit is a common on-line academic employee recruitment system used by all ten campuses, ANR, and UCOP. It supports efficient and open recruitment of faculty and other academic employees, allows compliance with federal regulations, and provides for careful record-keeping. Its robust database contains information on advertising and recruitment; availability data by discipline; gender/race/ethnicity of applicant pools, short list pools, hires and search committees; and information on declined offers. Operations for UC Recruit are located at the Irvine campus where the system was piloted. In 2011, all ten campuses agreed to share the costs of an expanded system and all were using the system by 2013. ANR joined in 2017.	Total revenue: \$839k. Funds located at UCI with each location transferring an annual contribution to UCI. UCOP share in 2016-17 was \$84k (from APP budget). In FY12-13, the Council of Provosts approved a four year budget which reached \$839k in FY16-17. Each campus and Academic Personnel and Programs (APP) contributed equal share of \$84k in 2016-17. On February 14, 2017, the Council approved extension of the partnership for FY17-18 through FY20-21, with a projected FY20-21 budget of \$1.3M, split 12 ways among the ten campuses, ANR, and APP.	All UC campuses, ANR, and APP at UCOP. Clients include applicants for academic recruitment, campus and ANR faculty and academic staff, search committee members, and external reference letter writers Beneficiaries: faculty, campus Academic Personnel Offices, academic departments and schools. The UC Recruit Governance Board has representatives from all campuses and ANR and meets quarterly. It is responsibility for prioritizing system upgrades, approving budget decisions, and ensuring the system meets recruitment needs within federal regulations. URL: VP, Academic Personnel and Programs.	Assessment Funds		84,000	84,000							-	84,000		
56	UC-CSU Doctoral Diversity Initiative	Systemwide Initiative	The UC-CSU Doctoral Diversity Initiative is being developed with the CSU Chancellor's Office by a workgroup of CSU and UC faculty/staff. They recommend launching a pilot in 2017-18 which will include summer research for CSU students in 2019. The effort is generally based on the successful UC-HBCU Initiative, developed in collaboration with the Academic Senate and CoGD. The UC-CSU DDI's goal is to increase enrollment in UC PhD programs of CSU graduates from underserved groups that have been historically underrepresented in graduate education.	Annual revenue for FY18 is \$869k from assessment funds. In FY17 it was \$912k but was reduced going forward due to a fund transfer.	Clients: UC faculty; CSU faculty and CSU students; UC and CSU community at large, including UC Graduate Division Deans and staff, UC Office of the President, CSU Chancellor's Office. Beneficiaries: See above External potential stakeholders: state legislature (particularly the Hispanic Caucus and the Black Caucus) and federal funding agencies, such as NSF and NIH. URLs: VP, Research and Graduate Studies; Executive Director, Graduate Studies	Assessment Funds		869,024	869,024									869,024	
57	University of California Curriculum Integration (UCCI)	Systemwide Program	As a state leader and partner to K-12 efforts, UC continues to address the challenges of keeping students engaged in learning while helping them cultivate critical skills for postsecondary success in college and careers. UCCI expands students' opportunities for applied learning by supporting teachers throughout California who develop and implement integrated high school courses that blend academic subjects with career technical education (CTE). The initiative's success in increasing the numbers of integrated courses earning "a-g" approval each year means more California high school students will be able to satisfy the "a-g" subject requirements for UC and CSU admissions. To date, more than 475,000 students in California have access to UCCI courses at 353 institutions around the state.	This program received \$600k in restricted contract funds administered by the California Department of Education (CDE) and has been operating since 2010, currently under SB70.	Campuses: 9 UC undergraduate campuses; 23 CSU campuses Clients: California and non-California high school students and parents/families; K-12 educators, administrators, counselors Beneficiaries: California K-12 schools and districts, 4-year higher education segments Boards: UCCI Advisory Council (K-12 academic and CTE educators, administrators, higher education representatives, California Dept of Education representative); UC faculty Board of Admissions and Relations with Schools and Colleges (BOARS) External: State policymakers with interest in K-12 curriculum; California Dept of Education; State Board of Education. URL: VP, Student Affairs	State Restricted Funds			-				600,000			600,000	600,000		

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58	University of California Education Abroad Program (EAP)	Systemwide Program	The UC Education Abroad Program (UCEAP) is UC's systemwide undergraduate study abroad program. UCEAP also operates a reciprocal exchange program that brings international students to study at UC campuses. Mission: Through international academic experiences, the University of California Education Abroad Program (UCEAP) inspires students to explore and transform their lives, UC and the world. Vision: A recognized leader in the field of international education and the preeminent education abroad program for the University of California system, UCEAP collaborates with campus partners to create an integrated and inclusive UC culture of study abroad. In AY16-17, UCEAP sent 5,353 participants to 43 countries at over 120 institutions.	\$47.6M in student fee revenue (less \$10.9M return-to-aid); \$1.2M in development and investment income; \$203k tuition buyout (State General Funds); \$291k Lowenhaupt Endowment Fund; \$11k Freeman Foundation Grant. Operating fund accounts at UCSB, contingency reserves invested at UCOP in TRIP and FFE. \$4.5M to be invested in Fiat Lux by end 2017. UCEAP became fully self-funded in 2015-16 following a directive from UCOP in 2010.	Campuses: all UC campuses. UCSB is administrative home campus Clients: UC undergraduate students, inbound exchange students (reciprocity), visiting UC faculty and Faculty Directors at study centers abroad, campus study abroad office staff Beneficiaries: Partner universities and institutions abroad, UC campuses Boards: UCEAP Governing Committee, University Committee on International Education (UCIE) – academic matters only External: Partner universities and institutions abroad (non-UC); UC alumni URL: VP, Academic Personnel and Programs	State General Funds; Tuition and Fees; Extramural Funds; Endowment Funds	203,000		203,000		297,000	38,965,145				39,262,145	39,465,145	203,000
59	University of California Institute for Mexico and the United States (UC MEXUS)	Systemwide Program	UC MEXUS is a multicampus research unit (MRU) hosted at UCR. Established in 1984 to develop and sustain a coordinated, University-wide approach to Mexico-related studies, UC MEXUS promotes scholarly activities in Mexican Studies, US-Mexico relations and Latino studies, and it supports basic and applied research collaborations between UC and Mexican scholars in all fields. UC MEXUS convenes and hosts scholars, and provides grant funding for UC graduate students, postdoctoral researchers, and faculty and Mexican scholars at UC. UC MEXUS helps position UC as a leading institution for US-Mexico collaborations.	UC MEXUS funding is required by formal agreements (renewed in 2016) between UC and the Mexican Consejo Nacional de Ciencia y Tecnología (CONACYT). UC MEXUS and CONACYT cost-share grant programs supporting graduate students and UC-Mexican research partnerships in basic and applied research topics. UC's contribution is funded from the assessment.	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD, UCSF; ANR; UC Natural Reserve System (NRS); UC-affiliated national laboratories: LBNL, LANL, LLNL; and UC medical centers Clients: UC faculty, researchers, and students at all campuses Beneficiaries: The government of Mexico and Mexican universities and their scholars and students. Boards: An Advisory Committee provides guidance to the UC MEXUS Director External: CA state agencies, CA legislators and policymakers, Californians; Mexican scholars, students, academic institutions and government URL: VP, Research and Graduate Studies	Assessment Funds		3,278,878	3,278,878							-	3,278,878	
60a	University of California Observatories (UCO)	Coordinated Function	The University of California Observatories (UCO) is a coordinated function and multicampus research unit (MRU) serving the UC astronomy and astrophysics community on eight campuses. UCO operates Lick Observatory, technical labs at UCLA and UCSC, acts as a managing partner of the W.M. Keck Observatory in Hawaii, and is the center for UC participation in the Thirty Meter Telescope International Observatory (TIO) project. UCO provides facilities used for scientific research, teaching, and public service by the UC astronomy and astrophysics community, which includes faculty, students, and researchers. Lick Observatory is also open to the general public.	In FY16-17, UCO's budget was approximately \$14.9M from all fund sources, including \$6.5M in assessment funds. Other fund sources include campus support from UCSC, external project income from contracts and grants, faculty research and startup funds, private fundraising and endowment income, sales and services revenues, and night-exchange income. Some faculty (primarily UCSC, with growing opportunities at other campuses) are jointly supported through UCO, recognizing their contributions to this MRU. UCO funds also support the Lick Observatory.	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD Clients: UC faculty, students, and researchers Beneficiaries: UC astronomy and astrophysics community, general public (facility use, K-12 students using UCO-developed science curriculum) Boards: UCO Advisory Committee (faculty from user campuses), Lick Observatory Council (scientists and private citizens who oversee philanthropic/public outreach), Keck Science Steering Committee (advises on scientific priorities and capability). External: Donors URL: VP, Research and Graduate Studies	Assessment Funds; Revenue; Endowment		7,548,244	7,548,244			50,000				50,000	7,598,244	
60b	University of California Observatories (UCO): Lick Observatory	Systemwide Program	Lick Observatory (Lick) is a systemwide facility located on Mount Hamilton, outside of San Jose. It is operated by the UC Observatories (UCO) multicampus research unit (MRU) headquartered at UC Santa Cruz. It serves the UC astronomy and astrophysics community on eight campuses and provides faculty, researchers, and students with telescopes and instruments used for scientific research, teaching, and public service. Lick Observatory is the primary UC astronomy facility that allows graduate students to submit proposals as Principal Investigators. It is also open to the general public at certain times.	In 2016-17, the budget of the UC Observatory was approximately \$14.9M from all fund sources, including \$6.5M in assessment funds. Of the total UCO funding, approximately \$2.9M was used to support Lick (funding is included in the UCO budget row and not here to avoid duplication). Fund sources included UCOP funds, campus support from UCSC, external project income from contracts and grants, private fundraising and endowment income, and sales and services revenues.	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD Clients: UC faculty, students, and researchers Beneficiaries: UC astronomy and astrophysics community, general public (facility use, K-12 students using UCO-developed science curriculum, summer concert series attendees) Boards: UCO Advisory Committee (faculty from user campuses), Lick Observatory Council (scientists and private citizens who oversee philanthropic/public outreach). External: Donors URL: VP, Research and Graduate Studies	Assessment Funds			-							-	-	
60c	University of California Observatories (UCO): Keck Observatory	Systemwide Program	The W. M. Keck Observatory (Keck) on Mauna Kea in Hawaii is a systemwide facility jointly operated by UC and Caltech via the California Association for Research in Astronomy (CARA Board), providing the UC astronomy and astrophysics community with access to Keck's twin telescopes, which are among the world's most scientifically productive ground-based optical and infrared telescopes.	UC provides approximately \$14.5M/year in assessment funds to Keck to support its operations under the terms of the 1993 CARA Restated and Amended Agreement (Agreement). This amount is adjusted annually by an inflationary escalator (CPI). Beginning April 1, 2018, UC and Caltech will provide equal funding for operational support (estimated at roughly \$7.5M each per year, with an inflationary adjustment) under the terms of an update to the Agreement, currently in development. Keck operates on an October-September fiscal cycle.	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD Clients: UC and Caltech astronomy and astrophysics faculty and researchers Beneficiaries: UC and Caltech, non-UC institutions (UHawaii, Yale), NASA, NSF Boards: CARA Board of Directors (3 UC members), Keck Science Steering Committee (provides scientific guidance, has multiple UC members) External: Caltech, federal science agencies URL: VP, Research and Graduate Studies; the Provost currently serves on the CARA Board.	Assessment Funds		14,582,972	14,582,972							-	14,582,972	
60d	University of California Observatories (UCO): Thirty Meter Telescope International Observatory (TIO)	Systemwide Program	The Thirty Meter Telescope International Observatory (TIO) is a UC systemwide project, in partnership with Caltech, Canada, China, Japan, and India. The observatory is still in planning stages, with construction slated to begin on either Mauna Kea (Hawaii) or in the Canary Islands in the near future. UC's investment will ensure access to the highest quality of ground-based astronomical facilities, enabling the next generation of UC astronomers and astrophysicists to conduct cutting-edge research. Construction is expected to be complete in 2028-2030, depending on the location.	UC is an all-cash partner in TIO, which receives funding and/or in-kind support from each of its partners. UC has contributed Gordon and Betty Moore Foundation grant funds (cumulative total ~\$101M since 2005) and is under contract to provide \$10M of UC funds per year for five years from a combination of fundraising and unrestricted funds. Funds support operations, instrumentation development, and early-stage construction beginning in FY16-17. UC will be responsible for partially funding the operating budget prior to the point in time when access to the Observatory begins ("first light").	Campuses: UCB, UCD, UCI, UCLA, UCR, UCSB, UCSC, UCSD Clients: UC astronomy and astrophysics faculty, researchers and students are currently designing and building TMT instrumentation for future use. Beneficiaries: faculty, researchers, students, federal agencies, international partners Boards: The TIO Board of Directors meets every two months and has representation from each partner institutions (UC has 3 reps). UC scientists serve on the Science Advisory Committee to provide scientific guidance. External: Caltech, federal agencies, international partners URLs: VP, Research and Graduate Studies; CFO	Endowment Funds			-		10,000,000					10,000,000	10,000,000	

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61	University of California Press	Systemwide Program	Founded in 1893, the University of California Press (UC Press) is the publishing arm of the UC. The press publishes approximately 200 books and 32 journals in the humanities, social sciences, and natural sciences from faculty around the world annually and maintains an active list of nearly 5,000 books. In recent years, it has pioneered open access publishing models for both its book and journal programs. Through its publishing programs, it facilitates global dissemination of knowledge and research, synthesizes information for students and general readers, and supports the tenure and promotion process.	In FY 2016-17 the UC Press received \$18.4M in sales, subscriptions and other publishing revenue, \$1.5M from Regents Endowment, \$1M in assessment funds, and \$790k from the UC Press Foundation, an independent 501(c)(3).	Clients: UC faculty (roughly 25% of all UC Press authors are UC faculty), UC librarians, and students. Beneficiaries: Faculty, researchers, academic departments, students, librarians, general readers. Boards: UC Press Board of Directors, UC Press Editorial Committee UC Press Foundation Board of Trustees (separate 501(c)(3)) External: Non-UC faculty, national and international independent researchers, students, librarians, and general readers. URL: VP, Academic Personnel and Programs	Assessment Funds; Revenue; Endowment		1,027,032	1,027,032		1,576,119	20,839,804				22,415,923	23,442,955		
62a	University of California Research Initiatives (UCRI)	Coordinated Function	UCRI is a coordinated function that provides cohesion and oversight for several systemwide research programs and initiatives, including these core program areas: 1) MRPI; 2) LFRP; 3) UC cancer research (CRCC and CCRF); 4) special research initiatives (e.g., Catalyst Awards); and 5) coordination of MRU and other research program reviews. In consultation with key stakeholders, UCRI manages the solicitation, review, and grants management for systemwide research opportunities, and coordinates reviews of ongoing research programs (e.g., MRUs). UCRI programs incentivize collaboration and provide seed funding across the full breadth of UC scholarship.	UCRI operations are funded from a portion of the research program funds set aside for administration (see UCRI programs for their budgets). Together these funds provide approximately \$1.9 million to meet UCRI operational costs. This amounts to ~8% of the combined UCRI program funding from all sources. For additional information on the fund sources and programs managed by UCRI, please refer to MRPI, LFRP, CRCC, and CCRF summaries.	All 10 campuses, the 3 UC-affiliated national laboratories, 5 medical centers, and all UC-affiliated research entities (NRS and ANR, e.g.) benefit from UCRI programs. Stakeholders include faculty, researchers, students, campus leadership, Academic Senate, UC Regents, federal/state agencies, and Californians. The URLs are the VP, Research and Graduate Studies; UCRI Director. For information on individual UCRI programs, refer to the Multicampus Research Programs and Initiatives (MRPI), UC National Laboratory Fees Research Program (LFRP), UC Cancer Research Coordinating Committee (CRCC), and California Cancer Research Fund (CCRF) summaries.	Assessment Funds; State Funds; Endowment; Other: Lab Fees			-							-	-		
62b	University of California Research Initiatives: California Cancer Research Fund (CCRF)	Systemwide Program	California Cancer Research Fund (CCRF) is a "tax check-off" program with funds allocated to UC in accordance with the legislative language [Chapter 330, Statutes of 2008 (AB 2518)]: <i>California Cancer Research Fund ... shall be allocated ... to the Regents of the UC for distribution of grants for the purposes of conducting research on the causes, detection, and prevention of cancer, expanding community-based education on cancer, and providing culturally sensitive and appropriate prevention and awareness activities for communities disproportionately at risk or afflicted by cancer, and for reimbursement of any costs incurred by the Regents for administering the grants...</i>	CCRF donations are allocated to UC annually in the amount of \$425k (5% may be used for program administration) as restricted funds that must be used in accordance with the donors' intent and CCRF's legislative language. Through 2016-17, CCRF donations have been administered by the Tobacco-Related Disease Research and Prevention (TRDRP) program for lung cancer, with allocations made annually on July 1. Renewal of the legislation is pending (2017-18 legislative session) and, if passed, will allocate donations as they are made to the UC Cancer Research Coordinating Committee (CRCC) for administration by mutual consent of UC and the CA legislature.	Campuses: All UC campuses, UC Health. Clients: UC faculty, students, researchers. Beneficiaries: Cancer patients and families; oncologists and other cancer treatment professionals; and others who are at risk for or otherwise affected by cancer. External: CA legislature, donors to the CCRF, general public. URLs: VP, Research and Graduate Studies; Director, UC Research Initiatives	State Restricted Funds			-				425,000			425,000	425,000		
62c	University of California Research Initiatives: Cancer Research Coordinating Committee (CRCC)	Systemwide Program	UC Cancer Research Coordinating Committee (CRCC) is UC's oldest competitive research funding program (est. 1947). CRCC provides seed funding to UC faculty to pursue novel cancer research. Annual competitions award one year of support to new Assistant Professors or tenured faculty launching new research programs, allowing UC faculty to pursue research with the potential to make significant breakthroughs in cancer prevention, detection, treatment or cure. CRCC enables UC faculty to make key discoveries and obtain extramural funding for cancer research, benefiting Californians and all people at risk for, or with, cancer diagnoses.	CRCC is funded by endowment income from bequests made to UC for cancer research. Annual income in FY16-17 was \$2.056M from multiple endowment funds located at UCOP, UCB, and UCSF. 12% of CRCC funds are utilized for administration. CRCC and California Cancer Research Fund (CCRF) grants are approved at UCOP; awards are made July 1 with funds transferred the next January 1. Beginning in FY17-18, CRCC was named the UC program recipient for ~\$425k annually in donations made to the CCRF via tax form check-off funding.	Campuses: All UC campuses, UC Health. Clients: UC faculty/students/researchers. Beneficiaries: Cancer patients and their families; oncologists and cancer treatment professionals; individuals at risk for or otherwise affected by cancer. Boards: CRCC Steering Committee (comprised of UC Academic Senate faculty) External: CRCC donors, California public donors (California Cancer Research Fund), general public. URL: VP, Research and Graduate Studies; Director, UC Research Initiatives	Endowment Funds			-		1,747,070					1,747,070	1,747,070		
62d	University of California Research Initiatives: Laboratory Fees Research Program (LFRP)	Systemwide Program	The UC National Laboratory Fees Research Program (LFRP) is a competitive systemwide research program that incentivizes research collaborations between UC and its 2 affiliated National Nuclear Security Administration (NNSA) laboratories (LANL and LLNL), awarding research grants to collaborative teams that address the shared missions and leverage the expertise, resources and unique facilities of UC and the National Laboratories. Applicant teams can request funding for up to 3 years. LFRP strengthens the UC-national laboratory partnership through cutting-edge discoveries, and by providing student training, addressing key strategic scientific questions, and enhancing public service and national security efforts.	LFRP is solely funded from UC's net fee income received for overseeing two NNSA Dept of Energy labs (LANL and LLNL); LFRP's budget varies annually and is modified based on actual net income calculated at calendar year end (FY 16-17 final allocation was \$15M; estimates are \$13.5-15M/year). UCOP transfers LFRP funds to the campuses and national laboratories for research grants; however, transfers are made <i>the year after funds are budgeted</i> , ensuring commitments don't exceed actual revised income. Future funding levels are uncertain due to re-competition of the LANL contract. The LLNL contract has ~4 years remaining.	Campuses: All UC campuses, LANL, LLNL, LBNL, UC Health. Clients: UC faculty, students, researchers, including those at LLNL and LANL. Beneficiaries: State and federal agencies, national security stakeholders. Boards: Two Academic Senate Committees (ASCOLI and UCORP) and the Council of the Vice Chancellors of Research provide program input into strategic priorities. External: DOE National Labs, NNSA, other federal agencies. URLs: Vice President for Research and Graduate Studies; VP, National Laboratories; Director, UC Research Initiatives	Federal Funds			-					14,430,071		14,430,071	14,430,071		
62e	University of California Research Initiatives: Multi-Campus Research Programs and Initiatives (MRPI)	Systemwide Program	UC Multicampus Research Programs and Initiatives (MRPI) is a competitive systemwide research funding program under the UC Research Initiatives (UCRI) umbrella that incentivizes multicampus collaboration in scholarship spanning Arts & Humanities, Social, Biological, Health, Environmental and Physical Sciences, and various interdisciplinary topics. Competitions occur biennially, and applicant teams can request funding for 2-4 years. MRPI leverages expertise and resources across UC to enhance research outcomes, benefit UC and the State, and address key California issues. UC faculty receive research grants for projects and contribute to mentorship, undergraduate and graduate student training, and public engagement components.	MRPI receives \$8.37M annually from the UCOP assessment, then transfers funds to campus departments based on awards. Annual MRPI budget allocations are fully expended each year. MRPI is an ongoing program (no end date). In 2009, MRPI was funded at \$15M/year, but in response to UC's financial situation in 2011, annual funding was cut to \$4.3M. Reflecting strong systemwide support, program funding was partially restored to \$8.37M per year in FY15-16.	Campuses: All UC campuses. Clients: UC faculty and students at all campuses, Agriculture & Natural Resources (ANR); UC Natural Reserve System (NRS); 3 UC-affiliated national labs: LBNL, LANL, LLNL; UC Health. Beneficiaries: State agencies, legislators, and policymakers; Californians. Boards: Proposals are peer-reviewed by external expert panels, and final portfolio recommendations made by a second-tier panel that includes representation from the GOVCR and UCORP. External: URLs: VP, Research and Graduate Studies; Director, UC Research Initiatives.	Assessment Funds		8,375,542	8,375,542								-	8,375,542	

Count	Name	Category	Program Summary	Fund Summary (FY 16-17)	Stakeholder Summary	Fund Sources	State General Funds	Unrestricted Other	Unrestricted Sub-Total	Restricted Central Funds	Endowments, Gifts, and Private Funds	Restricted Revenue	Restricted State Funds	Restricted Federal Funds	Restricted Other	Restricted Sub-Total	UCOP Budget Total	General Funds (Set Aside)	
63	University of California Sacramento Center	Systemwide Program	UC Center Sacramento (UCCS) is a UC system-wide experiential learning and policy dissemination program; since 2009, the program has been administered by UC Davis. Over the past 12 years, UCCS has focused on two primary missions: educating California's future leaders for careers in public service through a robust undergraduate academic internship program and sharing knowledge generated by the University to enhance public policymaking at the state, regional, and local levels through a weekly speaker series, special events, and meetings with elected officials. UCCS has served over 1,300 students and our weekly speaker series attracts 100-150 attendees regularly.	FY16-2017 budget sources included UC Davis Self-Supporting Revenue (Tuition) - \$383k; Endowments/Gifts - \$54k; assessment funds - \$774k; Endowment/Gifts (Alquist Funds) - \$38k, State General Funds - \$4k. Funds are retained at UC Davis - not all funds flow through the OP budget. The self-supporting revenue (tuition) is enrollment dependent and is subject to change year to year.	Campuses: All UC campuses. Clients: Undergraduate students, faculty, and researchers Beneficiaries: Members of the Sacramento policy community and UCCS internship hosts (state agencies, state legislative and executive offices, non-profits, and advocacy groups) Boards: UCCS Advisory Board (community business and policy leaders, non-profit educators, former and current legislators) and UCCS Faculty Advisory Group (UC faculty from all campuses) External: Legislators, policy makers, and donors. URL: VP, Academic Personnel and Programs	Assessment Funds; Tuition and fees; Endowment		636,703	636,703		40,608					40,608	677,311	4,000	
64	University of California Television (UCTV)	Systemwide Program	UC Television (UCTV) is a systemwide public-serving media outlet featuring programming from throughout the UC system. UCTV embraces the core missions of UC through quality, in-depth video that informs, educates and enriches the lives of people around the globe. UCTV manages robust production and media platforms with video distribution through cable television, YouTube, iTunes, Roku, Amazon and other online outlets. With video content from throughout the UC System, UCTV presented over 650 programs that earned over 27 million hits last year. Housed at UCSD, UCTV is co-located and managed through UCSD-TV, and reports to the AVC Public Programs.	In 2016-17 UCTV and UCSD-TV's combined budget was \$1.3M from all fund sources. There are no State or OP funds in the budget. Fund sources include campus support from UCSD, external project income from contracts and grants, sales and services revenues. As of July 2012, management of UCTV was fully delegated to the UC San Diego EVC.	Clients: UC faculty, students, and researchers Beneficiaries: UC Faculty, UC Research Programs, General Public URL: Vice Provost for Academic Personnel and Programs	Campus Funds													
65	University of California Washington Center (UCDC)	Systemwide Program	The UC Washington Center (UCDC) in Washington, DC is a systemwide experiential learning program providing UC undergraduates the opportunity to live, study and work in our nation's capital for an academic term. UCDC is responsible for the development and delivery of curriculum, engaging visiting faculty and cultivating training and internship opportunities for students. The program showcases the strength of UC's curriculum and strong presence in the nation's capital through placement of over 800 UC interns annually in congressional offices, federal agencies and high level offices, non-profit and other agencies and organizations. (Note: Facility operations management also under Executive Director's purview.)	\$1,361,213 in State General Funds, assessment funds and OMP funds. \$1,732,479 revenue from tuition and student services fees. A 2010 consolidation plan put UCDC on a path to zero UCOP subsidy. That plan assumed tuition increases over time but tuition freeze of 2011-12 led to continued subsidization partially addressed by a permanent allocation of State General Funds and appropriation in lieu of OMP funds. Auxiliary facility services at UCDC are self-funded. Residential unit responsible for meeting its annual share of building debt service plus reserve. UCDC maintains reserves generated by auxiliary services for major maintenance and tech renewal.	Clients: UC undergraduate students, visiting UC faculty Beneficiaries: Federal agencies, congressional and White House offices, advocacy groups, non-profit and other agencies hosting UC student interns, UC campuses Boards: UCDC Governing Council, UCDC Academic Advisory Council UC: Facility is managed by UCDC on behalf of the UC System. External: Other non-UC institutions; federal policy makers, UC alumni URL: VP, Academic Personnel and Programs	Assessment Funds; State General Funds; Tuition and Fees	60,000	1,373,869	1,433,869			5,217,276				79,567	5,296,843	6,730,712	60,000
66	University Professors	Coordinated Function	The Academic Personnel Manual (APM) section 260 establishes the title of University Professor, reserved for scholars of the highest international distinction who are recognized and honored as the top scholars on their campus and are respected as teachers of exceptional ability. The title is awarded by The Regents as a systemwide title, and confers affiliation with the entire University of California. There have been 41 appointments to this title since its inception in 1960. The University Professor is encouraged to visit UC campuses to share his/her research and to contribute to student learning.	This program receives no annual allocation of funds. Until 2011, the Provost held funds to support University Professors still employed by the University which allowed for engagement and travel across campuses. All funds in the budget were cut during the 2011-12 budget planning cycle.	All UC campuses Clients include students, faculty, researchers, Regents, as well as the California public Beneficiaries: awardees and their departments Boards: none URL: UC Provost and Executive Vice President	None													
67	University Student Aid Program (USAP) - State funds only	Systemwide Program	The University Student Aid Program (USAP) is UC's's need-based student financial assistance systemwide program created to promote access for students who without such assistance would be unable to obtain a UC education. USAP is primarily used to provide students with need-based grants and may also be used for loans and work-study awards.	In FY17-18 this program is receiveign \$52M in State General Funds (set-aside).	1. Campuses: All except UCSF; 2. Clients: Campuses, eligible students. About 105,000 undergraduates received institutional, need-based aid in 2015-16. 3. Beneficiaries: Campuses, eligible students. 4. Boards: N/A 5. External: State Legislators and DOF 6. URL: CFO / AVP Budget and Planning	State General Funds												52,199,000	