*Indicates required field

UNIVERSITY OF CALIFORNIA

Regents of the University of California Office of the President

2019/2020 Performance Appraisal - Non-Supervisory Employees

Name:		Manager Name:					
Job Title:		Division:					
Hire Date:		Department:					
Last Review Date:							
Appraisal Period: April 1, 2019 through March 31, 2020							
Evaluated By: (if other than your manager)							

Performance Appraisal Steps

- 1. Employee opens and completes self-appraisal in Halogen
- 2. Manager completes employee appraisal in Halogen
- 3. Manager reviews with second level manger; divisional review
- 4. Manager delivers appraisal to employee via Halogen / Employee-Manager discuss appraisal
- 5. Employee reviews appraisal an adds final comments in Halogen
- 6. Final manager sign-off in Halogen/ process complete

Rating Definitions

Outstanding - Exceptional outcomes generated responding to unforeseen or changing circumstances; Consistently highest level of performance impact.

Exceeds Expectations - Very high level of contribution; Consistently performed above and beyond all defined expectations.

Successfully Meets Expectations - Strong, solid achievement of performance expectations, and at times possibly exceeding expectations. High level of contribution.

Development Needed/New and Learning - Performance expectations partially met; moderate level of contribution; Some critical goals completed; achievement below expectations. Improvement needed in the position.

New in position, developing appropriately; performance was good given time in the position.

Does Not Meet Expectations - Performed significantly below defined expectations; did not achieve organizational results. Immediate improvement action required.

Instructions for Assessing Goals

For each of the goals listed, provide a brief detailed description of how you have progressed towards each SMART goal. Select a rating that best reflects your assessment of your performance utilizing the ratings definitions.

1. Goals from your personal pages in Halogen that were created or edited after April 1st, 2019 will automatically populate to the appraisal form.

- 2. If a goal is no longer applicable, and you do not wish to rate it. Select "Delete Goal/Goal not from current year" on the ratings scale.
- 3. If you are missing a goal on your appraisal form, or have any further questions please refer to the job aids under Learning Resources on the Performance Appraisal Process homepage.

Current Goals

	Goals		Comments:			
Employee:	N/A		N/A			
Title:						
	Due:		(Completed:		
			Status:	Select		~
Rating:	Outstanding Exceeds Expectations Successfully Meets Expectation Development Needed/New Does Not Meet Expectatio Deleted Goal/Goal not from	v and Learning ns				
Attac	ch Feedback					_
Add Pa	st Goal				ABC	
Instruction	ons for Rating Competencie	9 S				

For each of the competencies listed, select a rating that best reflects your assessment of your performance on your competencies utilizing the ratings definitions. Note: Any rating above or below "Successfully Meets Expectations" must be supported by narrative comments and examples in the Competency Comments section at the end.

Collaboration and Communication

	Ma	ınager	Self
Builds partnerships and works collaboratively with others to meet shared objectives.	0	Outstanding	\circ
click on Competency title for more details	\bigcirc	Exceeds Expecations	\bigcirc
	\bigcirc	Successfully Meets Expecations	\bigcirc
	\bigcirc	Development Needed/New and Learning	\bigcirc
	\bigcirc	Does Not Meet Expectations	\bigcirc
Attach Feedback			

Customer/Client Service Focus			
Customen Cheff Service Focus			0.16
Dedicated to meeting the expectations and requirements of	Ma	nager	Self
internal and external customers; gets first-hand customer information and uses it for improvements in products and	\bigcirc	Outstanding	\bigcirc
services; acts with customers in mind; establishes and maintains	\bigcirc	Exceeds Expecations	\bigcirc
effective relationships with customers and gains their trust and respect.	\bigcirc	Successfully Meets Expecations	\bigcirc
click on Competency title for more details	\bigcirc	Development Needed/New and Learning	\bigcirc
	\circ	Does Not Meet Expectations	\circ
Attach Feedback			
, maon i ocupació			
Innovation, Creativity, and Change			
Creates new and improved ways for the organization to be	Ма	nager	Self
successful. Develops new and unique ideas; makes connections	\bigcirc	Outstanding	\bigcirc
among previously unrelated ideas or concepts; tends to be seen as original and value-added in brainstorming settings. Supports	\bigcirc	Exceeds Expecations	\bigcirc
change initiatives by defining measurable outcomes, energizing others at all levels, and ensuring continuing commitment when	\circ	Successfully Meets Expecations	\circ
faced with new initiatives; confronts and works through concerns of various stakeholders.	0	Development Needed/New and	\circ
	\bigcirc	Learning Does Not Meet Expectations	\bigcirc
click on Competency title for more details		,	
Attach Feedback			
Job Mastery			
	Ма	nager	Self
mpleting job duties; possesses the skills and knowledge to ccessfully perform all parts of the job effectively and in a timely		Oustanding	\bigcirc
Demonstrates technical competence and job knowledge when completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner.	0	Oustanding Exceeds Expectations	0
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner.	0 0	Exceeds Expectations	0
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely	0 0 0 0	_	0 0
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner.	0 0 0 0	Exceeds Expectations Successfully Meets Expectations Development Needed/New and Learning	0 0 0
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner.	0 0 0 0	Exceeds Expectations Successfully Meets Expectations Development Needed/New and	
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner.	0 0 0 0	Exceeds Expectations Successfully Meets Expectations Development Needed/New and Learning	
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner. click on Competency title for more details Attach Feedback	0 0 0 0	Exceeds Expectations Successfully Meets Expectations Development Needed/New and Learning	
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner. click on Competency title for more details Attach Feedback Principles of Community	() () () () () ()	Exceeds Expectations Successfully Meets Expectations Development Needed/New and Learning	Self
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner. click on Competency title for more details Attach Feedback Principles of Community Models and promotes equitable, fair, and inclusive behaviors.	Ma	Exceeds Expectations Successfully Meets Expectations Development Needed/New and Learning Does Not Meet Expectations	Self
completing job duties; possesses the skills and knowledge to successfully perform all parts of the job effectively and in a timely and efficient manner. click on Competency title for more details Attach Feedback Principles of Community Models and promotes equitable, fair, and inclusive behaviors. Fosters a positive working and learning environment by maintaining a climate of collaboration, fairness, cooperation,	Ma	Exceeds Expectations Successfully Meets Expectations Development Needed/New and Learning Does Not Meet Expectations nager Outstanding	Self
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Problem Solving/Decision Making			
		anager	Self
Makes good decisions based upon a mixture of analysis, wisdom, experience, and judgment; most of his/her solutions and suggestions turn out to be correct and accurate when judged over		Outstanding	\circ
time; sought out by others for advice and solutions.	\bigcirc	Exceeds Expectations	\bigcirc
click on Competency title for more details	\bigcirc	Successfully Meets Expectations	\bigcirc
	\bigcirc	Development Needed/New and Learning	\bigcirc
	\bigcirc	Does Not Meet Expectations	\bigcirc
Attach Feedback			
Self-Management			
Sets and manages priorities. Demonstrates execution of goals	Ma	anager	Self
and objectives that support the overall success of the strategic objectives of the department. Completes work on schedule;		Outstanding	\bigcirc
produces work that has few if any errors; utilizes resources	\bigcirc	Exceeds Expectations	\bigcirc
available to maximize efficiency.	\bigcirc	Successfully Meets Expectations	\bigcirc
click on Competency title for more details	\circ	Development Needed/New and Learning	\bigcirc
	\bigcirc	Does Not Meet Expectations	\bigcirc
Attach Feedback			
Stewardship - Financial/Resource Management			
	Ma	anager	Self
Interprets and applies understanding of key financial indicators and priorities to make better business decisions. Demonstrates	0	Outstanding	\bigcirc
accountability, discretion, and sound judgment utilizing University resources.	\circ	Exceeds Expectations	\bigcirc
click on Competency title for more details		Successfully Meets Expectations	\bigcirc
		Development Needed/New and Learning	\bigcirc
	\bigcirc	Does Not Meet Expectations	\bigcirc
Attach Feedback			
Competency Comments			
Competency Comments			
Note: Ratings above or below Successfully Meet Expectations	mu	st be supported by examples.	
Employee: N/A			
Comments:			

	ABC	



Compliance Training Verification

Please fill in the Expiration date of the UC Required Training (if applicable)

To review the status of required training courses, please log into the UC Learning Center

Employees:

To review the status of your required training courses, please log into the UC Learning Center From the home page, select **Required Training**

Managers:

To review the status of your employee's required training courses, please log into the UC Learning Center

- (1) From the menu bar at the top of the screen, select My Team
- (2) Select Manager Dashboard
- (3) On the **Exception Report** click the blue complete/incomplete box for each employee.
- (4) Select show all assignments in the left corner

Employee: N/A Sexual Harassment Employee: N/A Cyber Security Employee: N/A Other (type in name of course) Employee: N/A Other (type in name of course)

Proposed Personal Development Opportunities for 2020-2021

You will not be evaluated on this section.

In the space below, outline any personal developmental objectives you would like to take on for the next year to help improve your performance.

If/When approved by your manager, this goal should be manually added to your goal pages

Employee: N/A

		ABÇ 🖺
Overall Performance Appraisal Rating		
Overall Performance Rating		
-	Manager	Self
Select an overall appraisal rating (which is a combination of the overall goal rating and	Outstanding	\bigcirc
overall competency rating). Provide additional comments to support your selected rating.	Exceeds Expectations	\bigcirc
Select Complete and Submit to complete form.	Successfully Meets Expectations	\bigcirc
	O Development Needed/New and Learning	\bigcirc
	O Does Not Meet Job Expectations	\bigcirc
Employee: N/A		
Comments:		
		ABC E
Attach Feedback		
The section below is for any final comments AFT manager/division, and manager has met with dire	ER appraisal has been reviewed and approved by sect report to discuss appraisal.	econd level
Manager's Final Comments		
		ABC E

Employee Final Comments on Overall Appraisal

	ABC	

Your electronic signature indicates neither agreement nor disagreement with this evaluation. It indicates you have read the evaluation and that it has been discussed with you.