



UCSF



IN and OF the City

- Introduction
- Themes
- Process and Organization
- Learning from Parnassus
- UCSF Vision
- Learning from Mission Bay
- Next Steps

Themes

UCSF 's Role IN and OF the City



Parnassus Heights



Mount Zion



Mission Bay

Themes

Unique Health  
Sciences Focus

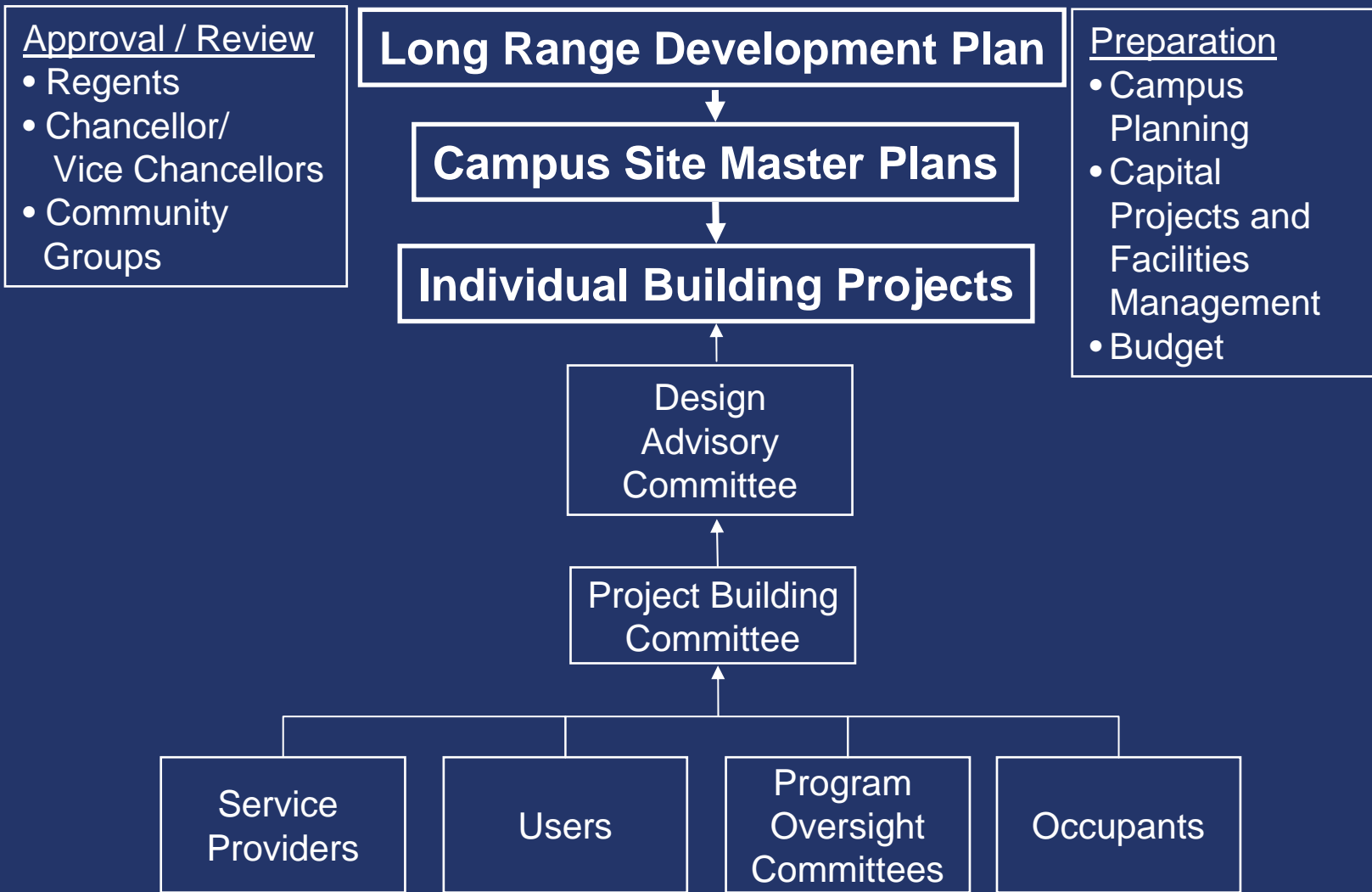


## Themes

Accelerated  
Rate of Change



Process and Organization



Learning from Parnassus



## Learning from Parnassus

What not to replicate

- Piecemeal Expansion
- Visual Chaos
- Difficult Circulation
- Little Sense of Place





## Learning from Parnassus

### What Works

- Lab Floor Plan
- Collegiality
- Mixed-Use buildings
- Maximum Density



Genentech Hall



Health Science Towers

Learning from Parnassus

Historical Development of Parnassus



1900



1937



1958



2003

Mt Zion

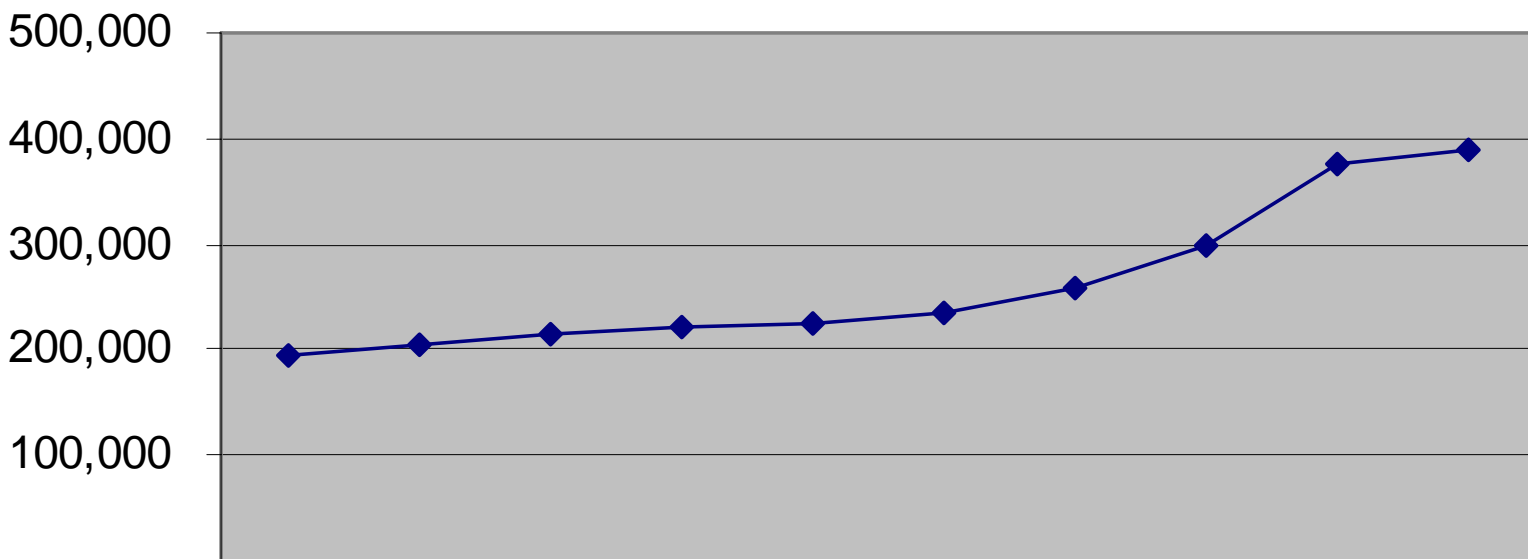


Mission Bay



## Total National Institutes of Health Funding to UCSF

\$ in Thousands



	FY '94	FY '95	FY '96	FY '97	FY '98	FY '99	FY '00	FY '01	FY '02	FY '03
◆ Total Awards	194,079	206,234	215,609	221,526	223,705	233,564	257,185	300,045	374,386	388,168

Current Drivers  
of Expansion

- **New Technology**
- **Improved Functionality**
- **Community Service**
- **Programmatic Direction**
- **Seismic Codes**



Vision

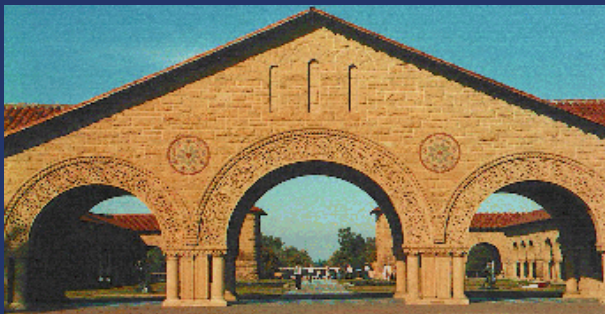
Any institution that aims to illuminate the processes of life must be more than an observer. It must be a driver, a risk-taker, an exploiter of opportunities that promise to improve the health of humanity.

A handwritten signature in cursive script that reads "J. Michael Bishop". The signature is written in a dark color, likely black or dark blue ink, and is positioned above the printed name and title.

J. Michael Bishop, MD  
Chancellor, University of California, San Francisco

Vision

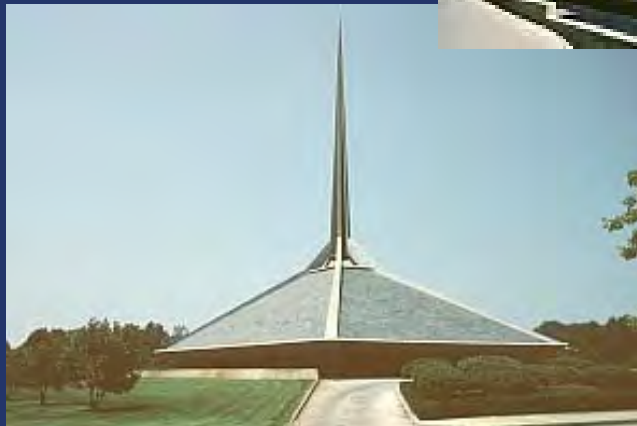
Stanford University





Vision

Columbus,  
Indiana



Vision

Innovative and Creative Expression



Vision

Master Plan



UNIVERSITY OF CALIFORNIA SAN FRANCISCO  
MISSION BAY CAMPUS  
MASTER PLAN & DESIGN GUIDELINES



DRAFT FOR PUBLIC REVIEW  
Release Date: April 1, 1999

**Learning from  
Mission Bay**

- **Context**
- **Cohesiveness**
- **Connectivity**
- **Collegiality**

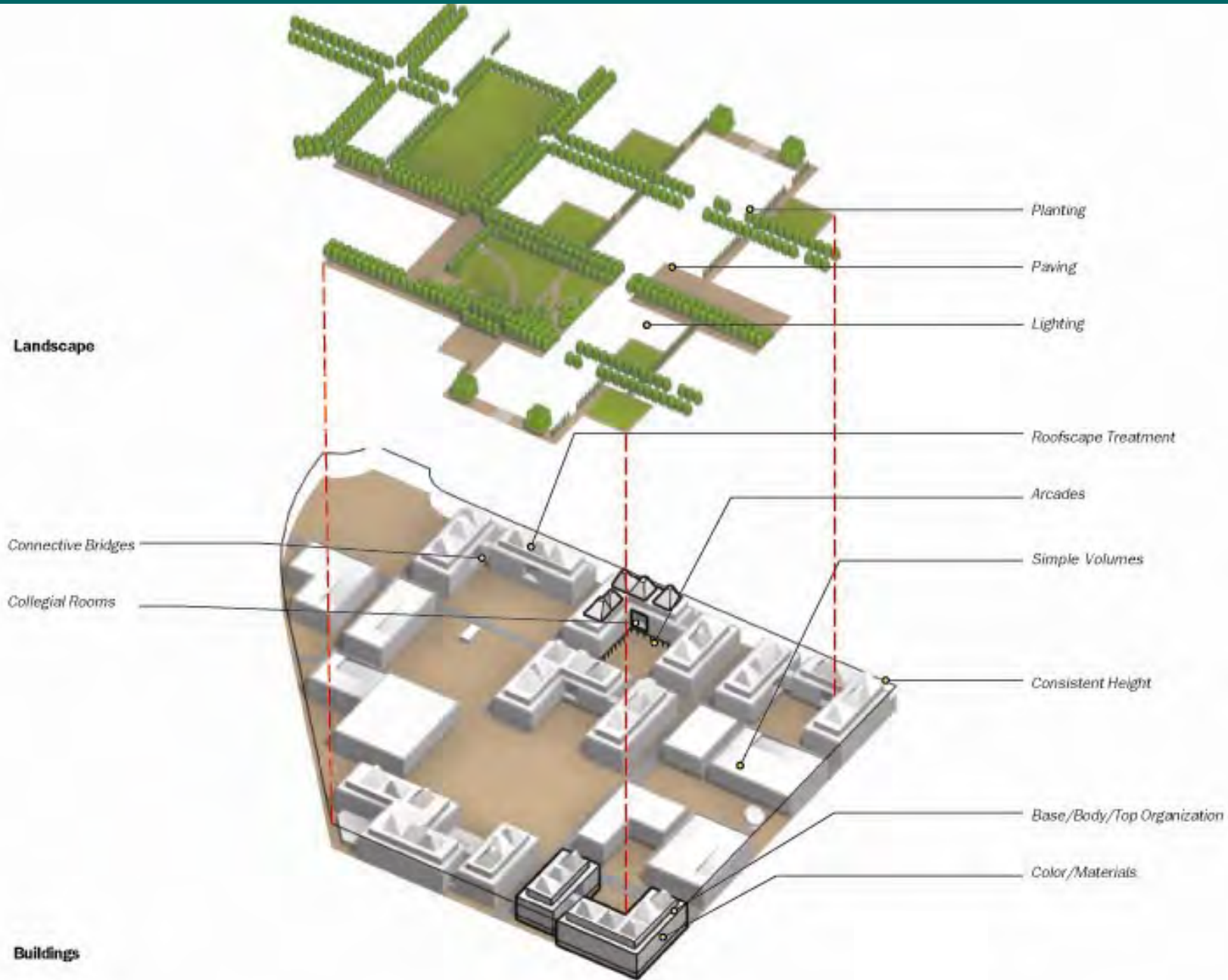
Learning from  
Mission Bay

Context



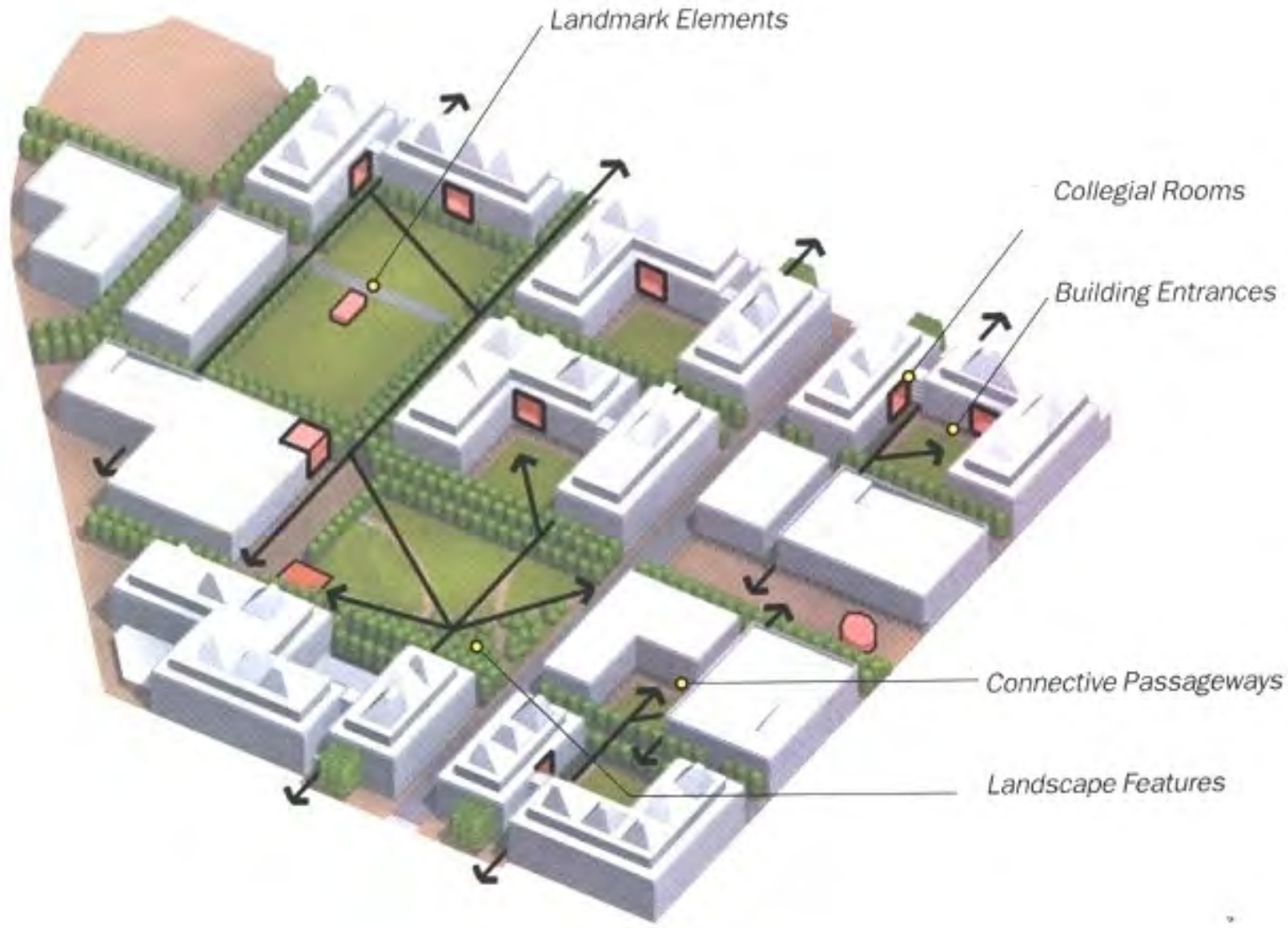
Learning from Mission Bay

Cohesiveness



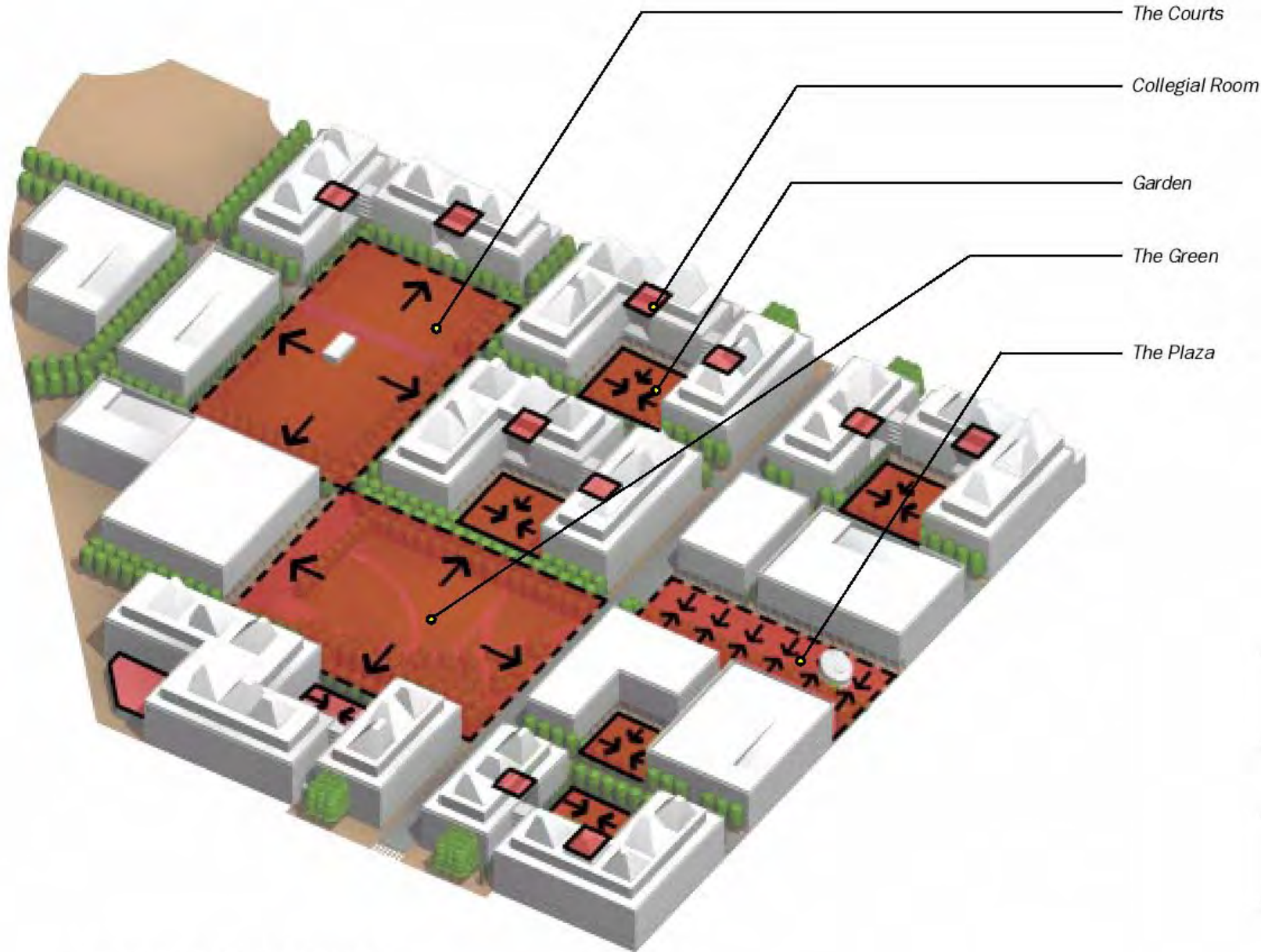
Learning from Mission Bay

Connectivity



Learning from Mission Bay

Collegiality

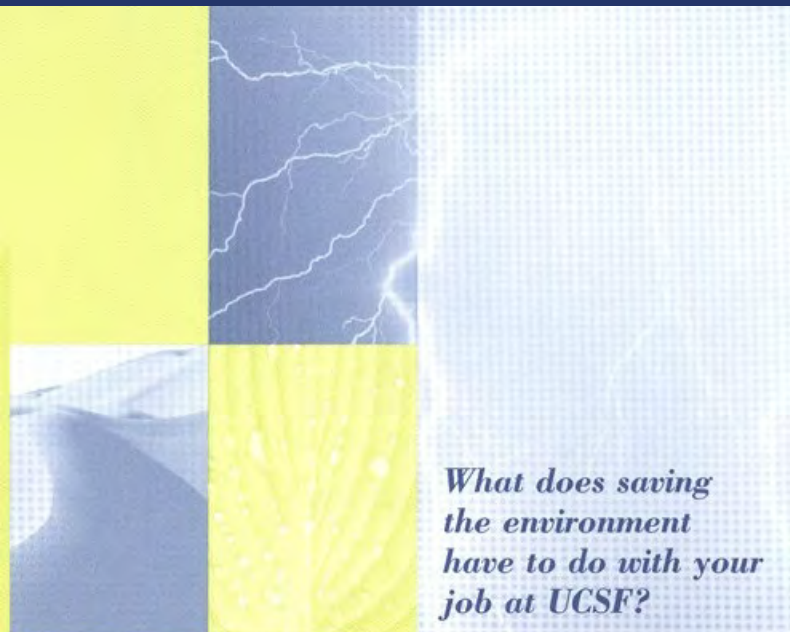


Hierarchy of Collegial Spaces



## Learning from Mission Bay

### Environmental Sustainability



*What does saving the environment have to do with your job at UCSF?*

This seminar is brought to UCSF staff courtesy of Facilities Management's Water and Energy Awareness Program and Recycling Program, Material Management, and Public Affairs. If you have any questions, call Public Affairs at 476-0729.

You are invited to learn about the power you have through your administrative and purchasing decisions to make a positive impact on our local and global environment

University of California  
San Francisco



Facilities Management  
Water and Energy Awareness  
& Recycling Programs

## Learning from Mission Bay

UCSF Campus Sites



Parnassus Heights



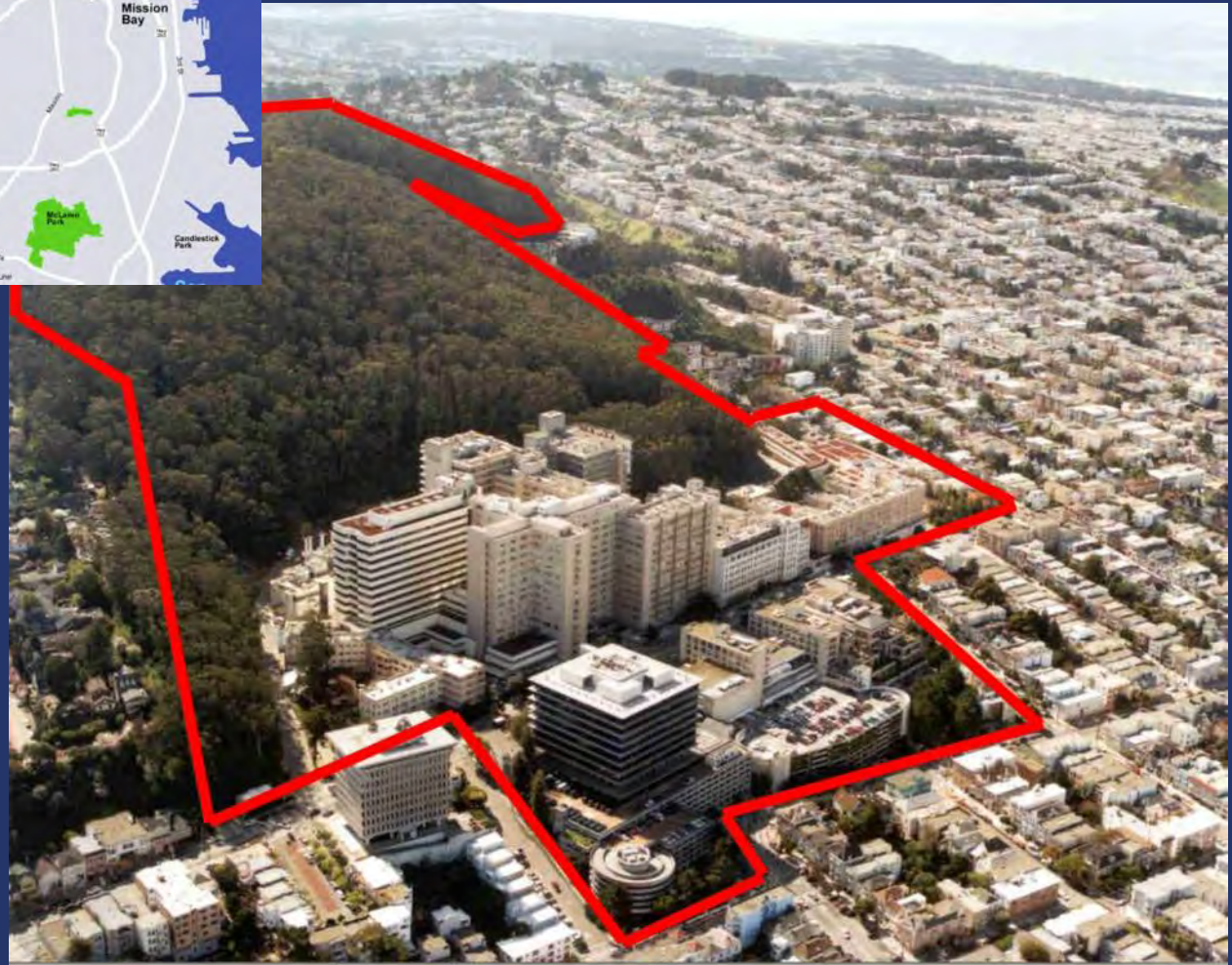
Mount Zion



Mission Bay

Learning from Mission Bay

Parnassus



Learning from  
Mission Bay

Parnassus  
Context



Learning from  
Mission Bay

Parnassus  
Cohesiveness



UC Hall 1917 – Horizontal Form



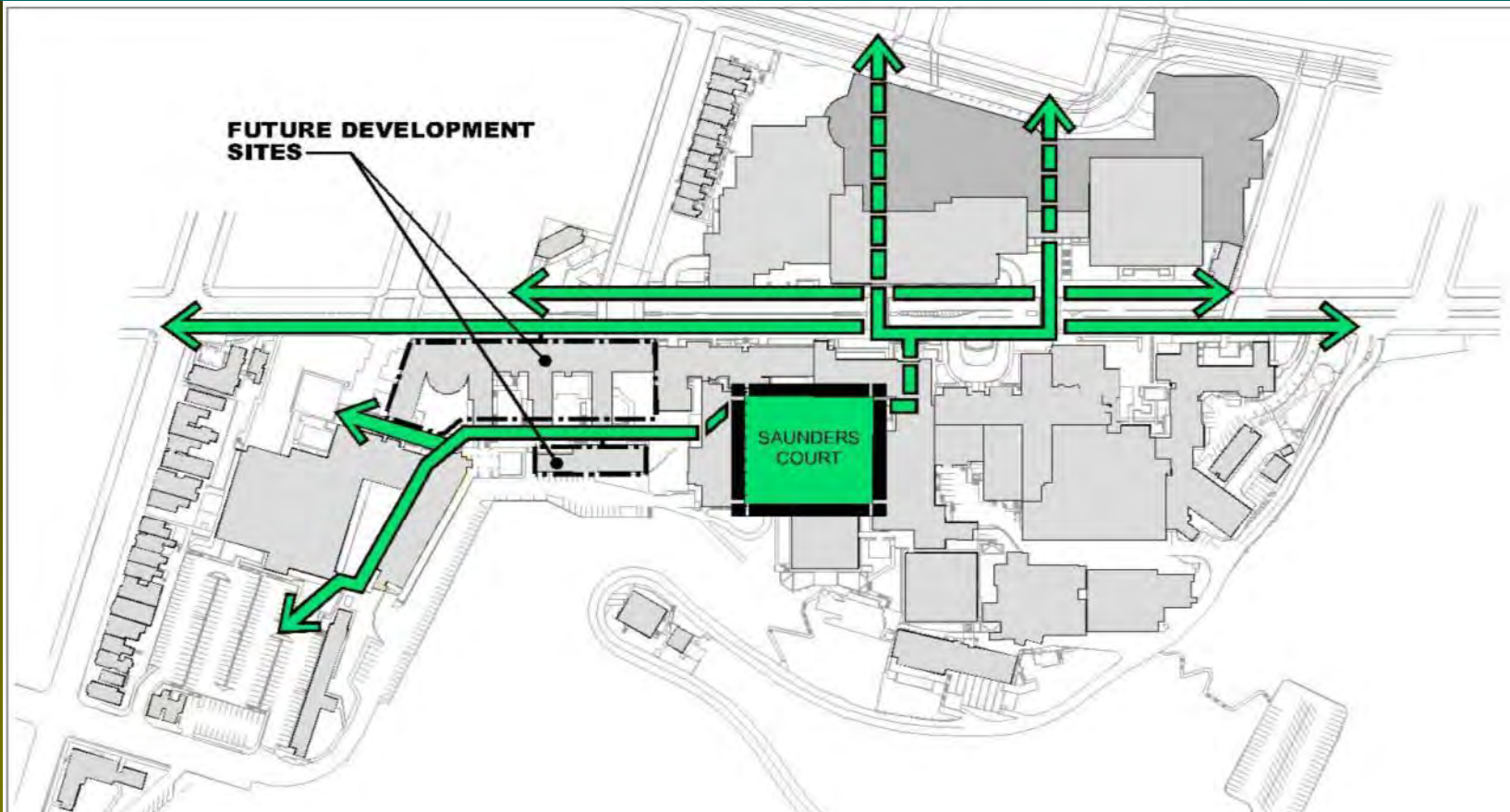
Moffitt 1955 – Vertical Form



Kalmanovitz Library 1990 –  
Terraced Form

Learning from Mission Bay

Parnassus  
Connectivity



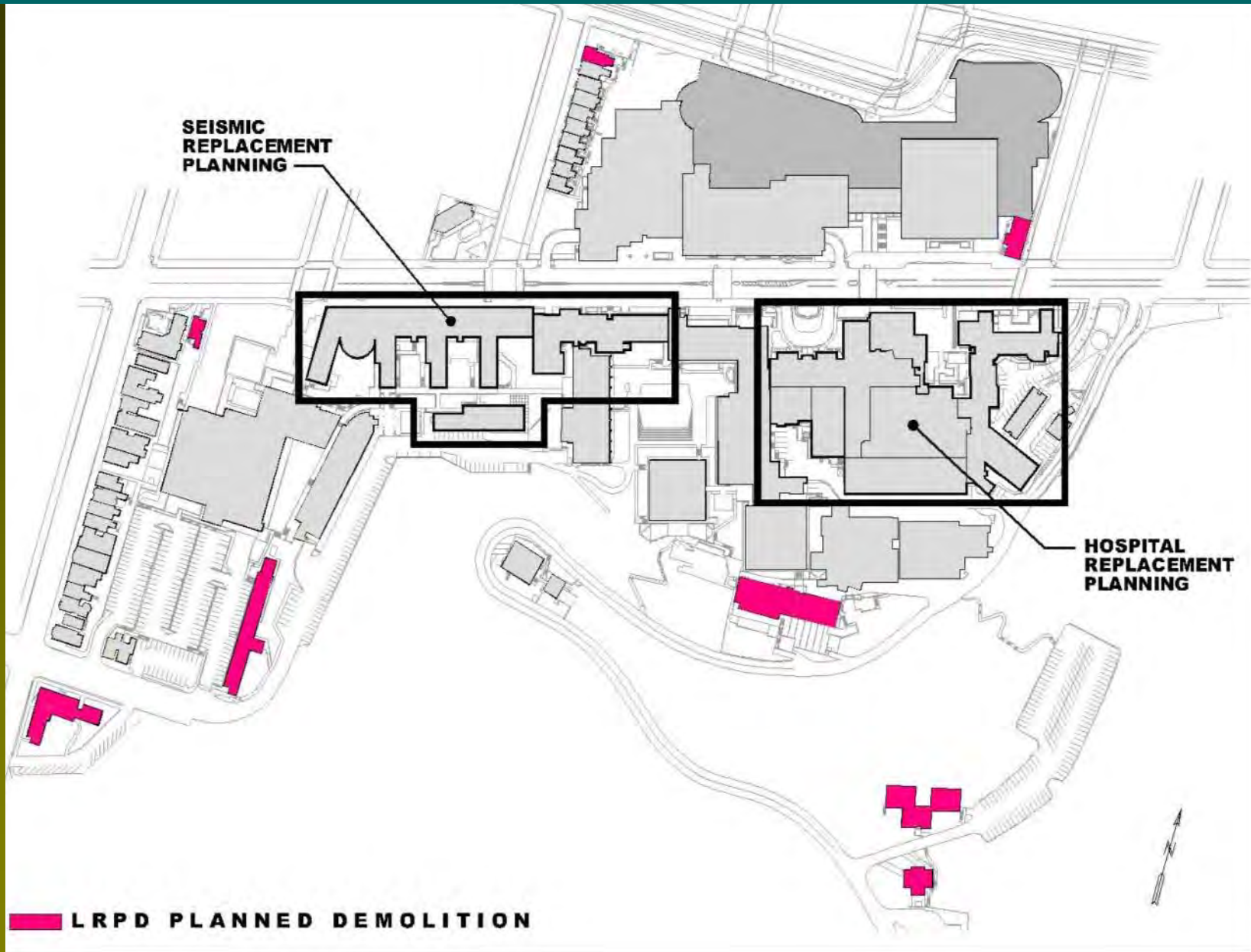
Learning from  
Mission Bay

Parnassus  
Collegiality



## Learning from Mission Bay

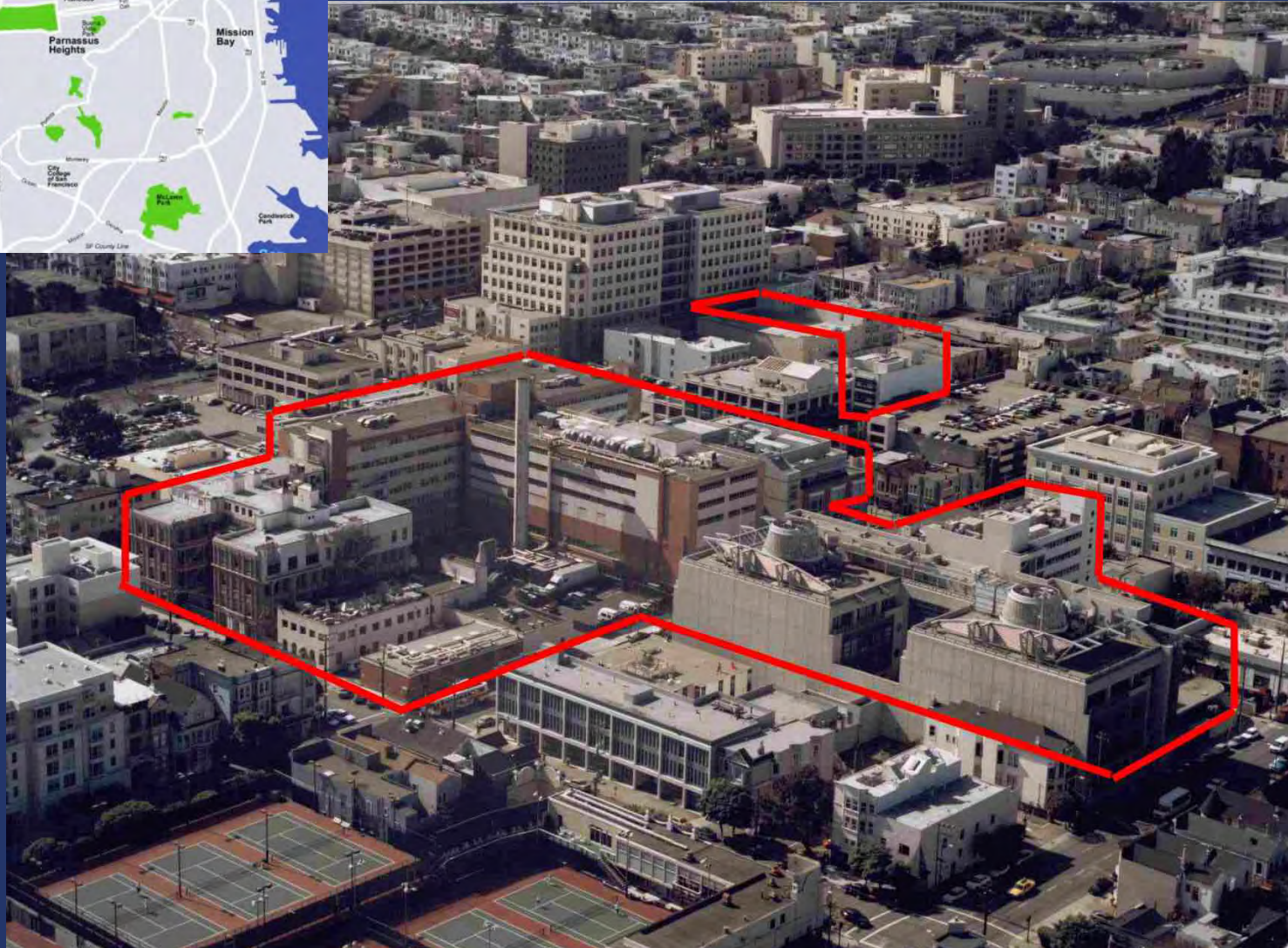
Parnassus  
Planning  
Opportunities





Learning from Mission Bay

Mount Zion



Learning from  
Mission Bay

Mount Zion  
Context



Learning from  
Mission Bay

Mount Zion  
Cohesiveness



Early 1900s-  
Brick



Mid 1900s-  
Concrete



Late 1900s-  
Glass & steel

Learning from  
Mission Bay

Mount Zion  
Connectivity



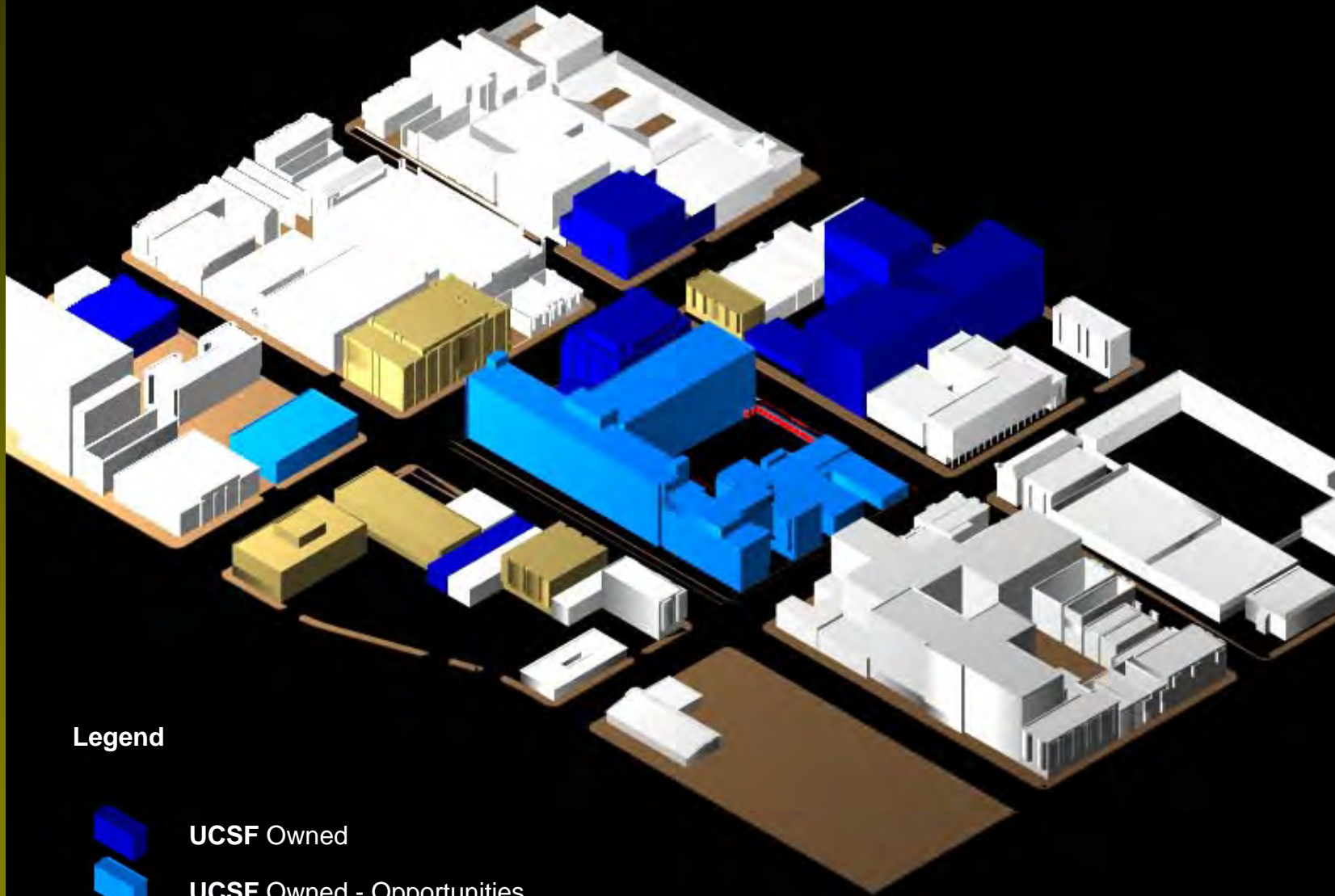
Learning from  
Mission Bay

Mount Zion  
Collegiality



## Learning from Mission Bay

Mount Zion  
Planning  
Opportunities



### Legend

-  UCSF Owned
-  UCSF Owned - Opportunities
-  UCSF Leased

# Learning from Mission Bay

Mission Bay



Learning from  
Mission Bay

Mission Bay  
Context





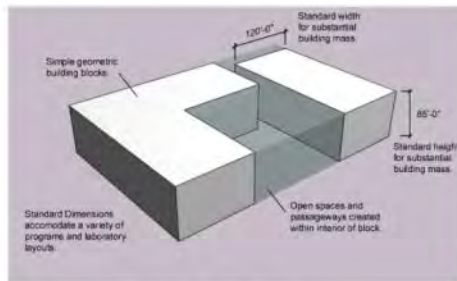
## Learning from Mission Bay

Mission Bay Context

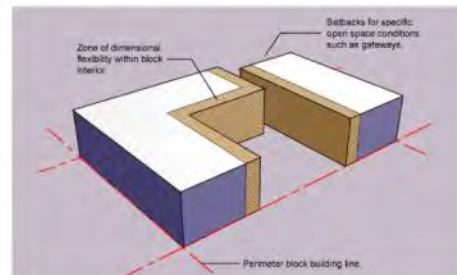


# Learning from Mission Bay

## Mission Bay Cohesiveness



Simple Massing (Rooftop equipment not shown for clarity)



D.4 Built-to Lines

D.5



Computer Rendered Site Model: View looking North  
Base map illustrations contain depictions of buildings outside of the Campus Site, which are illustrative only and subject to change.

D.6

### Building Massing

The massing of campus buildings is defined by the expression of simple volumes. Simple building volumes promote a basic level of conformity among adjacent buildings while accommodating a range of possible architectural solutions and building types. This approach also offers flexibility to accommodate unanticipated modifications in individual building programs and functions. Moreover, the clearly delineated edges of simple building volumes contribute to the formation of campus streets and cohesive open spaces.

The standards suggested by the Master Plan for building footprints and massing are based upon the basic functional requirements for each building type. The suggested size and location of research buildings, for example, meet the basic height and width requirements for multiple story laboratory buildings. These standards are subject to some variation, and change may be accommodated within specific zones on each block.

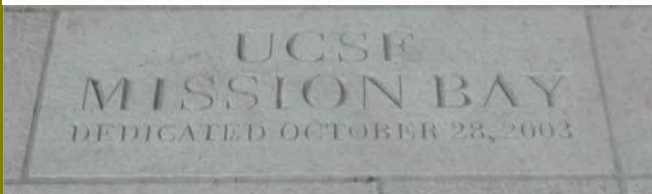
Learning from  
Mission Bay

Mission Bay  
Cohesiveness



Learning from Mission Bay

Mission Bay Cohesiveness



# Learning from Mission Bay

## Mission Bay Connectivity

### Connective Fabric



Paving C.10

- SPECIALITY PAVEMENT
- INTERNAL PAVEMENT
- CAMPUS PAVEMENT
- PUBLIC PAVEMENT
- COURT SPECIFIC PAVEMENT
- GARDEN SPECIFIC PAVEMENT

The consistent use of specific paving materials and colors for walkways and open space patterns on campus enhance campus identity and promote visual consistency during interim phases of development, and at ultimate build-out.

Paving schemes reinforce the hierarchy and variety of open space on campus, emphasizing the relative significance and use of each space. Six primary paving types are represented on campus: speciality pavement, internal walkway pavement, campus walkway pavement, public pavement, court-specific pavement and garden-specific pavement. Individual paving design solutions differ according to the intended character, vehicular versus pedestrian use and cost. See the paving diagrams in Section F for more information.

While 6th Street is considered a campus street, a dedicated drop-off for the school will be located on 6th Street as opposed to 13th to avoid conflicts with access to and egress from the parking garage in Building 18A.

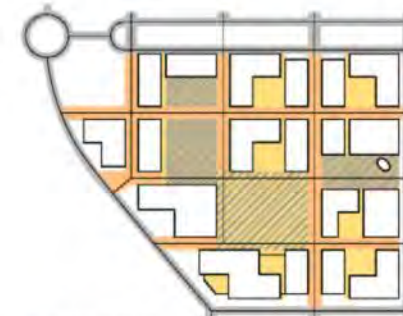


Planting C.11

- EXTERNAL TREES
- INTERNAL TREES
- DRIVEWAYS AND SIDEWALK SETBACK
- GATEWAY TREES
- WRAPPER TREES
- CHERRY TREES
- CONNECTIVE PASSAGEWAY TREES
- GARDEN TREES

The approach to planting, by using specific species to define spaces, enhances a sense of campus cohesiveness, and assures that various phases of campus development will be visually compatible.

Planting schemes on campus are generally employed in these ways: to emphasize connectivity across campus and facilitate movement through it, to enclose and define outdoor spaces, and to create a unique character for individual spaces. Perimeter streets, internal campus streets and connective passageways employ a variety of tree types arranged linearly to emphasize continuous movement and enhance sightlines. Individual gardens and gateways have planting schemes that lend unique character to individual spaces. Lastly, open spaces such as the Courts and the Green use planting to create a sense of enclosure. Refer to Section F planting diagrams for more information.



Lighting Character Diagram C.12

- PLAZA LIGHTING
- GREEN LIGHTING
- INTERNAL STREET AND WALKWAY LIGHTING
- COURTYARD LIGHTING
- ATHLETIC COURT LIGHTING
- PERIMETER STREET LIGHTING

Similar to paving and planting schemes, campus lighting reinforces the hierarchy and use of each open space. Each type of open space or pedestrian walkway has a specific, recognizable lighting scheme that differs in scale and character. Collectively, the variety of lighting types enhances connectivity on campus and adds visual interest to its landscape. Moreover, lighting along perimeter streets and Fourth Street is consistent with the Mission Bay development, reinforcing connectivity to the surrounding community. Refer to Section F campus lighting diagrams for more information.

Learning from  
Mission Bay

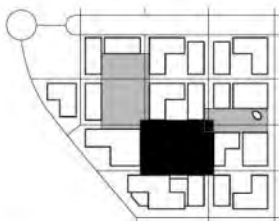
Mission Bay  
Connectivity



Learning from Mission Bay Collegiality

Mission Bay Collegiality

**The Green: Character**



The Green Location Diagram C.25

The Green is the heart of the campus and all paths are directed toward this centrally located open space. It is the primary open space that will establish the character of the campus and will be the space that provides the lingering memory of the UCSF campus, in a fashion similar to the Main Quad at Stanford University, or The Lawn at the University of Virginia. Qualities that contribute to memorability and sense of place include clarity of definition, generosity, quality of materials, boldness and simplicity.

The scale of the Green is nearly identical to Union Square. Like Union Square, the Green is the place for people to move through, linger, or congregate for ceremonial occasions. Pedestrian activities will dominate the green,

with the most generous path leading from the plaza. This path affords the opportunity for ceremonial activities such as graduations. Paths cross the green only in key locations with the express purpose of maximizing contiguous lawn area, yet are frequent enough to reinforce the concept of connectivity.

The paths along the north and south sides are social edges, lined with tall backed benches set within rich herbaceous and understory plantings facing toward the Green.



Union Square, SF  
The scales of Union Square & Panhandle Park are approximately identical to that of the proposed Green.



Panhandle Park, SF C.26

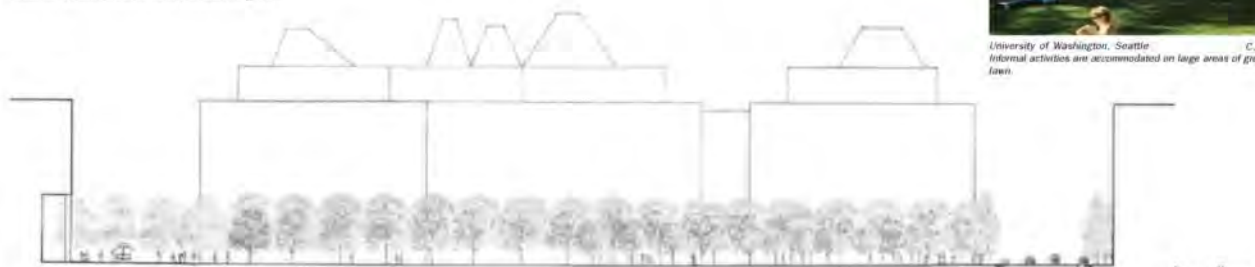


University of Washington, Seattle  
Cherry trees create a pedestrian scale and provide seasonal variation for this open space. C.28

The rows of trees reinforce the interconnectivity of the campus as well as provide a definite edge to the open space. An inner wrapper of flowering trees further defines the space on three sides and reinforces the eastward topographic orientation of the space. The informal orchard of cherry trees at the southeast portion of the Green provides a strong edge to the main path and an opportunity for seating amidst the cherries, in contrast to the open lawn in the northwest portion of the Green. Refer to pages F-28 and F-29 for more information.



University of Washington, Seattle  
Informal activities are accommodated on large areas of green lawn. C.29



Green Section A4 Looking North: Illustrative Example C.30

Learning from  
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Collegiality





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Implementation

Mission Bay  
Pre-construction



## Implementation

Mission Bay at completion



Next Steps



