



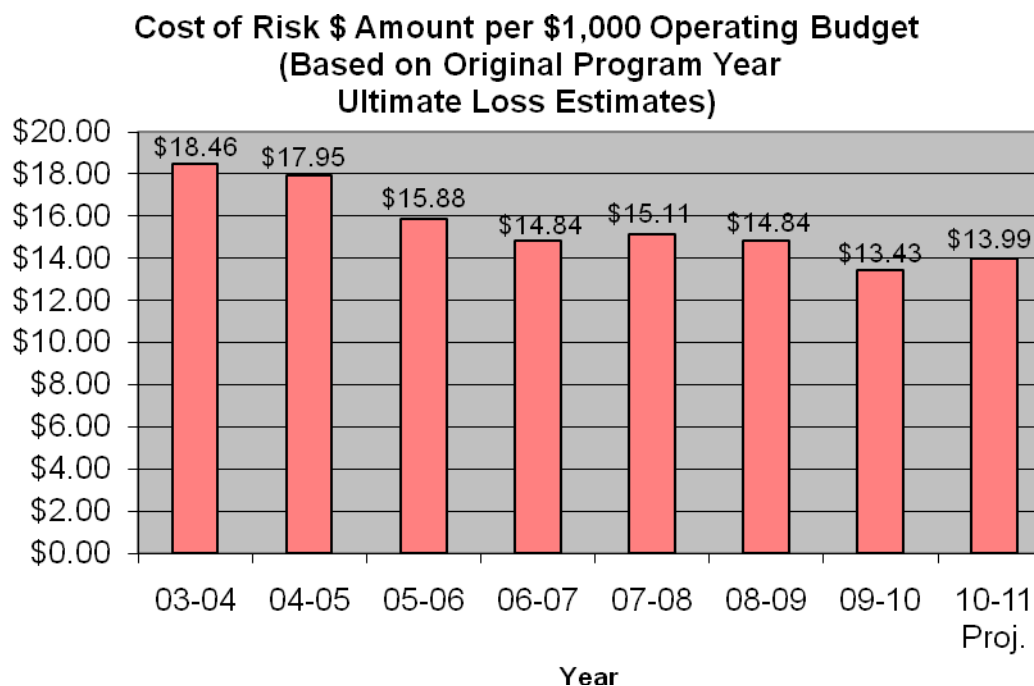
May 23, 2011

Grace Crickette
Chief Risk Officer
University of California, Office of the President
1111 Franklin Street, 10th Floor
Oakland, CA 94607

Re: University of California Cost of Risk

Dear Ms. Crickette:

As you requested, we have completed our study of the total cost of risk for the University of California (UC) system. These costs include self-insured losses for the Workers' Compensation, General Liability (including Auto, Employment and Property), and Professional Liability programs. Also included are all of the miscellaneous premium, claims administration (OPRS: local and external), and safety (EH&S budget) expenses associated with UC's risk. For the purposes of comparing by year, the total cost has also been stated as an amount per \$1,000 of system-wide operating budget.



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As you can see from the graph above, the estimated total cost of risk has decreased significantly over the last several years, from \$18.46 per \$1,000 operating budget in 2003-04 to \$13.43 in 2009-10. We have projected \$13.99 for 2010-11 although this estimate will be updated once we begin to analyze UC's loss data as of June 30, 2011.

We have also estimated the total cost of risk on an individual location basis. The following table provides this breakdown for the years 2003-04 through 2009-10.

UNIVERSITY OF CALIFORNIA COST OF RISK							
BASED ON ULTIMATE* LOSS ESTIMATES AS OF 6/30/10							
	Total Cost of Risk per \$1,000 Operating Budget						
Location	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
UC Berkeley	\$17.94	\$15.65	\$14.82	\$11.01	\$13.83	\$13.76	\$11.38
UC Davis	16.87	16.40	14.56	17.44	14.71	15.73	13.51
UC Irvine	16.96	16.02	17.76	14.02	12.29	12.41	11.92
UC Los Angeles	15.32	16.03	13.56	14.00	14.39	16.14	12.50
UC Merced	0.13	0.57	0.59	8.86	10.76	15.86	14.59
UC Riverside	18.27	16.15	16.12	16.14	19.70	19.15	15.61
UC San Diego	13.44	14.50	11.93	11.97	13.60	12.43	14.04
UC San Francisco	17.36	18.50	16.06	15.47	17.94	16.89	14.64
UC Santa Barbara	20.90	17.75	17.65	12.91	13.56	13.48	9.16
UC Santa Cruz	19.32	18.22	17.11	13.54	17.13	15.76	16.38
Office of the President	6.53	4.05	3.09	1.96	1.63	2.42	1.37
UC Davis Medical Center	26.87	25.51	21.86	15.27	16.42	14.84	15.57
UC Irvine Medical Center	28.04	26.98	29.47	23.92	19.13	15.70	23.94
UC Los Angeles Medical Center	26.89	26.27	22.10	22.91	21.20	19.74	15.74
UC San Diego Medical Center	25.68	24.59	20.18	21.98	20.47	15.83	18.14
UC San Francisco Medical Center	18.13	19.90	16.20	18.05	17.62	14.53	13.32
Grand Total	\$18.46	\$17.95	\$15.88	\$14.84	\$15.11	\$14.84	\$13.43
*Original projections for each year.							

UC's cost of risk is made up of a variety of components, with the largest of course being self-insured claims. In fact, based on recent analyses it has been estimated that the amounts incurred for the cost of individual claims account for about 2/3 of the annual total. The remaining 1/3 of the Cost of Risk goes toward expenses for claims administration and loss control and loss prevention programs, as well as excess insurance premiums to cover the costs of individual claims above UC's retention level.

UC has been successful in managing its risk by investing in claims administration and loss control and loss prevention programs. The Be Smart About Safety program in particular has impacted the loss experience, resulting in a reduction of the actuarial estimates of ultimate losses and therefore also in the Total Cost of Risk.

With regard to the various components of the cost of risk, premium, administrative expenses, and operating budget are all well-defined. However, there are many ways to quantify the annual cost of self-insured losses. We attempted to do so using our *original* estimates of ultimate losses for each year. In other words, for each program year we used our initial estimate after the first year of experience. So for example, our 2007-08 program year estimates of ultimate loss would have been based on the estimates from our 6/30/08 actuarial study; our 2008-09 program year estimates would be based on our 6/30/09 study, etc.

There are several advantages to this approach. First, ultimate losses have been fully developed to reflect their final estimated value, as opposed to raw incurred- or paid- to-date amounts. Second, by using original ultimate estimates, these figures will not change from one cost of risk study to the next, allowing for more consistent comparison. Finally, each program year's estimate is comparable to one another in that they were each made after one year of development as explained above. For these reasons, we are confident that the original ultimate loss approach is appropriate for this cost of risk analysis.

The exhibits that follow provide greater detail regarding the summary and conclusions discussed above. Our report has been developed for UC's internal use. It is not intended for general circulation.

We appreciate the opportunity to be of service to University of California in preparing this report. Please feel free to call Derek Burkhalter (916) 244-1167 or John Alltop at (916) 244-1160 with any questions you may have concerning this report.

Sincerely,

Bickmore Risk Services



Derek Burkhalter, ACAS, MAAA
Manager, Property and Casualty Insurance Services, BRS
Associate, Casualty Actuarial Society
Member, American Academy of Actuaries

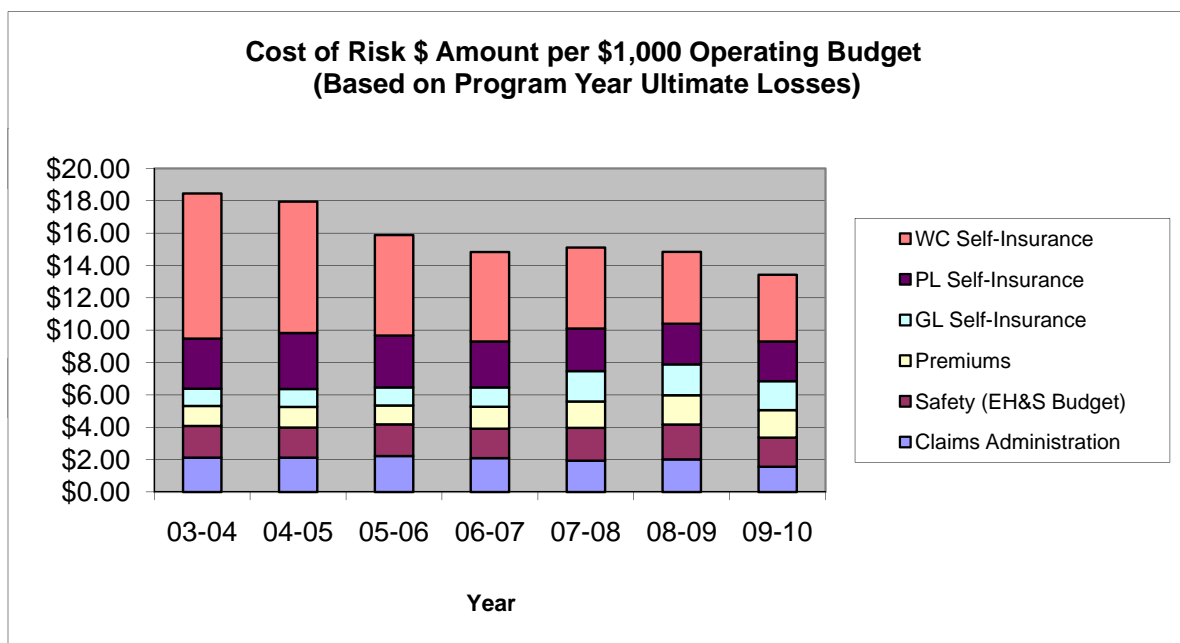


John Alltop, FCAS, MAAA
Managing Director, Actuarial and Risk Financing, BRS
Fellow, Casualty Actuarial Society
Member, American Academy of Actuaries

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE* LOSS ESTIMATES AS OF 6/30/10**

	Total Cost of Risk (\$000)						
	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>
Claims Administration	\$30,725	\$32,302	\$35,901	\$36,512	\$36,495	\$38,424	\$32,932
Safety (EH&S Budget)	28,179	28,139	31,599	31,756	38,077	41,087	38,003
Premiums	17,958	19,391	18,790	23,621	30,674	34,362	35,816
GL Self-Insurance	15,367	16,822	18,032	20,974	35,143	36,400	37,651
PL Self-Insurance	44,729	52,478	51,801	49,398	49,525	47,738	51,760
WC Self-Insurance	129,552	123,142	100,196	96,600	94,001	84,626	87,006
Grand Total	\$266,510	\$272,274	\$256,319	\$258,860	\$283,915	\$282,638	\$283,168
Operating Budget	\$14,439,034	\$15,166,939	\$16,138,574	\$17,445,691	\$18,790,055	\$19,041,610	\$21,087,957

	Total Cost of Risk per \$1,000 Operating Budget						
	<u>03-04</u>	<u>04-05</u>	<u>05-06</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>
Claims Administration	\$2.13	\$2.13	\$2.22	\$2.09	\$1.94	\$2.02	\$1.56
Safety (EH&S Budget)	1.95	1.86	1.96	1.82	2.03	2.16	1.80
Premiums	1.24	1.28	1.16	1.35	1.63	1.80	1.70
GL Self-Insurance	1.06	1.11	1.12	1.20	1.87	1.91	1.79
PL Self-Insurance	3.10	3.46	3.21	2.83	2.64	2.51	2.45
WC Self-Insurance	8.97	8.12	6.21	5.54	5.00	4.44	4.13
Grand Total	\$18.46	\$17.95	\$15.88	\$14.84	\$15.11	\$14.84	\$13.43



*Original projections for each year.

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

Location	Total Cost of Risk per \$1,000 Operating Budget								04/05-06/07 Avg	07/08-09/10 Avg
	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10			
UC Berkeley	\$17.94	\$15.65	\$14.82	\$11.01	\$13.83	\$13.76	\$11.38		\$13.73	\$12.93
UC Davis	16.87	16.40	14.56	17.44	14.71	15.73	13.51		16.16	14.60
UC Irvine	16.96	16.02	17.76	14.02	12.29	12.41	11.92		15.90	12.20
UC Los Angeles	15.32	16.03	13.56	14.00	14.39	16.14	12.50		14.49	14.28
UC Merced	0.13	0.57	0.59	8.86	10.76	15.86	14.59		4.03	13.74
UC Riverside	18.27	16.15	16.12	16.14	19.70	19.15	15.61		16.14	18.05
UC San Diego	13.44	14.50	11.93	11.97	13.60	12.43	14.04		12.74	13.39
UC San Francisco	17.36	18.50	16.06	15.47	17.94	16.89	14.64		16.60	16.42
UC Santa Barbara	20.90	17.75	17.65	12.91	13.56	13.48	9.16		16.01	11.97
UC Santa Cruz	19.32	18.22	17.11	13.54	17.13	15.76	16.38		16.18	16.42
Office of the President	6.53	4.05	3.09	1.96	1.63	2.42	1.37		2.91	1.76
UC Davis Medical Center	26.87	25.51	21.86	15.27	16.42	14.84	15.57		20.72	15.60
UC Irvine Medical Center	28.04	26.98	29.47	23.92	19.13	15.70	23.94		26.76	19.68
UC Los Angeles Medical Center	26.89	26.27	22.10	22.91	21.20	19.74	15.74		23.70	18.66
UC San Diego Medical Center	25.68	24.59	20.18	21.98	20.47	15.83	18.14		22.16	18.07
UC San Francisco Medical Center	18.13	19.90	16.20	18.05	17.62	14.53	13.32		17.99	15.02
Grand Total	\$18.46	\$17.95	\$15.88	\$14.84	\$15.11	\$14.84	\$13.43		\$16.15	\$14.42

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

	Operating Budget (\$000)									
<u>Location</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>04/05-06/07 Total</u>	<u>07/08-09/10 Total</u>	
UC Berkeley	\$1,507,410	\$1,534,063	\$1,598,664	\$1,722,058	\$1,788,858	\$1,808,926	\$2,016,329	\$4,854,785	\$5,614,113	
UC Davis	1,360,662	1,390,119	1,453,262	1,561,281	1,678,520	1,690,128	1,897,298	4,404,662	5,265,946	
UC Irvine	884,024	947,532	977,195	1,032,967	1,155,507	1,165,136	1,219,366	2,957,694	3,540,009	
UC Los Angeles	2,449,562	2,465,394	2,596,426	2,799,586	2,952,186	2,982,906	3,289,122	7,861,406	9,224,214	
UC Merced	26,049	34,550	65,748	71,609	100,379	95,573	113,168	171,907	309,120	
UC Riverside	447,178	405,478	435,180	453,835	488,973	474,693	544,442	1,294,493	1,508,108	
UC San Diego	1,407,349	1,453,066	1,535,583	1,687,366	1,783,292	1,810,411	2,080,807	4,676,015	5,674,510	
UC San Francisco	1,228,493	1,243,374	1,374,286	1,432,868	1,562,316	1,503,092	1,726,603	4,050,528	4,792,011	
UC Santa Barbara	579,290	616,557	638,318	680,423	743,984	728,451	812,003	1,935,298	2,284,438	
UC Santa Cruz	391,539	411,615	431,736	469,614	507,255	501,722	527,075	1,312,965	1,536,052	
Office of the President	477,550	702,329	826,539	1,007,755	1,111,549	784,495	979,635	2,536,623	2,875,679	
UC Davis Medical Center	799,134	860,037	857,389	935,843	1,021,387	1,070,110	1,106,076	2,653,269	3,197,573	
UC Irvine Medical Center	395,278	453,465	469,062	480,641	518,159	576,013	605,248	1,403,168	1,699,420	
UC Los Angeles Medical Center	898,510	941,850	992,385	1,065,018	1,163,429	1,395,441	1,524,537	2,999,253	4,083,407	
UC San Diego Medical Center	498,271	556,737	620,947	659,469	732,500	805,547	854,758	1,837,153	2,392,805	
UC San Francisco Medical Center	1,088,735	1,150,773	1,265,854	1,385,358	1,481,761	1,648,966	1,791,490	3,801,985	4,922,217	
Lawrence Berkeley	0	0	0	0	0	0	0	0	0	
Grand Total	\$14,439,034	\$15,166,939	\$16,138,574	\$17,445,691	\$18,790,055	\$19,041,610	\$21,087,957	\$48,751,204	\$58,919,622	

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

<u>Location</u>	<u>Claims Administration (\$000)</u>							<u>04/05-06/07 Total</u>	<u>07/08-09/10 Total</u>
	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>		
UC Berkeley	\$2,805	\$2,954	\$3,566	\$3,344	\$3,677	\$3,797	\$3,198	\$9,864	\$10,673
UC Davis	2,320	2,491	2,774	2,953	3,047	3,163	2,886	8,217	9,096
UC Irvine	1,709	1,572	1,716	1,738	2,186	2,282	1,904	5,025	6,372
UC Los Angeles	3,580	3,882	4,306	4,321	5,224	5,969	5,221	12,509	16,414
UC Merced	0	0	-292	40	86	86	228	-252	401
UC Riverside	940	1,035	1,268	1,273	1,036	1,018	1,056	3,576	3,110
UC San Diego	1,783	2,070	2,433	2,519	2,505	2,307	2,232	7,023	7,044
UC San Francisco	3,175	2,944	3,160	3,245	3,251	3,595	3,299	9,349	10,144
UC Santa Barbara	2,256	2,378	2,515	2,176	2,425	2,697	863	7,069	5,986
UC Santa Cruz	1,052	1,242	1,466	1,851	2,166	2,121	801	4,560	5,088
Office of the President	817	888	1,003	1,045	524	407	394	2,935	1,325
UC Davis Medical Center	2,414	2,438	2,547	2,526	2,575	2,712	2,272	7,511	7,559
UC Irvine Medical Center	1,367	1,300	1,409	1,408	631	660	902	4,117	2,193
UC Los Angeles Medical Center	2,537	2,775	3,057	3,043	2,713	3,080	2,657	8,875	8,449
UC San Diego Medical Center	1,701	1,922	2,155	2,168	1,940	1,798	2,099	6,245	5,838
UC San Francisco Medical Center	2,269	2,413	2,818	2,863	2,510	2,732	2,920	8,094	8,161
Lawrence Berkeley	0	0	0	0	0	0	0	0	0
Grand Total	\$30,725	\$32,302	\$35,901	\$36,512	\$36,495	\$38,424	\$32,932	\$104,715	\$107,850

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

Location	Safety (EH&S Budget) (\$000)							04/05-06/07 Total	07/08-09/10 Total
	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10		
UC Berkeley	\$2,732	\$2,711	\$2,931	\$2,494	\$3,702	\$3,777	\$3,588	\$8,136	\$11,067
UC Davis	2,282	2,429	3,918	3,918	3,707	4,524	3,719	10,265	11,950
UC Irvine	2,324	2,273	2,492	2,609	2,762	2,486	2,362	7,374	7,610
UC Los Angeles	3,667	3,815	3,705	2,694	4,021	4,077	3,932	10,214	12,030
UC Merced	0	0	292	247	356	424	403	539	1,183
UC Riverside	1,688	1,563	1,671	1,727	2,235	2,790	2,651	4,961	7,676
UC San Diego	3,330	3,347	3,663	4,297	5,310	5,420	5,149	11,307	15,879
UC San Francisco	2,380	2,364	2,247	2,733	3,138	3,179	3,020	7,344	9,337
UC Santa Barbara	1,707	1,073	1,126	1,126	1,347	1,172	1,082	3,325	3,601
UC Santa Cruz	856	846	1,041	1,041	1,263	1,336	1,129	2,928	3,728
Office of the President	200	200	0	0	0	0	0	200	0
UC Davis Medical Center	1,341	1,502	2,401	2,401	2,255	2,865	2,355	6,304	7,475
UC Irvine Medical Center	1,039	1,088	1,173	1,228	1,239	1,229	1,168	3,489	3,636
UC Los Angeles Medical Center	1,345	1,457	1,441	1,048	1,585	1,908	1,840	3,946	5,333
UC San Diego Medical Center	1,179	1,283	1,424	1,671	2,181	2,412	2,291	4,378	6,884
UC San Francisco Medical Center	2,109	2,188	2,074	2,522	2,976	3,488	3,314	6,784	9,778
Lawrence Berkeley	0	0	0	0	0	0	0	0	0
Grand Total	\$28,179	\$28,139	\$31,599	\$31,756	\$38,077	\$41,087	\$38,003	\$91,494	\$117,167

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

<u>Location</u>	<u>Premiums (\$000)</u>							<u>04/05-06/07 Total</u>	<u>07/08-09/10 Total</u>
	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>		
UC Berkeley	\$2,285	\$3,107	\$2,081	\$2,760	\$3,452	\$4,591	\$3,327	\$7,948	\$11,370
UC Davis	1,876	1,811	1,902	2,516	3,569	4,241	4,426	6,229	12,235
UC Irvine	1,639	1,417	1,655	1,806	1,976	2,780	2,625	4,878	7,381
UC Los Angeles	2,987	3,013	3,381	4,487	5,328	5,911	6,641	10,881	17,881
UC Merced	0	0	8	239	287	344	181	247	812
UC Riverside	559	522	939	952	1,077	1,400	1,523	2,413	4,000
UC San Diego	1,745	1,998	2,058	2,880	3,409	3,372	3,673	6,936	10,454
UC San Francisco	1,493	1,375	1,675	1,796	3,287	3,208	3,519	4,846	10,014
UC Santa Barbara	1,298	893	1,464	1,381	1,855	1,701	1,500	3,737	5,056
UC Santa Cruz	584	592	526	725	1,026	1,362	1,545	1,843	3,932
Office of the President	286	267	237	321	181	233	251	824	665
UC Davis Medical Center	723	1,126	642	818	1,656	1,198	1,264	2,585	4,118
UC Irvine Medical Center	455	1,007	350	487	523	511	720	1,845	1,754
UC Los Angeles Medical Center	958	1,093	893	1,044	1,175	1,539	1,767	3,030	4,481
UC San Diego Medical Center	535	593	477	656	868	845	1,332	1,725	3,046
UC San Francisco Medical Center	534	577	503	753	1,003	1,128	1,523	1,834	3,653
Lawrence Berkeley	0	0	0	0	0	0	0	0	0
Grand Total	\$17,958	\$19,391	\$18,790	\$23,621	\$30,674	\$34,362	\$35,816	\$61,802	\$100,852

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

Location	GL Self-Insured Losses (\$000)							04/05-06/07 Total	07/08-09/10 Total
	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10		
UC Berkeley	\$4,238	\$1,029	\$3,562	\$4,122	\$5,177	\$5,262	\$4,991	\$8,713	\$15,429
UC Davis	1,991	2,883	2,043	4,498	2,907	4,149	3,329	9,424	10,386
UC Irvine	1,640	1,611	1,895	1,763	2,019	2,603	2,658	5,270	7,279
UC Los Angeles	1,489	3,104	2,664	3,689	5,453	7,950	6,578	9,458	19,980
UC Merced	3	20	22	25	207	260	194	67	661
UC Riverside	1,586	211	522	800	3,294	1,988	1,287	1,533	6,569
UC San Diego	2,020	3,305	1,218	1,491	3,793	2,862	5,913	6,015	12,567
UC San Francisco	782	908	1,307	2,420	4,327	3,319	4,059	4,634	11,705
UC Santa Barbara	222	326	1,059	477	1,840	1,349	1,234	1,863	4,423
UC Santa Cruz	311	305	686	422	1,458	962	2,749	1,413	5,169
Office of the President	342	90	173	57	126	805	183	319	1,114
UC Davis Medical Center	145	1,428	774	237	1,340	1,164	1,249	2,439	3,753
UC Irvine Medical Center	10	17	872	107	132	266	449	996	847
UC Los Angeles Medical Center	425	240	689	576	1,426	1,969	1,350	1,506	4,745
UC San Diego Medical Center	60	201	64	88	856	498	561	352	1,914
UC San Francisco Medical Center	101	1,143	482	201	789	996	869	1,827	2,654
Lawrence Berkeley	0	0	0	0	0	0	0	0	0
Grand Total	\$15,367	\$16,822	\$18,032	\$20,974	\$35,143	\$36,400	\$37,651	\$55,828	\$109,195

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

Location	PL Self-Insured Losses (\$000)*							04/05-06/07 Total	07/08-09/10 Total
	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10		
UC Berkeley	\$86	\$34	\$23	\$102	\$61	\$99	\$40	\$159	\$199
UC Davis	5,874	4,987	3,867	4,844	4,880	4,611	5,488	13,698	14,980
UC Irvine	3,232	4,079	6,156	4,020	2,431	1,930	2,846	14,254	7,207
UC Los Angeles	5,625	6,519	5,552	6,035	6,210	8,149	6,071	18,105	20,429
UC Merced	0	0	0	0	0	0	0	0	0
UC Riverside	18	7	5	21	20	27	11	32	57
UC San Diego	2,995	3,659	3,499	4,241	3,765	2,250	4,722	11,399	10,737
UC San Francisco	4,647	6,998	6,830	5,570	7,469	6,914	6,746	19,398	21,129
UC Santa Barbara	39	15	10	46	34	47	19	71	99
UC Santa Cruz	23	9	6	27	15	21	8	42	45
Office of the President	0	0	0	0	0	0	0	0	0
UC Davis Medical Center	5,835	4,972	3,856	4,797	4,863	4,588	5,479	13,626	14,930
UC Irvine Medical Center	3,214	4,071	6,151	3,998	2,413	1,905	2,836	14,220	7,154
UC Los Angeles Medical Center	5,546	6,488	5,531	5,942	6,159	8,073	6,041	17,960	20,273
UC San Diego Medical Center	2,956	3,644	3,488	4,195	3,741	2,217	4,709	11,327	10,667
UC San Francisco Medical Center	4,640	6,995	6,828	5,561	7,465	6,909	6,744	19,384	21,118
Lawrence Berkeley	0	0	0	0	0	0	0	0	0
Grand Total	\$44,729	\$52,478	\$51,801	\$49,398	\$49,525	\$47,738	\$51,760	\$153,677	\$149,023

*Assuming allocation of 50% to Med Center and 50% to Campus/School of Medicine

**UNIVERSITY OF CALIFORNIA COST OF RISK
BASED ON ULTIMATE LOSS ESTIMATES AS OF 6/30/10**

Location	WC Self-Insured Losses (\$000)*							04/05-06/07 Total	07/08-09/10 Total
	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10		
UC Berkeley	\$14,903	\$14,166	\$11,525	\$6,130	\$8,675	\$7,372	\$7,801	\$31,821	\$23,847
UC Davis	8,617	8,190	6,663	8,496	6,580	5,904	5,776	23,350	18,260
UC Irvine	4,449	4,229	3,441	2,542	2,827	2,377	2,136	10,211	7,340
UC Los Angeles	20,181	19,182	15,607	17,974	16,234	16,097	12,685	52,763	45,016
UC Merced	0	0	9	84	144	402	644	93	1,190
UC Riverside	3,377	3,210	2,611	2,554	1,973	1,869	1,972	8,375	5,814
UC San Diego	7,045	6,696	5,448	4,771	5,463	6,291	7,521	16,915	19,276
UC San Francisco	8,855	8,417	6,848	6,400	6,560	5,175	4,643	21,665	16,377
UC Santa Barbara	6,583	6,257	5,091	3,579	2,590	2,853	2,738	14,927	8,181
UC Santa Cruz	4,738	4,504	3,664	2,291	2,759	2,107	2,401	10,459	7,267
Office of the President	1,473	1,400	1,139	553	978	457	514	3,093	1,948
UC Davis Medical Center	11,016	10,471	8,519	3,509	4,086	3,354	4,605	22,499	12,045
UC Irvine Medical Center	4,999	4,752	3,866	4,268	4,973	4,471	8,417	12,885	17,861
UC Los Angeles Medical Center	13,348	12,687	10,322	12,750	11,609	10,971	10,349	35,760	32,929
UC San Diego Medical Center	6,365	6,050	4,922	5,717	5,406	4,981	4,509	16,689	14,897
UC San Francisco Medical Center	10,084	9,585	7,798	13,103	11,359	8,707	8,497	30,486	28,563
Lawrence Berkeley	3,520	3,346	2,722	1,878	1,787	1,238	1,797	7,946	4,822
Grand Total	\$129,552	\$123,142	\$100,196	\$96,600	\$94,001	\$84,626	\$87,006	\$319,938	\$265,633

*Allocated Based on Status Calculation of Ultimate Claims