

University of California Long-Term Stability Plan for Tuition and Financial Aid

November 19, 2014

UNIVERSITY OF CALIFORNIA Absent additional State support, UC needs a tuition strategy that supplements State funding to achieve key goals

- Stability Less volatility for students
- ✓ Access Allows UC to increase CA enrollment
- Affordability Strong financial aid commitment
- Excellence Improving the student experience
- ✓ Shared Responsibility Includes a State and UC role
- Clarity Easy to communicate and administer
- ✓ Fairness Benefits all students

Strategies implemented or discussed by other universities were considered by UC – they fall short of UC's goals

Cohort-based tuition

- Provides stability for continuing students only
- Potentially greater volatility for first-year students
- Costly administrative overhead
- Differential tuition by major or campus
 - Student decisions should be based on interests, talents, and fit – not cost
 - Not consistent with Cal Grant program

• "Pay it Forward" model

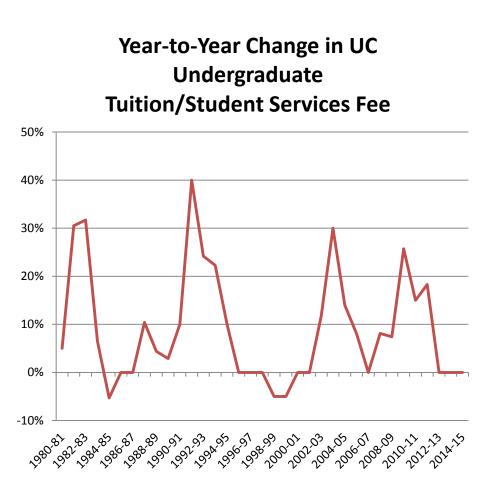
- Eliminating tuition by taxing alumni isn't viable

Tuition and Financial Aid Stabilization Plan: Key Features

- Annual growth in State funds of 4% (equates to 1.7% core fund growth in 2015-16)
- Moderate, predictable increases of up to 5% in: — Tuition and the Student Services Fee — Nonresident Supplemental Tuition
- Option for State buy-out of some or all Tuition and Student Services Fee increases
- More UC and State financial aid, keeping UC a national leader in college affordability

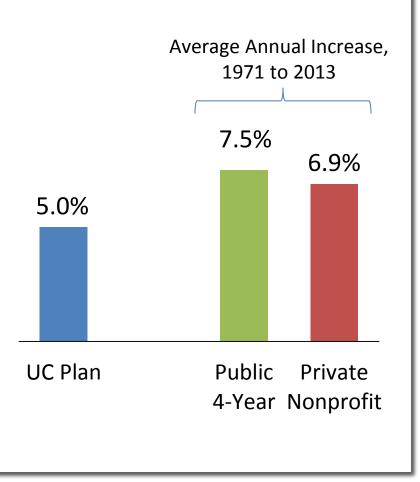
The plan would end the tuition volatility that has frustrated past generations of UC students and families

- Volatility makes it harder for students and families to plan
- Campuses cannot make long-term plans without predictable funding
- Stability is fairer for students who enroll at different points in time.



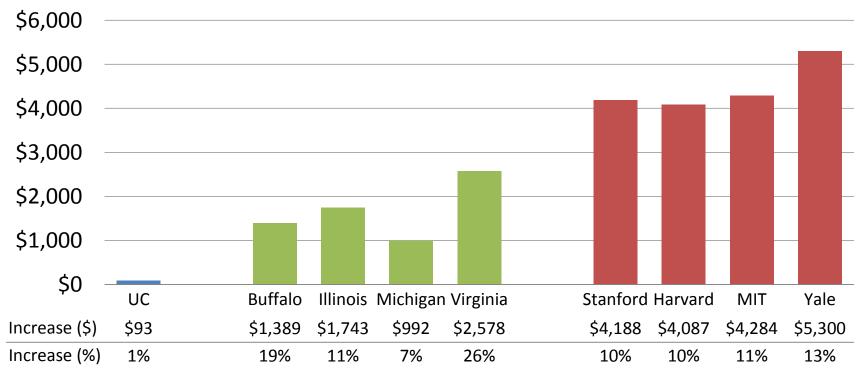
The proposed annual increase of up to 5% is low by historic standards for both public and private universities

- Achievable through a combination of:
 - Aggressive cost-cutting
 - Alternative revenues
 - Reliable State support



Since 2011-12, other institutions have raised revenue from tuition and fees increases much faster than UC.

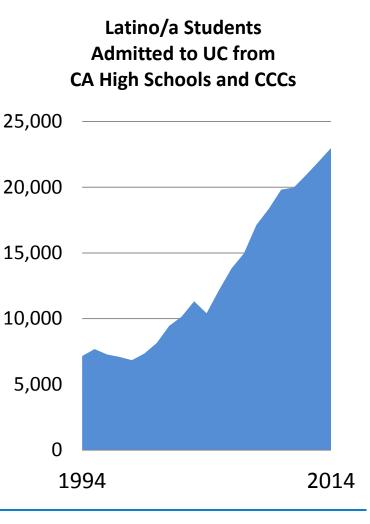
Total Change in In-State Tuition and Fees Between Fall 2011 and Fall 2014



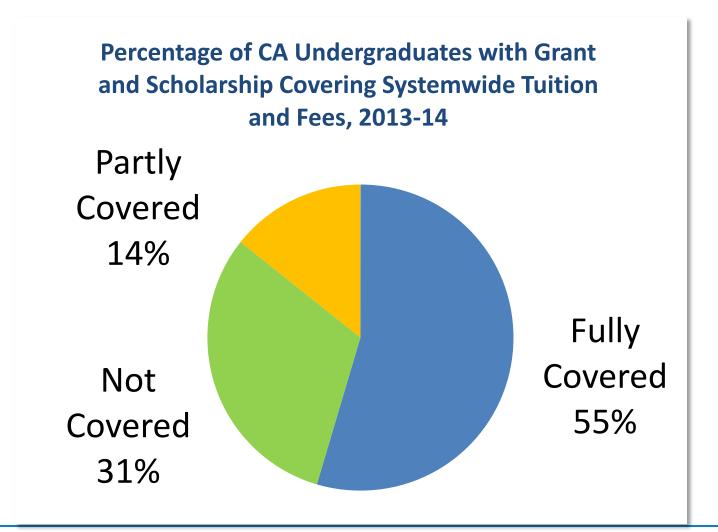
UC figure includes average campus-based fees. Figures for Illinois, Michigan, and Virginia are average increases among rates that differ by major and/or student level.

Enrollment growth at every undergraduate campus will allow UC to serve a larger, more diverse set of California students

- Latino/a students were the single largest ethnic group among UC applicants in Fall 2013 and 2014
- Among Fall 2014 California freshmen,
 - 34% are from underrepresented ethnic groups
 - 43% are the first generation in their family to attend college
 - 21% are from disadvantaged high schools



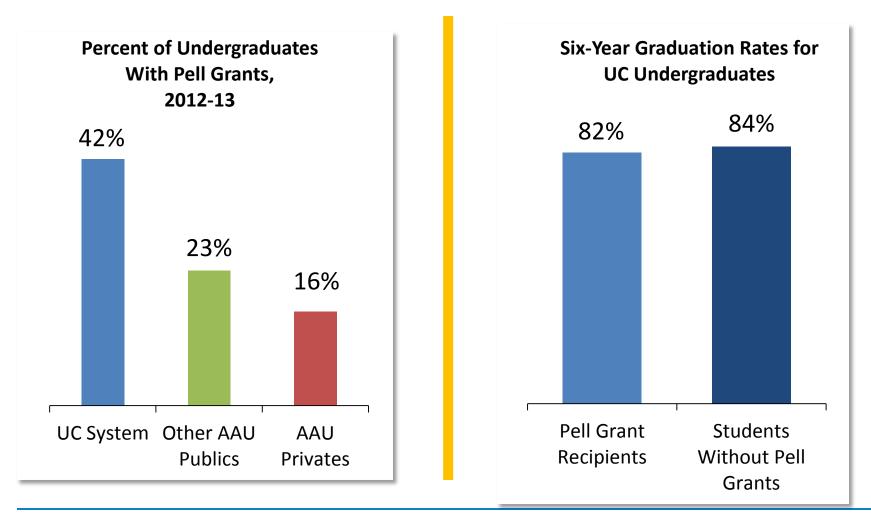
UC estimates that over half of California resident students would continue to have their tuition and fees fully covered



Middle-Class Scholarship Awards are projected to increase by <u>more</u> than the proposed tuition increase for most recipients. Federal tax credits also help cover tuition.

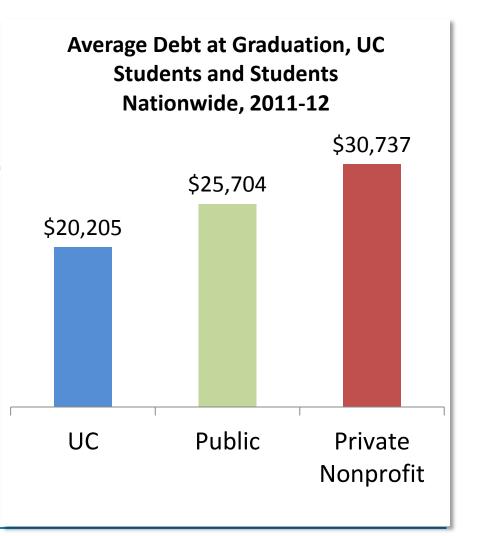


UC continues to enroll a high percentage of students from low-income families – and they graduate at high rates



About half of UC students graduate with no student loans, and students who borrow have less debt than at similar schools

- UC's average debt translates into monthly payments of about \$230 (less under longer repayment plans)
- Very manageable given UC graduates' earnings



Under the plan, UC would maintain its outstanding track record of excellence, access, <u>and</u> affordability

"Strikingly, four of the top five institutions on our list are University of California campuses... The state's system has a distinct blend of size, diversity, and research excellence. By enrolling top students from a huge state with a highly varied population, UC campuses are able to balance academic excellence with scientific prowess and a commitment to enrolling low-income students that is unmatched at similar national universities."

Washington Monthly 2014 College Rankings