

**University of California and How It Conducts Business**

The Regents of the University of California (UC) is a public entity that does business in various ways:

- Partnerships
- Joint Ventures
- Start up a company in the US or Abroad
- Memorandum of Understanding
- Other?

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**University of California and How It Conducts Business**




**Private Sector**

- Mergers Acquisitions & Strategy



**UC**

- Myths Assumptions & Silos



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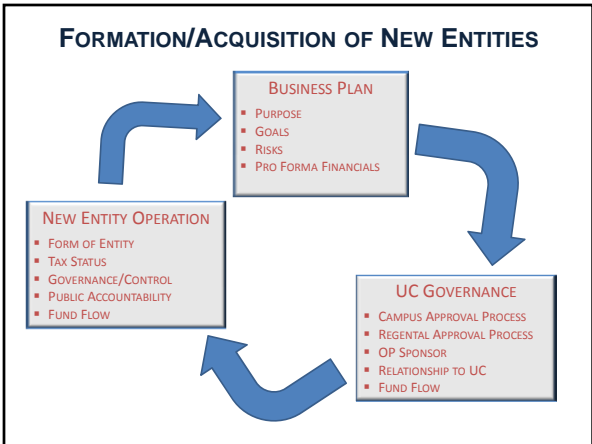
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Microsoft Excel window showing a spreadsheet titled "program-risk-vm-sample-issuabler (Read-Only)". The spreadsheet content includes:

**Customize Scales**

Before you begin reviewing the program and evaluating the risks involved, it's necessary to set some common definitions for the varying degrees of a risk's impact and likelihood. It's also important to set common parameters for evaluating the effectiveness of controls.

Sample definitions are provided, but they can be modified to suit your needs. When you've completed this step, begin describing the program's objectives and assessing its risks on the pages linked below.

You can return to this page any time by clicking the "Customize Scales" button on any page.

**Risk Impact**

Scale	Definition
Very high	Program operations are threatened or significantly affected in the immediate and long term.
High	Program operations in the immediate term are significantly reduced or impacted, long term operations are potentially impaired.
Moderate	Program operations avoid suspension or long-term impairment, but modifications to operations must be implemented.
Low	Program impairments are limited to short-term consequences with few or no long-term effect. Minimal change to current operations.
Very low	Program remains mostly unchanged in the immediate or long term, but risk awareness and monitoring remains worthwhile.

**Risk Likelihood**

Scale	Definition
Very high	Certain to occur
High	Almost certain to occur
Moderate	May occur within the year
Low	Not likely to occur within the year
Very low	Not likely to occur within the next 10 years

**Control Effectiveness**

Step 1: Describe Objectives  
 Step 2: Assess Strategic Risks  
 Step 3: Assess Financial Risks

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